

EP03



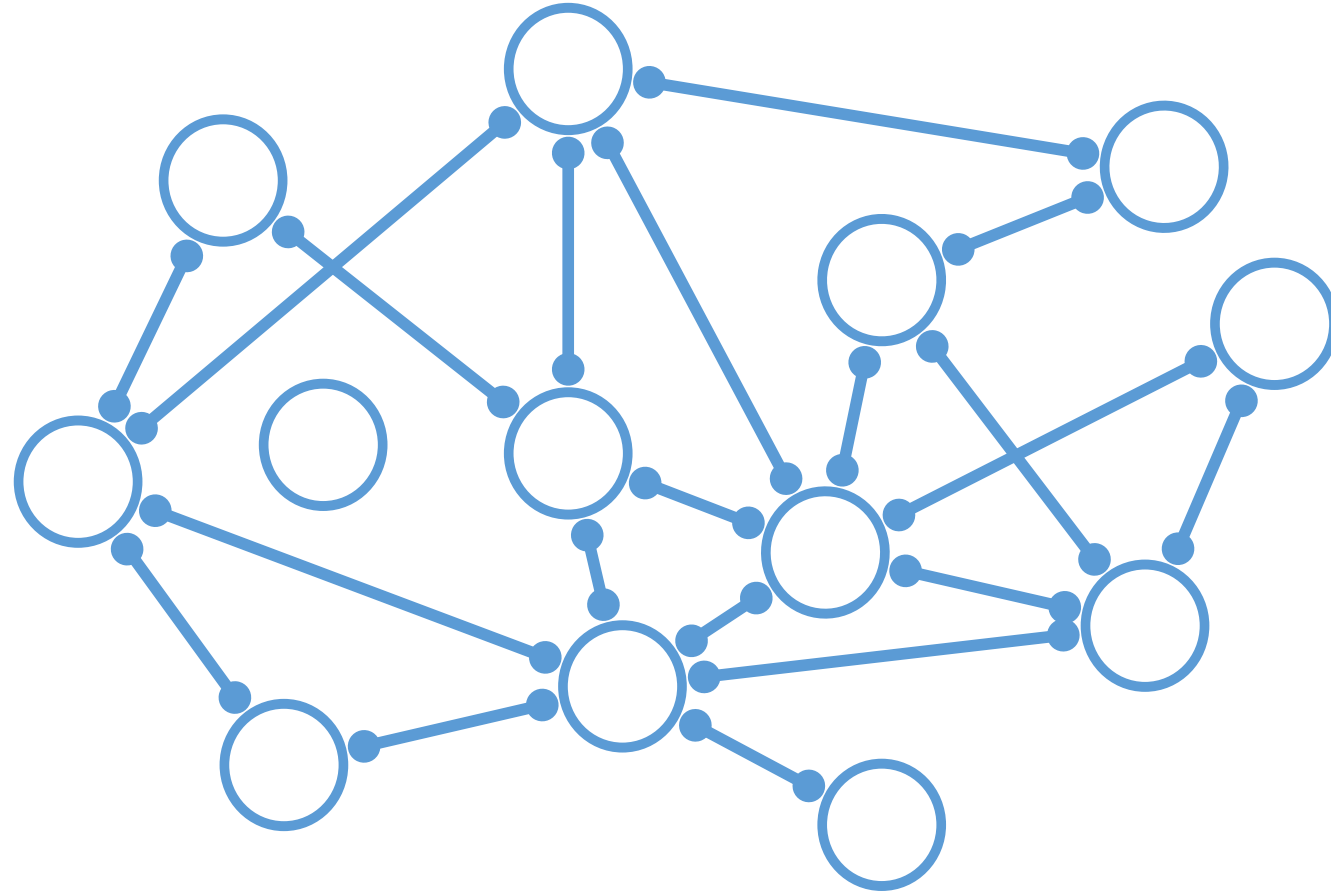
Document content area (faint text, likely bleed-through from the reverse side of the page).

DeFi

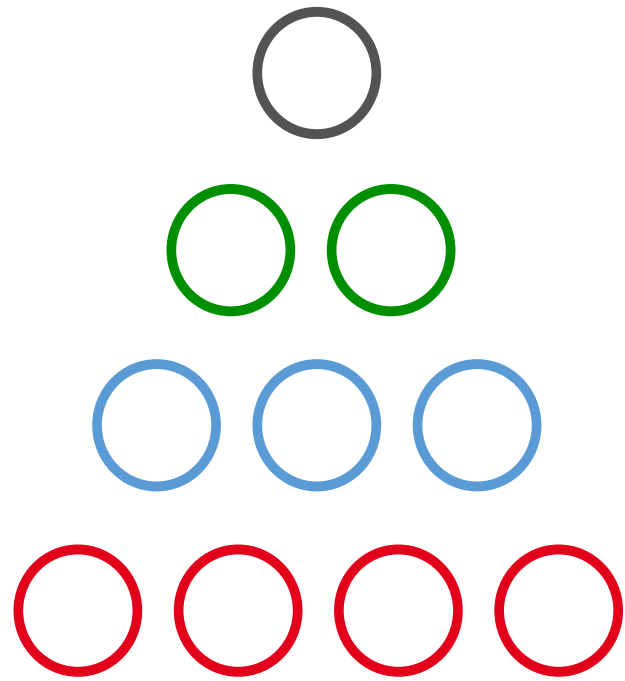
???

DAO

DeFi : decentralized finance

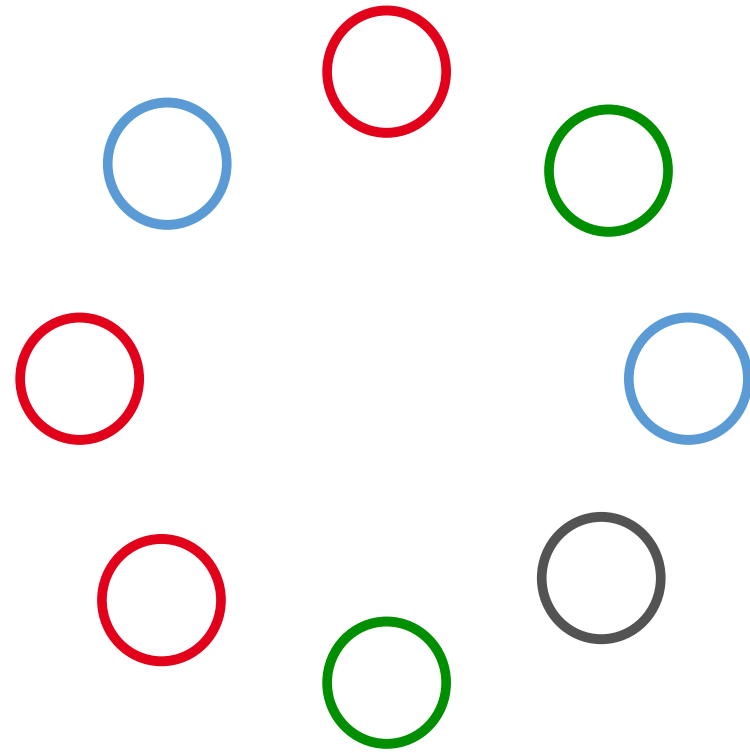


DAO: decentralized autonomous organization



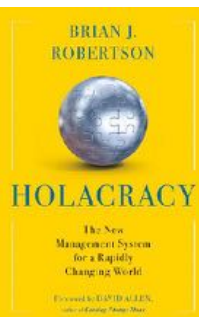
Top-Down

old / XXe century / hierarchy / pyramid / slow
silo / secure / indirect /



Holacracy

new / Zappos Hsieh / fast / risky / direct / Robertson



1 dossier à rendre par groupe
1 page 1500 caractères
modèle PAPER1 (17/
présentation orale tirée au sort
avant 18h



WEB 3 in
our lives
our companies
our citizenship



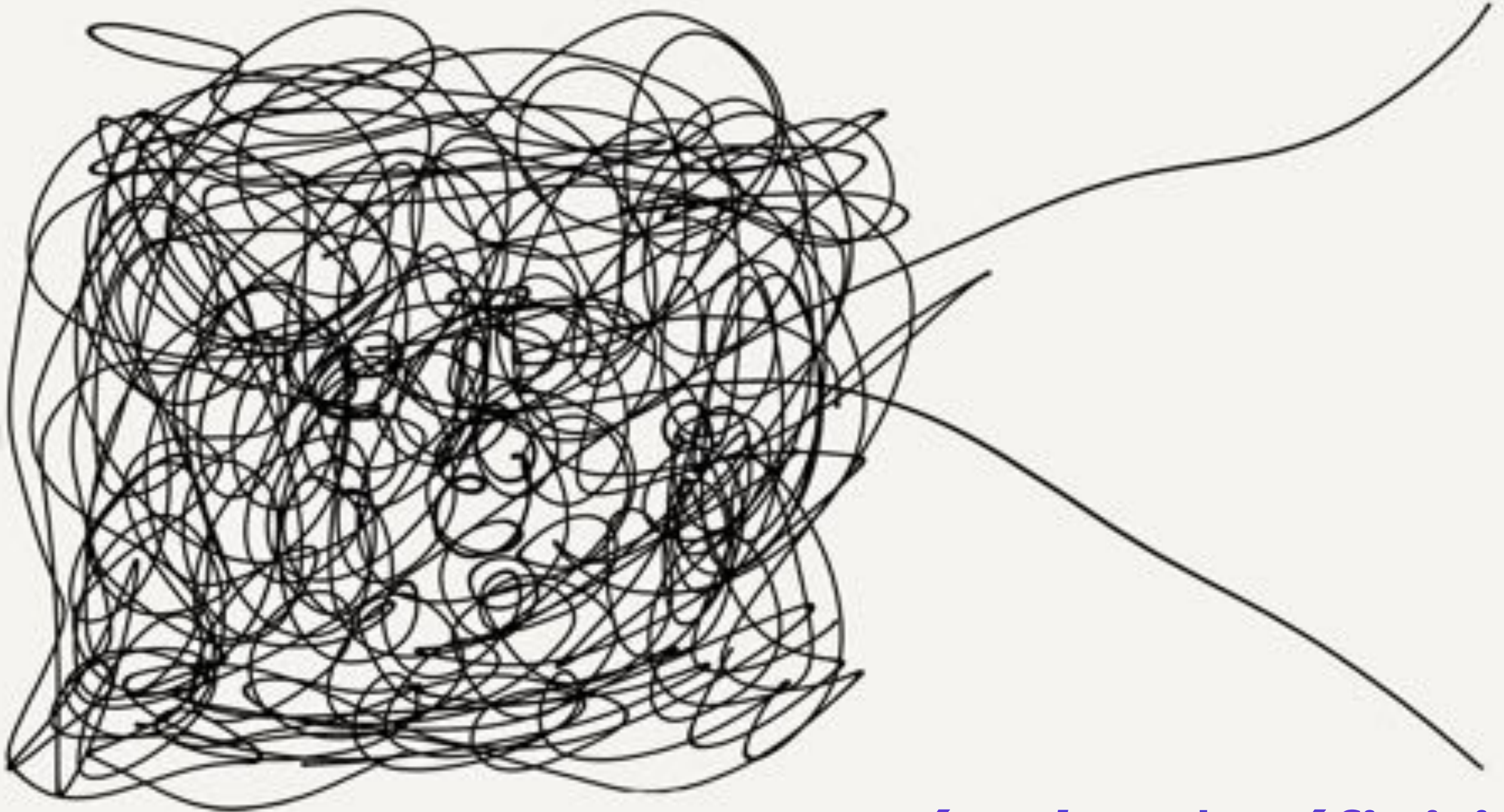
PREVIOUSLY

in 180 sec

The background of the image features three tall, fluted classical columns, likely made of stone or marble, set against a clear, bright blue sky. The columns are arranged in a slightly receding line from left to right, creating a sense of depth. The lighting is bright, suggesting a sunny day.

3 PILIERS DU DIGITAL



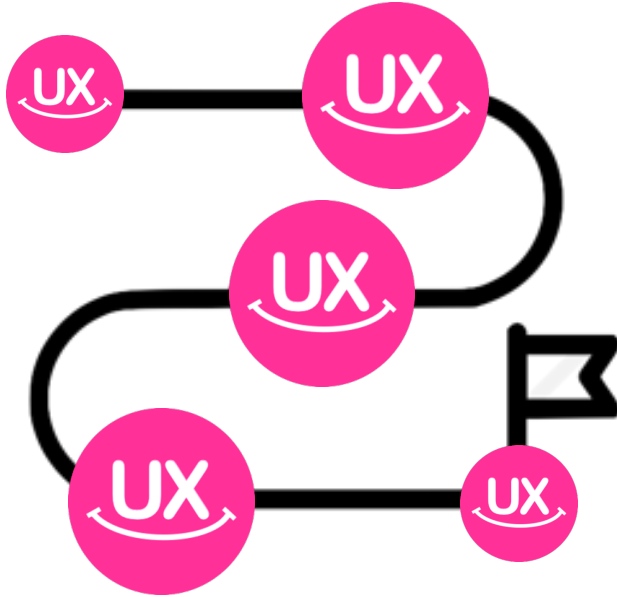


Décodage | Définitions

1



2



3

0110
1001
1010



customer obsession

user centric

besoin utilisateur

pain point / problème

collaborateur

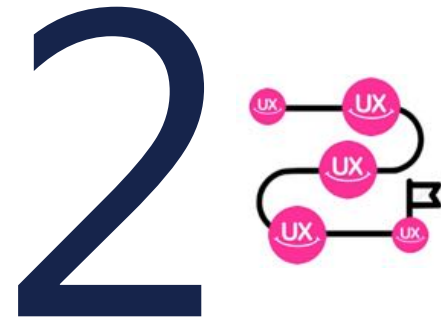
manager / équipe

cible / segment

GEN BXYZ α

proposition de valeur

cas d'usage



parcours / UX

Journey

point de contact

touchpoint

publicité / SAV

téléphone

conversation

sans couture

sans défaut

sans friction

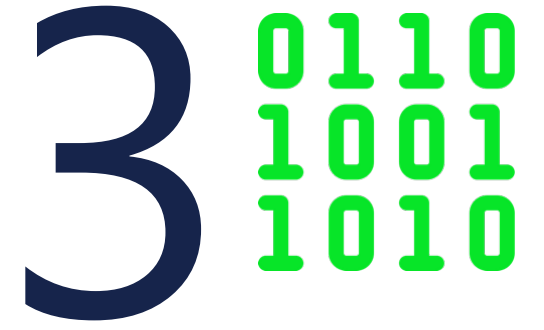
différentiation

offre

pain killer

candy

vitamine



DATA

IOT

Connexion 4G

WiFi

BLE

capteur

tacking, tracing

IOB

NPS

MCA


IA

ML

DataLake

5V

1 

2 

3 

Le WEB sans cookie,
nous oblige à reconnaître nos utilisateurs
...
ou à les perdre !

Digital = Data

UX > CX

nombre

plus de user que de client

CX > UX

qualité

plus de contact avec les clients

UX

CX

EX



UE

User
Engagement
=
SALES

DX 2022 SUMMIT

Cognizant
Digital Experience

zone
Cognizant Digital Business

Exploring how to accelerate and innovate digital experiences to meet customer and employee demand

Wednesday 23 March, 1pm - 5:30pm

It goes without saying that the past two years have led to digital acceleration in business that has never been seen before as consumers' expectations around experience has massively shifted. The challenge for business leaders is to ensure they can meet and exceed these expectations.

To best serve their customers, businesses need to know and understand them and their employees, requiring the ability to contextualise massive amounts of data and integrate that intelligence across the company. By looking at the customer journey in its entirety and uncovering how their employees and other enablement layers in the organisation contribute to this experience is key.

What will you gain from attending the DX Summit?

Leading-edge insight

Hear from top business leaders from some of the biggest and most progressive brands as they offer insight into how they are tackling the challenges and opportunities of digital experiences head-on.

How to build better experiences

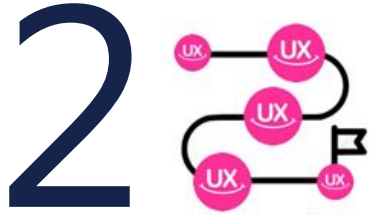
Learn how businesses are creating end-to-end experiences for their customers and workforce that are convenient, personalised and seamless, working across various touchpoints and channels.

Innovative thinking

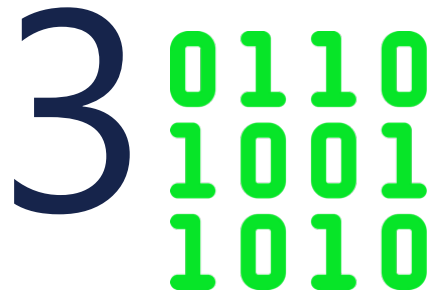
Learn how to gain insight from your data to shape meaningful experiences and navigate complex customer and employee journeys.



1 Un utilisateur a des attentes (client b2b, b2c, interne, business partner, stakeholder, shareholder)



2 lorsqu'il rencontre la marque dans un parcours enchanté (points de contact, touchpoints, pas de friction, pas de couture, pas de défaut, fluide, simple, frictionless, seamless, flawless)



3 il laisse des traces de son passage sous forme de données (connexion, tracking, tracing...)

USER

USER

USER

USER



GRENOBLE
ECOLE DE
MANAGEMENT
TECHNOLOGY & INNOVATION

CCI GRENOBLE

WOC



Question :

qui sont les
utilisateurs ?

**Keeping an
empty chair
so the
customer is
always in the
room**



 **ACT THINK IMPACT** CHAIR → VOICE : VOC (voice of the customer)

Jean-Luc



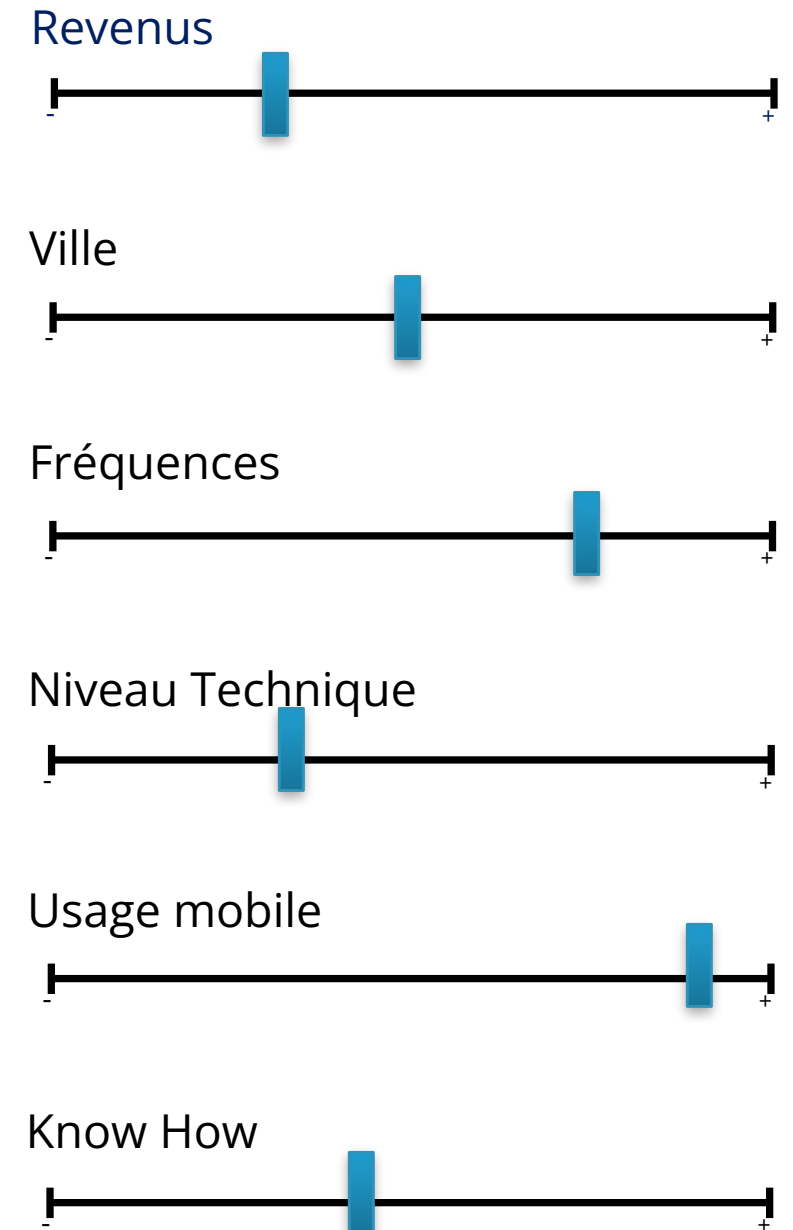
*« J'ai un beau métier,
mais mes priorités sont
ailleurs. Mon employeur
n'est pas mon seul
centre d'intérêt »*

**Jean Luc 36 ans est pilote de ligne
depuis 3 ans dans une compagnie
low cost européenne**

Nom	Jean-Luc
Age	36
Vie à	Paris
Avec	Jeanne Sans enfant
Education	Supérieure (ingénieur école xyz promo 91)
CV	pilote entreprise 1 Pilote entreprise 2

Passionné d'aviation et de
modèle réduits

Passionné de races de chiens et
de voyages en Asie





COMMUNICATIONAL

BtoB vs. BtoC
DTC
DNVB

BtoA = BtoG

BtoR

BtoRtoC,
BtoItoC,
BtoItoBtoRtoC

CtoC, CtoB

*« la véritable
économie est la
consommation finale
des ménages, le
reste n'est que
variation de stock »*

John Maynard Keynes

DNVB = DTC



Digital Native Vertical Brand



#GEN

GenBXYZα

B2

	B	C	G	R	E	M
B	B2B	B2C	BtoG	BtoR	BtoE	
C	CtoB	CtoC	CtoG	CtoR	CtoE	
G	GtoB	GtoC	GtoG	GtoR	GtoE	
R	RtoB	RtoC	RtoG	RtoR	RtoE	
E	EtoB	EtoC	EtoG	EtoR	EtoE	EtoM
M	MtoB	MtoC		MtoR	MtoE	MtoM

Millennials ???

Lost ... Greatest ... Silent ...

BabyBoomer (1940 - 1965 +/- 6 ans)

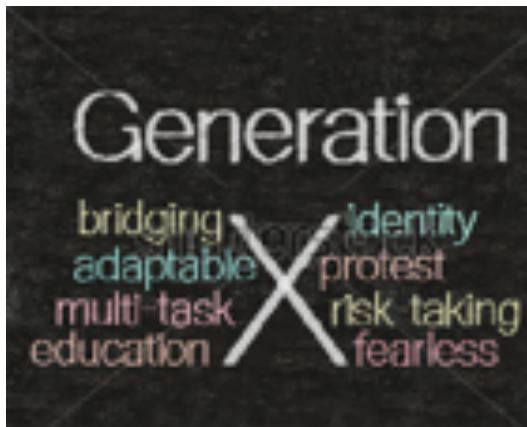
GenX (1955 1985 +/- 8 ans)

GenY = Millennials (1979 1999 +/- 5 ans)

GenZ = Digital Natives = GEN C (1994 2007 +/- 4 ans)

alphaGEN ? = 2008 - 2020 ?

SingularityGeneration 2020 / MARS Gen 2030



GENERATION Z:
CONNECTED FROM BIRTH.
Born mid-1990s to 2010.





Tweets 6,249 Following 81 Followers 877K Likes 149

Following

Tweets Tweets & replies Media

bernard pivot @bernardpivot1 - 4h
Merci pour nos années sèches d'avoir admis sans les flouer 2018 le verbe azore (périmé) et la culture (personne très compléte).
@Twitter-Tweet
18 18 18 18 18 18

bernard pivot @bernardpivot1 - 4h
Je regrette l'absence d'Hubert de Goyon, que me recommandent, storytelling, naming, etc. qui appartiennent au god et ?

bernard pivot
@bernardpivot1
Approches, Bouillie de Culture, Double je, Forlans, Frontal, Géométries, Homme, Interview, Journalisme, Kozguy, Litt. Mots, ... Z.Z.
Joined November 2011
Tweet to bernard pivot



bernard pivot
@bernardpivot1



Le mot arrogance contient deux r, un r de mépris, un r de connerie.

07:55 - 24 mars 2016

1 024 1 204 personnes parlent à ce sujet





#GEN

#GEN

#GEN n'a pas d'âge
#GEN préfère le
contenu online natif
#GEN visite 3 réseaux /j

#GEN passe 10h/j devant un écran
= 50% de la population occidentale



Profile card for Bernard Pivot. It includes a profile picture, a bio, and several sections: Goals, Frustrations, Bio, Personality, Motivation, Brands & Influencers, and Preferred Channels. The Goals section lists: 'A lot of things to complete', 'A lot of people to meet', and 'An abundance of life'. The Frustrations section lists: 'The challenges are much too hard', 'An absence of resources to reach ambitious goals', and 'Working with the outside world'. The Bio section contains a paragraph of text. The Personality section shows a bar chart for 'Personality' with 'Introverted' and 'Extroverted' markers. The Motivation section shows a bar chart for 'Motivation' with 'Focus', 'Flow', 'Growth', 'Power', and 'Sense' markers. The Brands & Influencers section shows a bar chart for 'Brands & Influencers' with 'Facebook Ads', 'Content Marketing', and 'Referral' markers. The Preferred Channels section shows a bar chart for 'Preferred Channels' with 'Content Marketing', 'Referral', and 'Social Media' markers.

bernard pivot
@bernardpivot1

Dans ma génération, les garçons recherchaient les petites Suédoises qui avaient la réputation d'être moins coincées que les petites Françaises. J'imagine notre étonnement, notre trouille, si nous avons approché une Greta Thunberg...

7:38 AM · 25 sept. 2019 · Twitter for iPad

416 Retweets 1.8 k J'aime

Jean-Luc



Profile card for Jean-Luc. It includes a profile picture, a bio, and several sections: Personal, Education, Career, and various charts. The Personal section shows a bar chart for 'Personal' with 'Education et de nouvelles idées' and 'Passionné de races de chiens et de voyages en Avo' markers. The Education section shows 'Supérieure Ingénieur école promo 111'. The Career section shows 'pilote entreprise 1' and 'Pilote entreprise 2'. The charts include: Revenus, Ville, Fréquences, Niveau Technique, Usage mobile, and Know How.

KOL (key opinion leader)

GEN XYZ

Future shapers

«Affluent People»

Influenceurs (mini macro)



ET POUR FINIR :

Plus d'attentes...

Nouvelles

Attentes

*Pourquoi se contenter du
minimum ?*



GenX : web et internet 2000

GenY : mobile 2010

GenZ : living services 2020

1995 : information sur le web

2000 : e-commerce

2005 : relation

2010 : mobile / smartphone

2015 : living services

2020 : blockchain (use case NFT)

Nouvelles vies 2022

Nouveaux JOBS influenceur slasheur



If you're not on Google,
You don't exist



Si vous n'êtes pas dans Google,
vous n'existez pas !

TECHNOLOGIE & MÉDIAS | 9



#GenX

~~MOBILE
FIRST~~

ONLY





france•2



1 • 2 • 3 • 4 • 5 • Ô

france•2 france•3 france•4 france•5 france•Ô



hulu



NETFLIX

vimeo



Podcasts

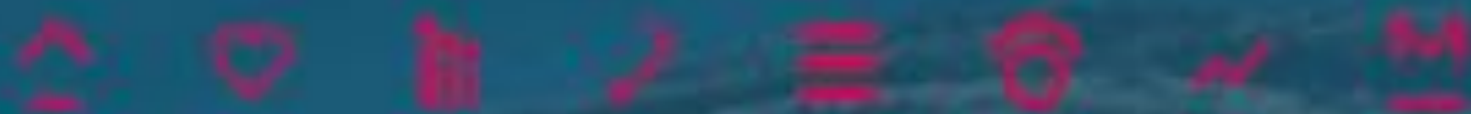


LS

#GenZ

Living Services

THE ERA OF LIVING SERVICES



**THE DIGITISATION
OF EVERYTHING**

+

LIQUID EXPECTATIONS

OUR HOMES
OUR BODIES
OUR FAMILIES
OUR EDUCATION
OUR WORK
OUR TRANSPORT
OUR FINANCES
OUR SHOPPING

LIQUID
EXPECTATIONS

Defend

Differentiate

Disrupt

AND LIQUID
OPPORTUNITIES



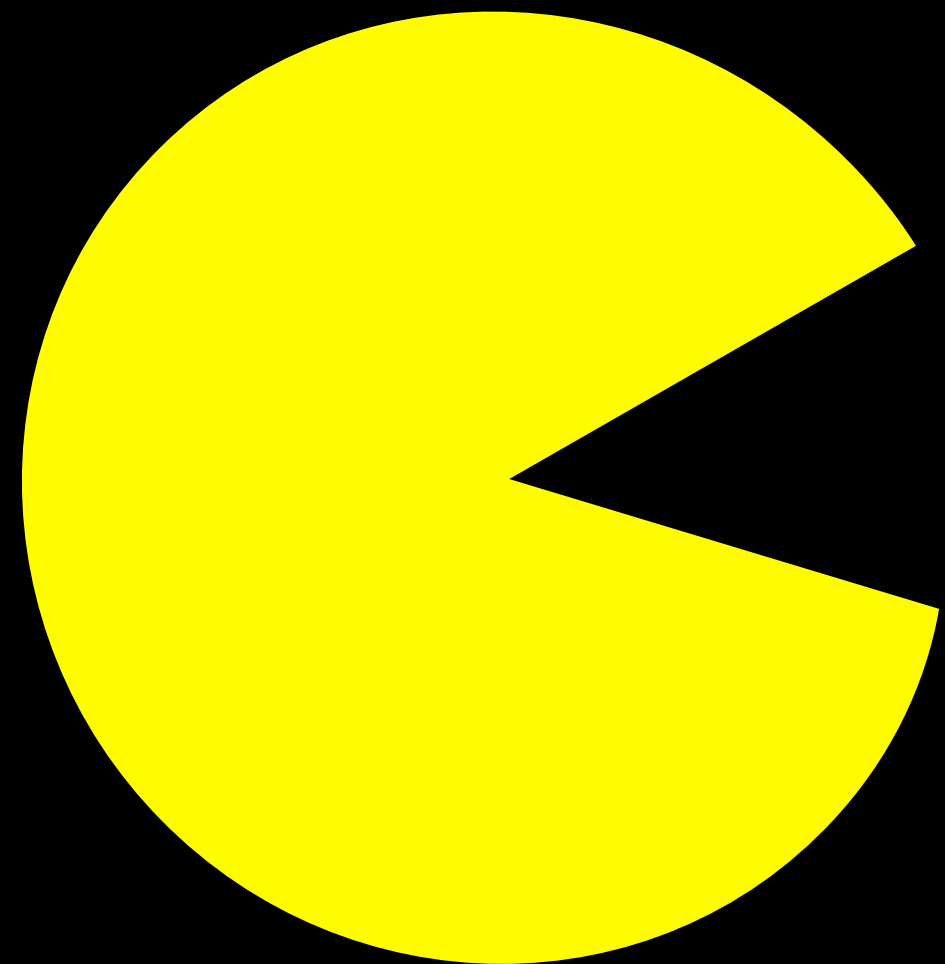


WE LIVE IN A CULTURE OF LIQUID EXPECTATIONS,

WHERE EACH NEW AND AMAZING EXPERIENCE BECOMES THE STANDARD TO WHICH ALL OTHERS ARE COMPARED

IF I CAN PAY SEAMLESSLY WHEN I TAKE AN UBER, WHY ISN'T IT THE SAME WHEN I PURCHASE MY GROCERIES?





GAMIFICATION

COURS GAUTHIER-DESCHAMPS

HISTOIRE DE FRANCE



POKÉMON





PERSONA
User-Story

Jean-Luc



« J'ai un beau métier, mais mes priorités sont ailleurs. Mon employeur n'est pas mon seul centre d'intérêt »

Jean Luc 36 ans est pilote de ligne depuis 3 ans dans une compagnie low cost européenne.
Il trouve que sa vie manque de sens, de variété et d'originalité.

Nom Jean-Luc
Age 36
Vie à Paris
Avec Jeanne
Sans enfant
Education Supérieure (ingénieur école promo ...)
CV pilote entreprise 1
Pilote entreprise 2

Passionné d'aviation et de modèle réduits
Passionné de races de chiens et de voyages en Asie

EPIC / USER STORY / PAIN POINT / PROBLÈME

Quel est le problème de Jean-Luc ?
Quelle est la frustration de Jean-Luc ?
Quels sont les besoins et attentes de Jean-Luc ?
Pourquoi n'est-il pas satisfait des solutions existantes ?

Revenus



Ville



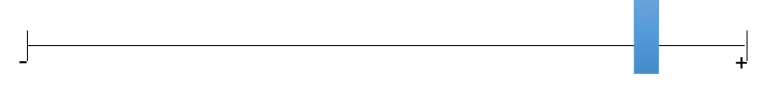
Fréquences



Niveau Technique



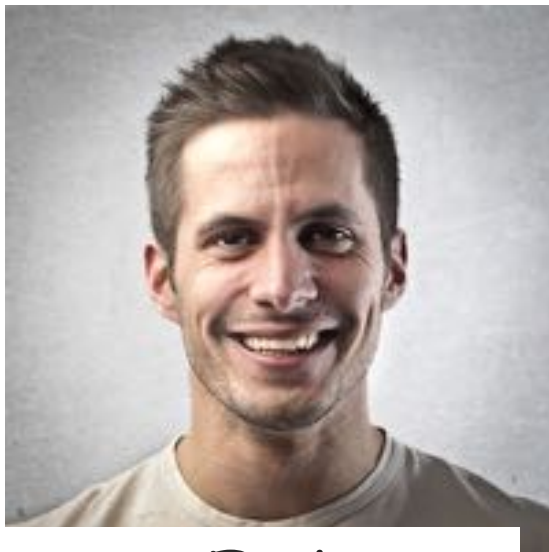
Usage mobile



Know How



John



« QUOTE : happy
to be an

entrepreneur in

Description: funder of an IOT
company

9 employees

7 millions euros turnover

29 clients with 650 shops

Name

Age

Live With

Education

Resumé

Company 2012...2020

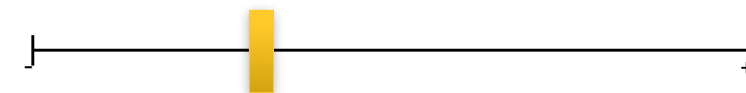
Products

PAIN POINTS

...

...

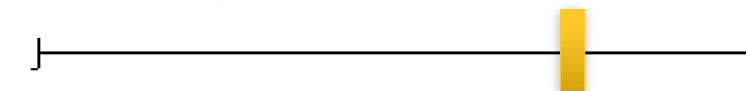
Revenues



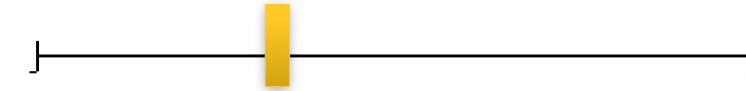
Type of city



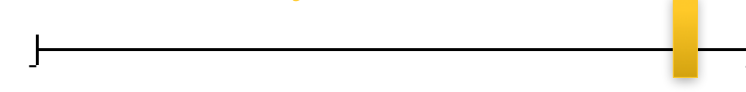
Frequency



Technical level



Mobile friendly



Know How





FATOU

37 ans, 2 enfants, citadine
Particulier, Joinville-le-Pont

“

J'opte pour des mensualités
plutôt que d'investir dans une voiture.

”

PAINS

- frais d'entretien
- panne : que faire ?
- je ne connais pas très bien les modèles de voiture
- je n'arrive pas à évaluer les km
- revente de véhicule long et coûteux
- je n'ai pas envie de perdre du temps à choisir une voiture

GAINS

- fiabilité et sécurité
- j'ai besoin d'être accompagnée pour l'achat d'une voiture
- j'estime une mensualité max adaptée à mes besoins

Besoins pour expérience ++

- explication des différences entre les véhicules
- explication du choix de financement
- simulateur km annuel et simulateur accord de principe

Expertise auto



Expertise digitale



Surnom
Age
Vit à
Vit avec
Enfant
JOB
Education

CV

Passionné par

Problèmes / Besoins / Attentes / Frustrations /
Insatisfactions / Pain points

-

+

-

+

-

+

-

+

-

+

-

+

-

+

Lost GEN

Greatest GI GEN

Silent GEN = 1925-1945 +/- 10ans

BabyBoomer = 1940 - 1965 +/- 8 ans

GenX = 1955 1985 +/- 7 ans

GenY Millennials = 1979 1999 +/- 5 ans


GenZ DigitalNatives = GEN C 1994 2007 +/- 4 ans

alphaGen = 2008 - 2020 ?

SingularityGeneration = 2018 - 2030 ?

MARS Gen = 2030-2080 ?

John Doe



Sérieux **Ordonné** **déterminé**

Goals

- A task that needs to be completed.
- A life goal to be reached.
- Or an experience to be felt.

Frustrations

- The challenges this user would like to avoid.
- An obstacle that prevents this user from achieving their goals.
- Problems with the available solutions.

Motivation

Incentive: [Progress bar]


Fear: [Progress bar]

Growth: [Progress bar]

Power: [Progress bar]

Social: [Progress bar]

Brands & Influencers



Preferred Channels

Traditional Ads: [Progress bar]

Online & Social Media: [Progress bar]

Referral: [Progress bar]

Guerrilla Efforts & PR: [Progress bar]

Bio

The bio should be a short paragraph to describe the user journey. It should include some of their history leading up to a current use case. It may be helpful to incorporate information listed across the template and add pertinent details that may have been left out. Highlight factors of the user's personal and of professional life that make this user an ideal customer of your product.

Remember - you may modify this template, remove any of the modules or add new ones for your own purpose.

Personality

Age: 28
 Work: première expérience en centre d'appel
 Family: en couple libre
 Location: Genève
 Character: Free

Introvert: [Progress bar] Extrovert: [Progress bar]

Thinking: [Progress bar] Feeling: [Progress bar]

Sensing: [Progress bar] Intuition: [Progress bar]

Judging: [Progress bar] Perceiving: [Progress bar]

Rien ne vaut une belle paire de sneakers

Jean-Luc



« J'ai un beau métier, mais mes priorités sont ailleurs. Mon employeur n'est pas mon seul centre d'intérêt »

Jean Luc 36 ans est pilote depuis 3 ans dans une compagnie européenne

Nom	Jean-Luc
Age	36
Vie à	Paris
Avec	Jeanne
	Sans enfant
Education	Supérieure (ingénieur école promo 91)
CV	pilote entreprise 1 Pilote entreprise 2
	Passionné d'aviation et de modèle réduits
	Passionné de races de chiens et de voyages en Asie

Revenus: [Progress bar]

Ville: [Progress bar]

Fréquences: [Progress bar]

Niveau Technique: [Progress bar]

Usage mobile: [Progress bar]

Know How: [Progress bar]

BABETTE



69 ans, retraitée de la fonction publique, mariée à Pierre, 2 enfants, 3 petit fils (dont 1 influenceur)
Vit à la campagne entretien son potager, son jardin et sa maison
Garde souvent ses petits enfants
MARQUE : TF1, Jardiland, Nagui

Problèmes, attentes, frictions :

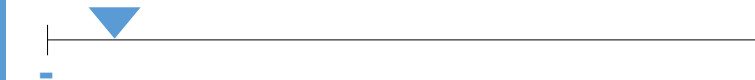
son électroménager n'a pas été changé depuis 25 ans et sa TV est encore cathodique

son téléphone à clapet ne lui permet pas de dialoguer avec ses petits enfants et de suivre leur vie sur les réseaux

Revenus



Ville



Fréquences



Niveau Technique



Usage mobile



Know How



« *tout le monde se moque de ma télé et de mon téléphone. C'est vrai les clapets et péritel sont d'un autre monde. Il faudrait que je change tout.* »

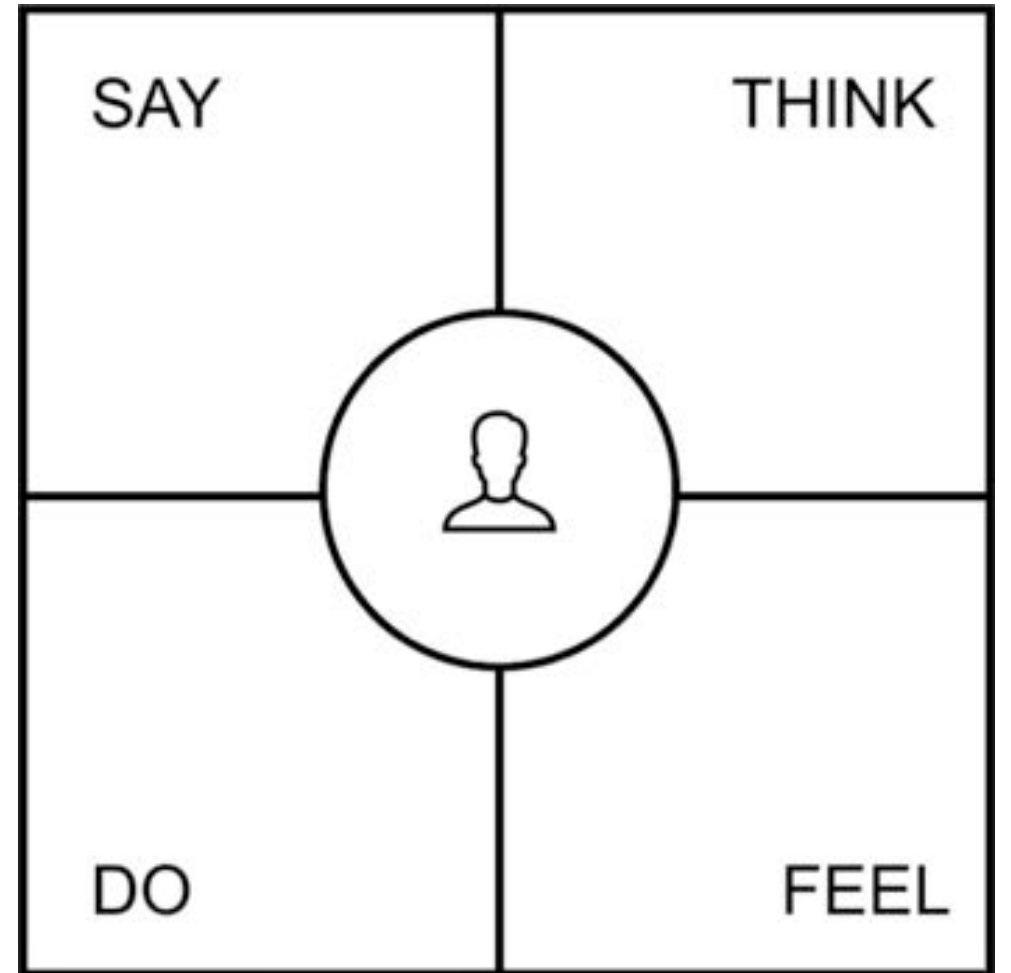
Utilise intensivement des appareils trop vieux, elle se sent jeune mais disqualifiée par ses outils



**CARTE
EMPATHIE**

EMPATHY

MAP



Empathy Map Canvas

Designed for

Designed by

Date

Version

The diagram is a large rectangle divided into several sections. At the top, there are four boxes for 'Designed for', 'Designed by', 'Date', and 'Version'. The main canvas is a large white area with a grey border. In the center is a profile of a person's head facing right. The head is divided into several sections:

- GOAL**: Located at the top center of the head.
- THINK and FEEL**: Located in the upper part of the head, divided into two columns: **PAINS** (left) and **GAINS** (right).
- SEE**: Located on the right side of the head, near the eye.
- HEAR**: Located on the left side of the head, near the ear.
- SAY**: Located on the right side of the head, near the mouth.
- DO**: Located at the bottom of the head.

Surrounding the head are five numbered questions:

- 1 WHO are we empathizing with?**
Who is the person we want to understand?
What is the situation they are in?
What is their role in the situation?
- 2 What do they need to DO?**
What do they need to do differently?
What skills do they want or need to get done?
What decisions do they need to make?
How will we know they were successful?
- 3 What do they SEE?**
What do they see in the marketplace?
What do they see in their immediate environment?
What do they see others saying and doing?
What are they watching and reading?
- 4 What do they SAY?**
What have we heard them say?
What can we imagine them saying?
- 5 What do they DO?**
What do they do today?
What behavior have we observed?
What can we imagine them doing?

At the bottom of the head, there is a line for notes: "What other thoughts and feelings might motivate their behavior?"

Parcours

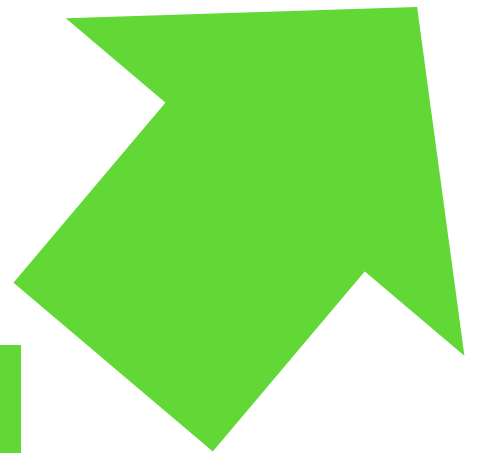
Client

Utilisateur

visible

ARRIVEE

DEPART

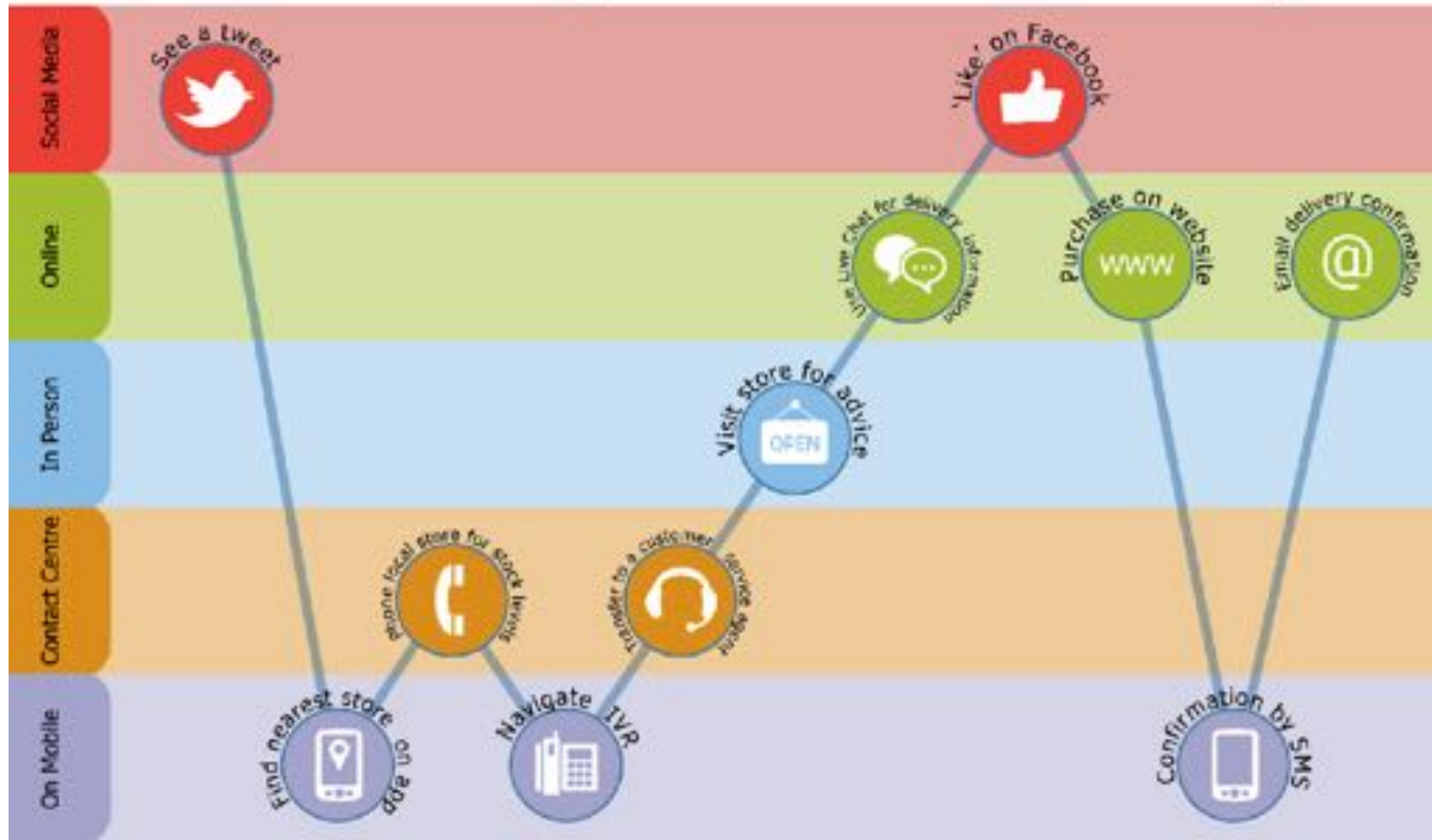


parcours total

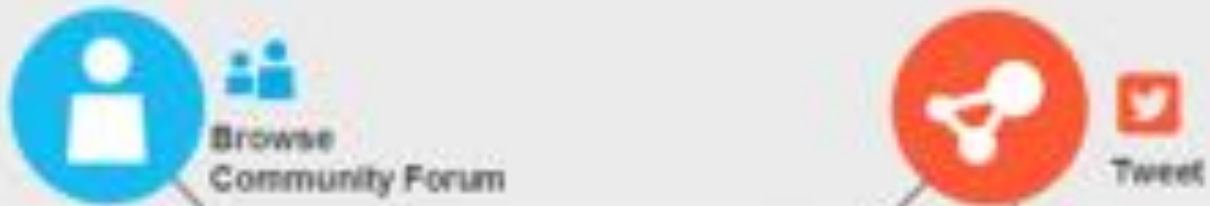




Understanding the Customer Journey



Social



Web



In Person



Contact center

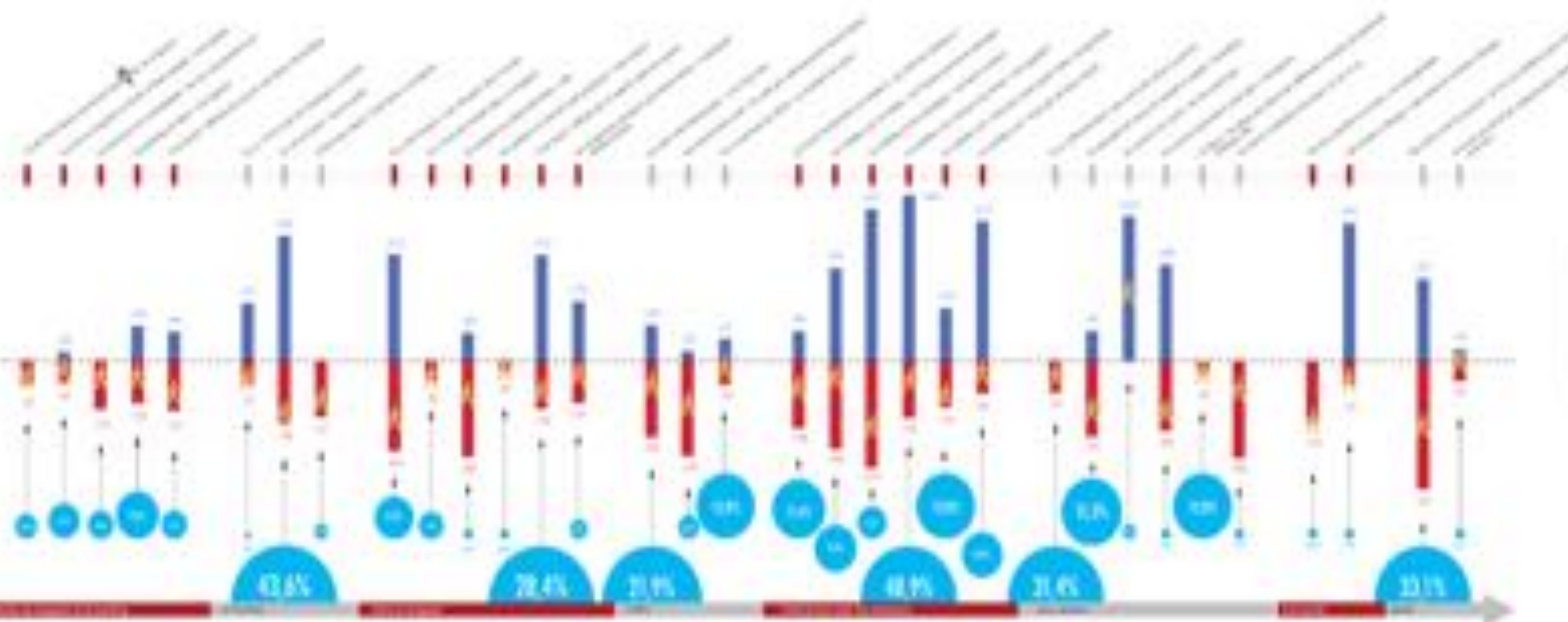


Mobile





TRACKER DE L'EXPERIENCE CLIENT®



CUSTOMER EXPERIENCE JOURNEY



Customer Lifecycle







Communication



Site internet



Inscription



Webinar



Livraison



Workshop Séminar

Contact avec un advisor
via



Online Meeting



LinkedIn



Instagram



Twitter



Facebook



SALES FUNNEL



SAMSUNG

360°

Tunnel de conversion / vente

Conversion funnel

Sales Pipeline

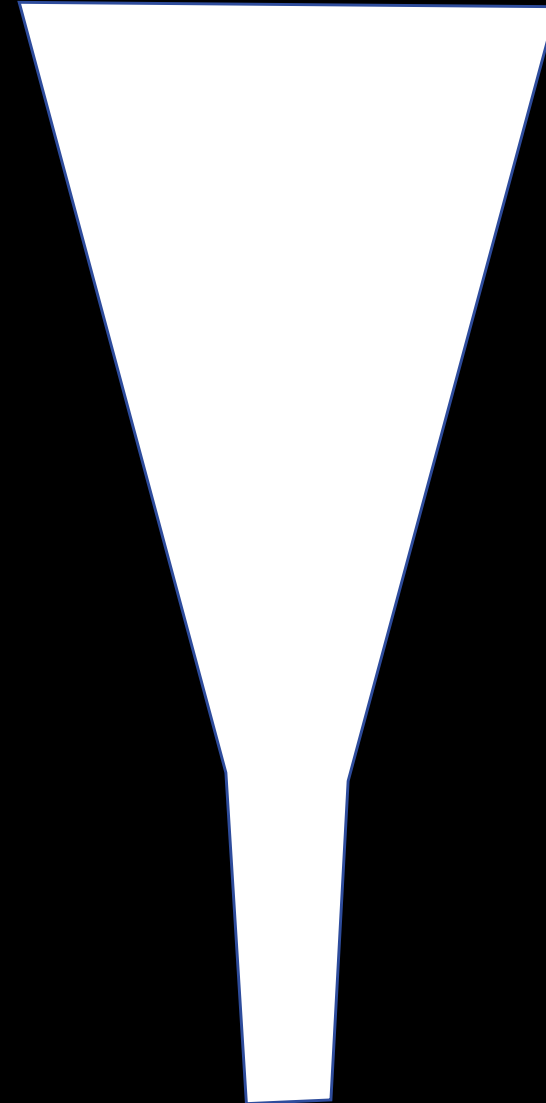
Lead Generation

Lead Nurturing



AAARRR

Awareness
Acquisition
Activation
Retention
Revenue
Referral



SAMSUNG

A Awareness
A Acquisition
A Activation
R Retention
R Revenue
R Referral

Notoriété
Acquisition
Activation
Retour
ACHAT
Parrainage



G

SAMSUNG

A Awareness
A Acquisition
A Activation
R Retention
R Revenue
R Referral

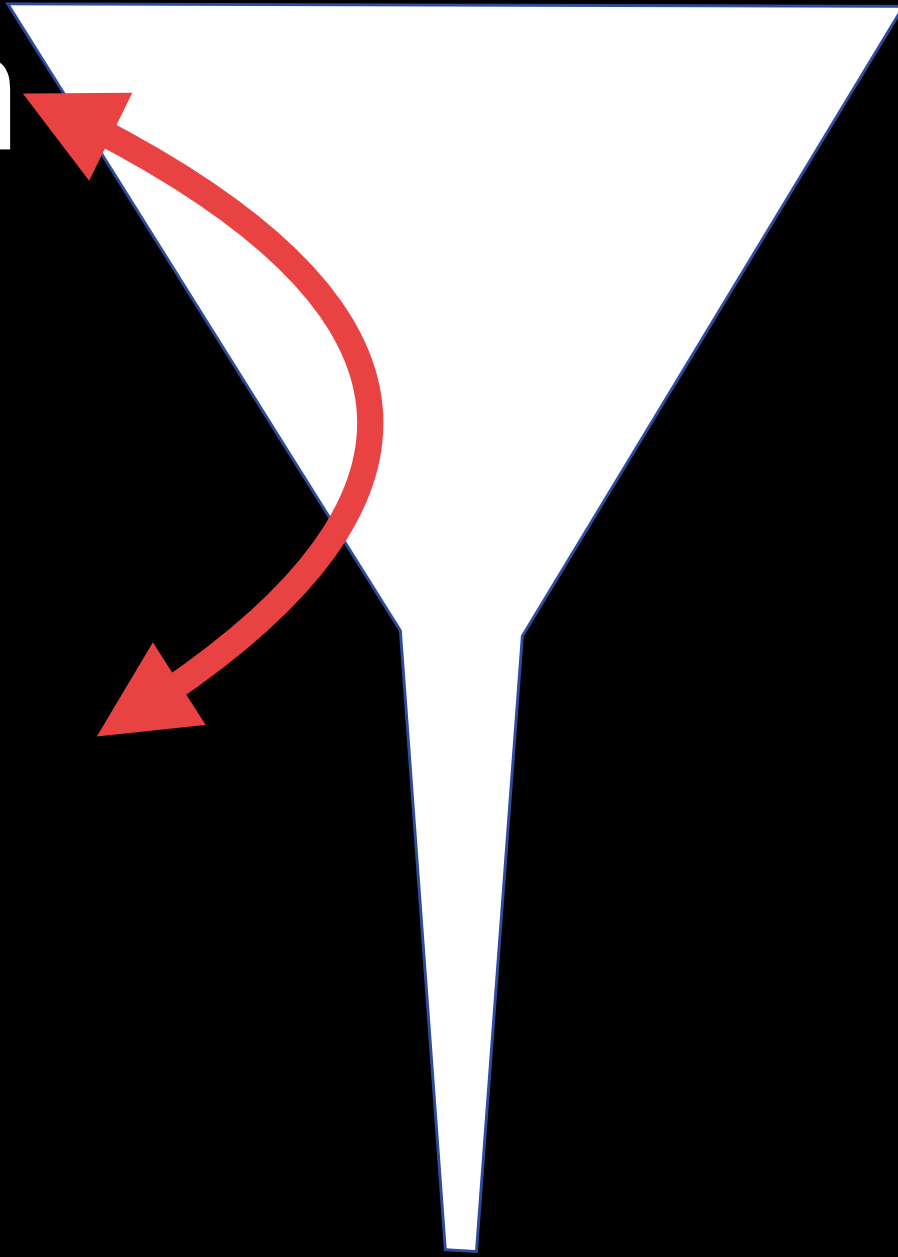
Notoriété
Acquisition
Activation
ACHAT
Parrainage
Retour



SAMSUNG

A Awareness
A Acquisition
A Activation
R Retention
R Revenue
R Referral

Acquisition
Activation
ACHAT
Notoriété
Retour
Parrainage



G

AAwareness
AAcquisition
AActivation
RRetention
RRevenue
RReferral

3 jours

2 mois

1 an



SAMSUNG

**AAAA
RRRR**



Taux de conversion



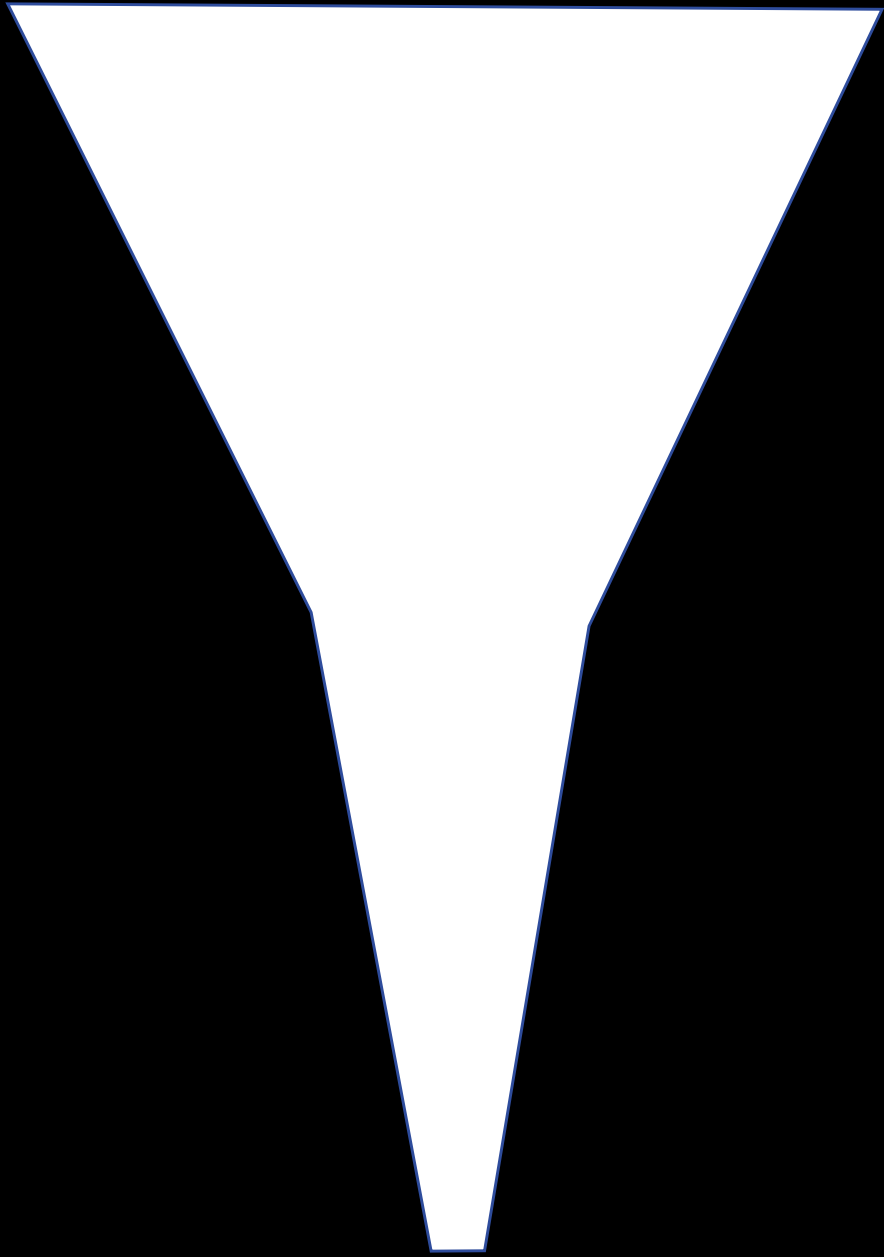
**AAAA
RRRR**



TOFU
Top of the Funnel

MOFU
Middle of the Funnel
MID FUNNEL

BOFU
Bottom of the Funnel





Notoriété, Awareness, attention

1

Acquisition trafic

CTR

Intérêt, connaissance

2

Découverte des fonctionnalités

Brand Content Blog

Désir, Affection

3

Mise en avant marque

BC, SM StoryTelling

Conversion, Action, Achat

4

Promotion, incentive

Retargeting Couponning CPA, CPL

CLIENT

5

Fidélisation

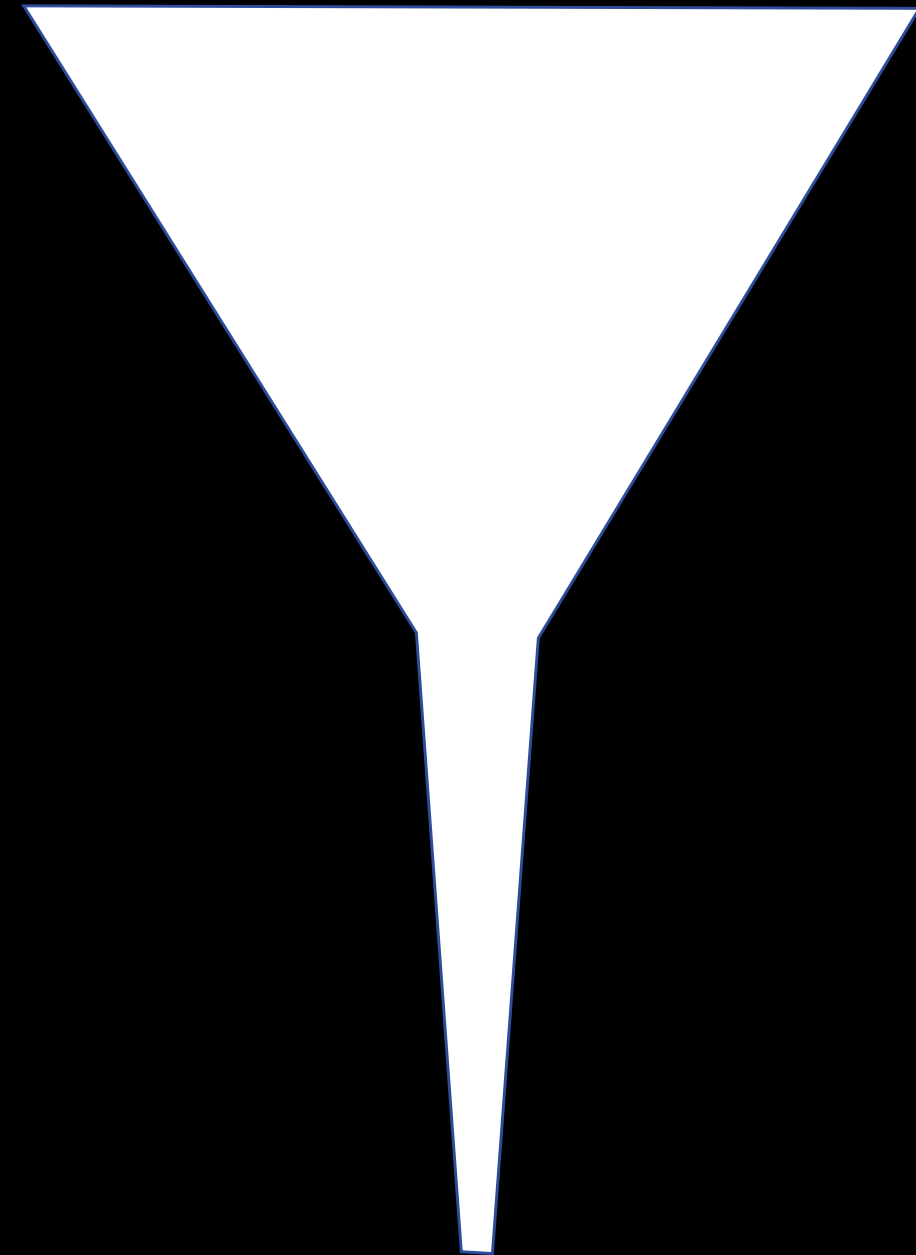
Email

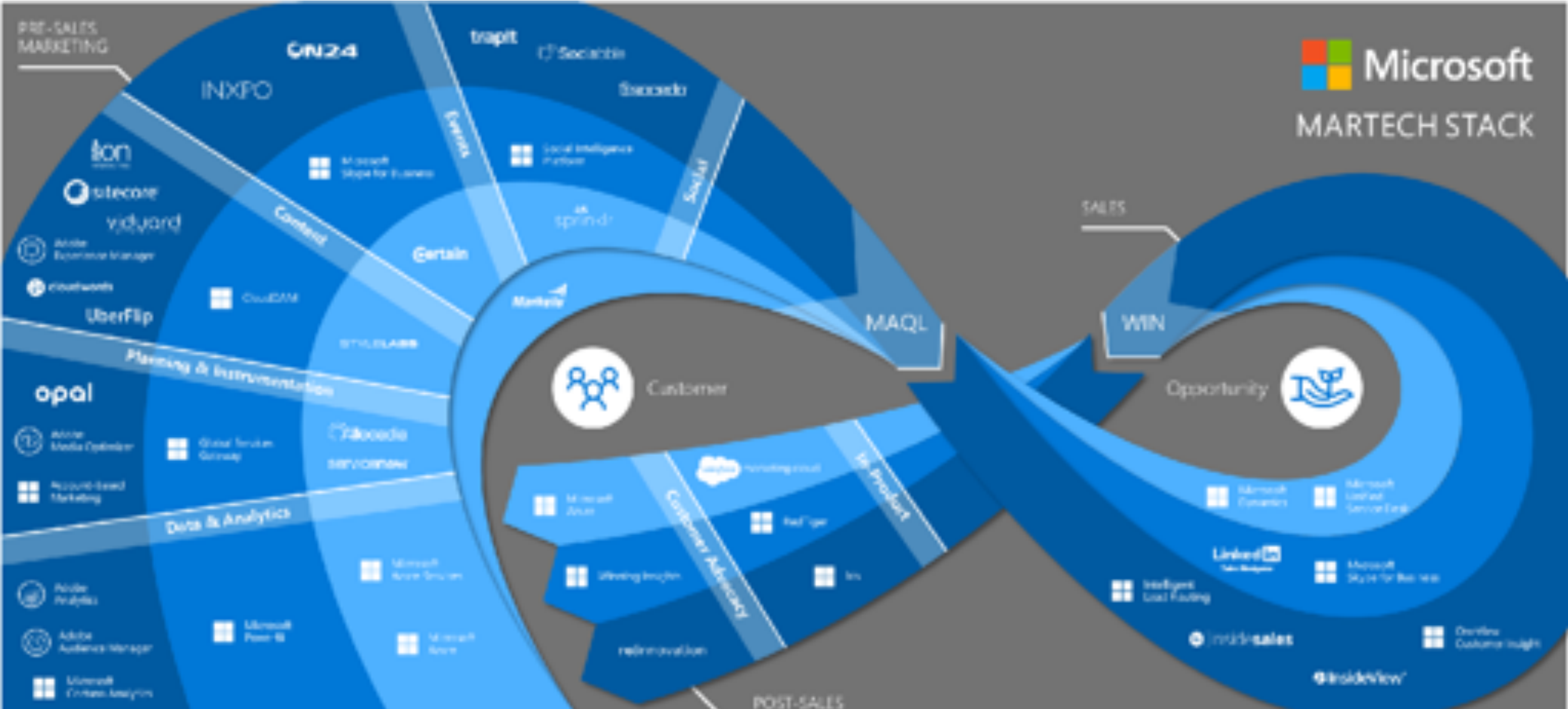
Ordre des étapes

Durée du cycle de vente

Taux de conversion

Stades du lead generation
et lead nurturing





SYSTEMS OF...

INNOVATION

Temporary applications developed on an ad-hoc basis to address new business requirements or opportunities.

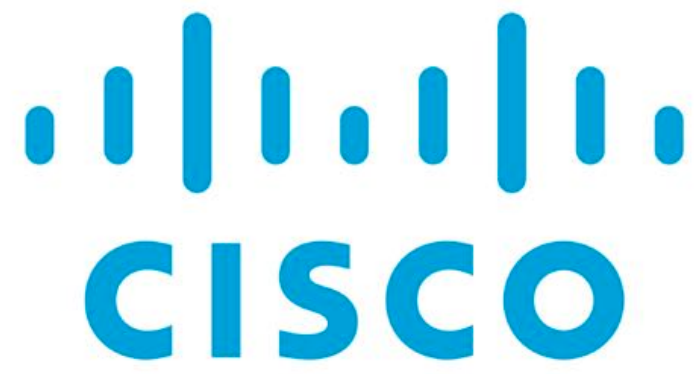
DIFFERENTIATION

Applications that enable unique company processes and are modified frequently to accommodate changing business priorities or customer requirements.

RECORD

Established, generic applications that support core transaction processing and manage the organization's critical master data.

Our technology vision is to create an efficient and highly scalable Marketing to Sales automation platform that enables marketers, sellers and partners to create seamless and responsive customer experiences, making it simple to find, buy, use, share and buy Microsoft products. Customer information and insights are surfaced to enable both Marketers and Sellers to precisely add value to customer interactions along a multi-faceted, rich customer conversation that spans from initial digital engagement to personalized sales discussions.



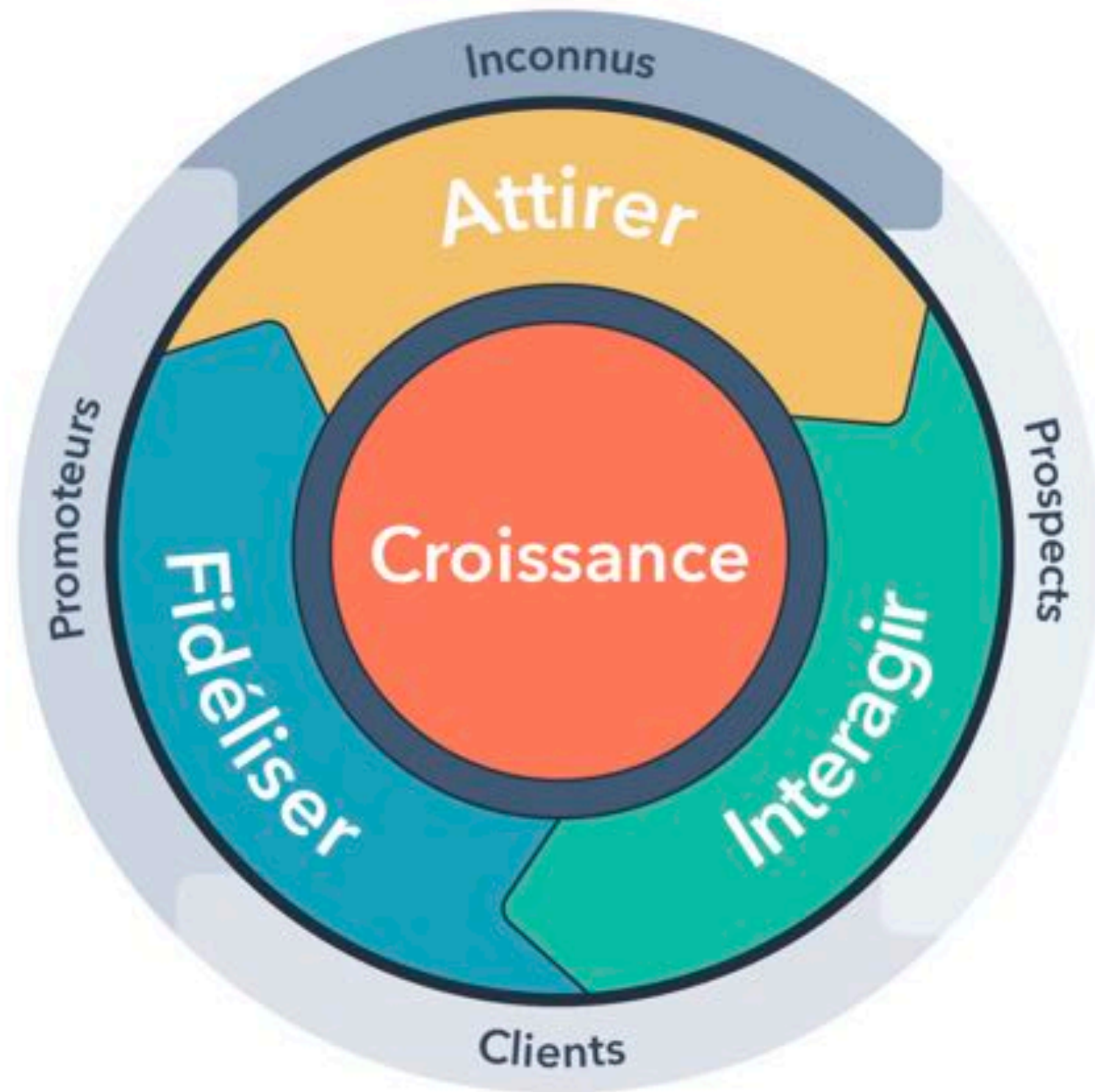
Gartner®

Customer Journey



Gartner

HubSpot



salesforce



There Are 7 Main Stages in a Sales Pipeline



1. Prospecting



5. Negotiation and commitment



2. Lead qualification



6. Opportunity won



3. Demo or meeting



7. Post-purchase



4. Proposal

Attribution Contribution Sans Cookie

- **last clic**
- **toutes les actions**
- **jardin clos login
Walled Garden**



Attribution

**100% de l'efficacité
est attribué à une
action :**

pub

recherche

first clic

last clic

...

Contribution

Calcul du taux de contribution de chaque action :

5% pub RS

10% sea

15% seo

20% avis

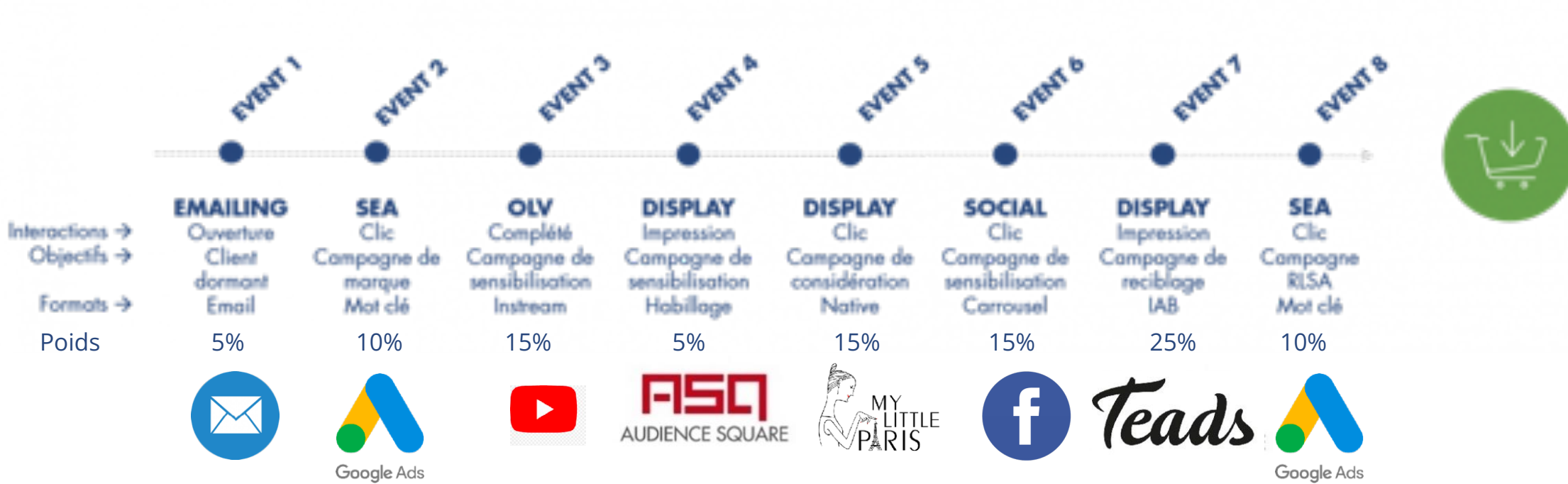
15% blog / content

15% fiche produit

20% eboutique Samsung



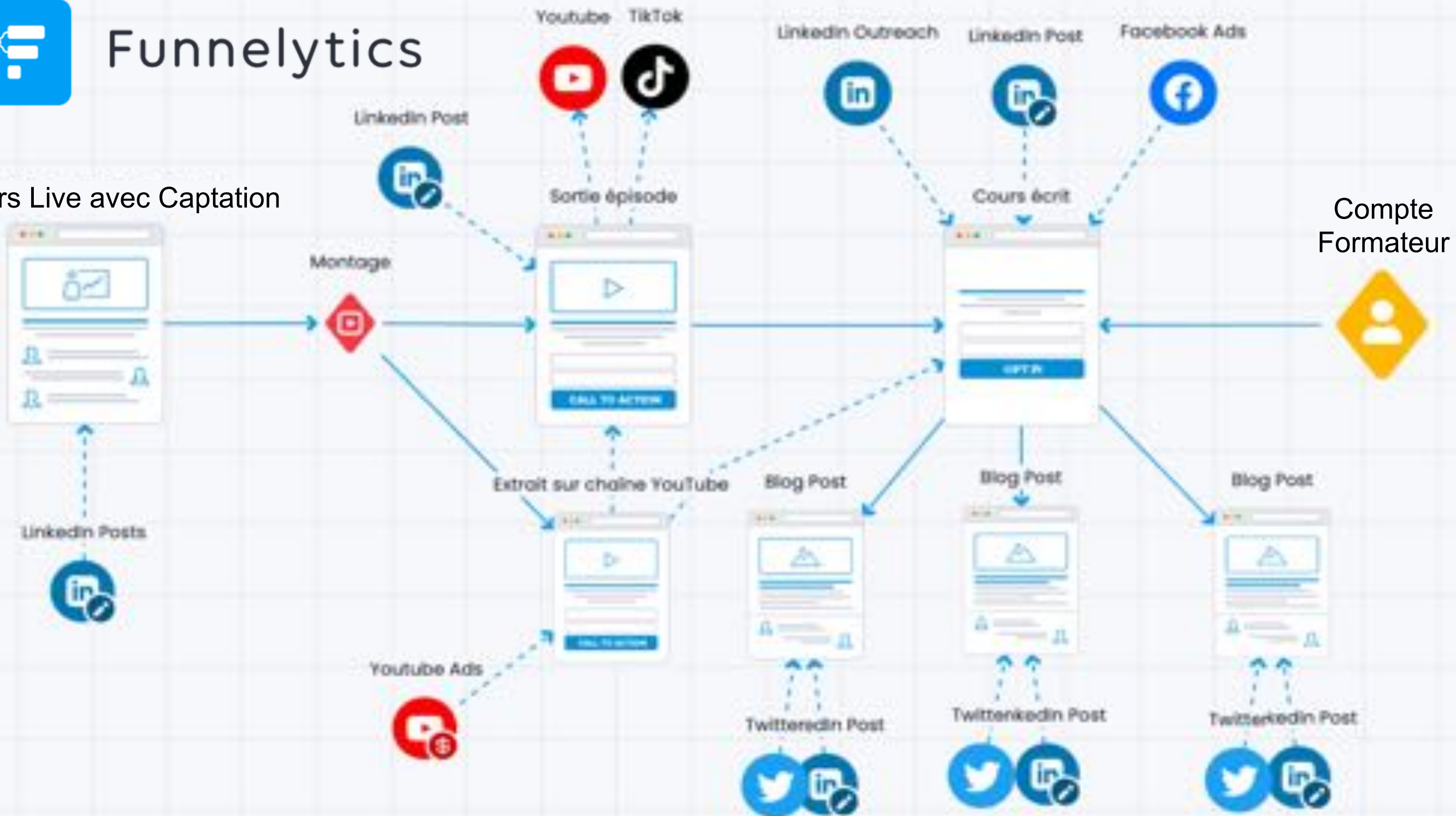
Contribution





Funnelytics

Cours Live avec Captation



Compte Formateur

Sans Cookie Cookieless

Guerre : FPD et login

First party data

Walled Garden

Plateforme

2FA (2 factor auth)

Ouverture de compte

**Act
Think
Impact**



KAVIER NIEL
PDG LUNCHR

CE PDG EST CON-

-cerné par le bien-être de ses employés. C'est pourquoi il a choisi Lunchr, la seule carte titres-resto qui permet de régler son déjeuner vraiment partout* et sans limite de paiement.



lunchr
La carte titres-resto, en mieux.

Lunchr est la seule carte titres-resto qui permet de régler son déjeuner vraiment partout et sans limite de paiement.

MARC SIMONCINI
PDG LUNCHR

CE PDG EST DUR-

-ablement engagé dans l'amélioration de la qualité de vie au travail. C'est pourquoi il a choisi Lunchr, la seule carte titres-resto qui permet de régler son déjeuner vraiment partout* et sans limite de paiement.



lunchr
La carte titres-resto, en mieux.

Lunchr est la seule carte titres-resto qui permet de régler son déjeuner vraiment partout et sans limite de paiement.

LOÏC SOUBEYRAND
CRÉATEUR DE LUNCHR

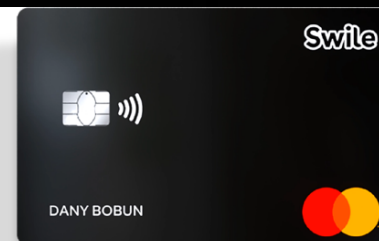
CE PDG EST CON-

-cerné par votre bien-être en entreprise. C'est pourquoi il a créé Lunchr, la seule carte titres-resto qui permet de régler son déjeuner vraiment partout* et sans limite de paiement.



lunchr
La carte titres-resto, en mieux.

Lunchr est la seule carte titres-resto qui permet de régler son déjeuner vraiment partout et sans limite de paiement.



Introducing
Swile Card

La carte la plus inutile du moment.

Acceptée dans tous les restos, les commerces,
les cinémas, les théâtres et même les salles de sport.¹⁾
C'est ce qui s'appelle avoir le sens du timing.



swile.co

1) Mastercard est une marque déposée de Mastercard International Inc. © 2015 Mastercard International Inc. Tous droits réservés. Mastercard est une marque déposée de Mastercard International Inc. © 2015 Mastercard International Inc. Tous droits réservés.



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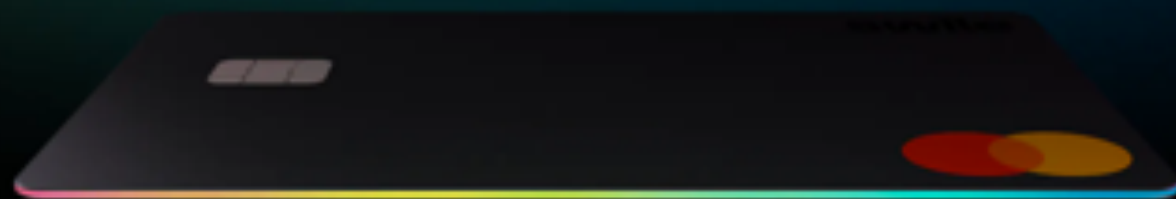
Swile



DANY BOBUN



Let's smile at work.



Swile, la carte et l'app au service
de l'engagement des employés.

swile

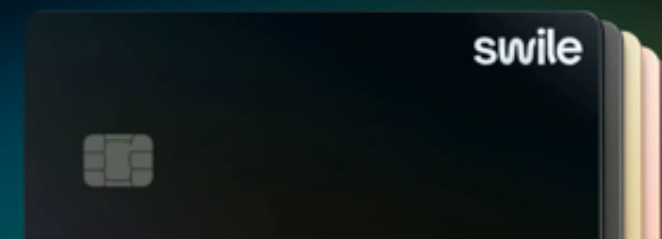
Swile

La carte titres-resto
en vraiment mieux



Swile Card

La carte la plus puissante jamais
imaginée pour les employés.



swile



newwork

CoWorkingCard CoWorkingTicket



Lancer la version HybridWork de SWILE :

réservation et paiement de coworking

déplacement pro (train, avion, multimodalité, mobilité douce)

hébergement pro (tout type d'hébergement)

achat d'équipement de bureau (écran, chaise, webcam...)

choix, réservation et paiement de formation pro

...

et bien sûr le déjeuner en ticket resto dématérialisé

OBJECTIF VALO : passer de 1 à 6 milliards !

MAIS

l'équipe
avant
l'idée

Les grandes
réussites viennent
des bonnes équipes
qui ont pivoté... plus
que des grandes
idées !

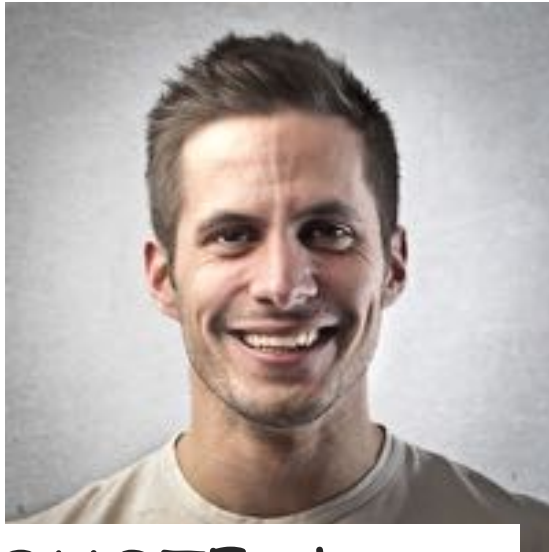
**Les VC (venture capitalist)
choisissent d'abord l'équipe ...
et l'orientent sur un bon projet**

**VENTURE
CAPITAL**

A close-up photograph of two hands shaking in a firm grip. The hands are positioned on either side of a semi-transparent rectangular box containing the text 'VENTURE CAPITAL'. The background is blurred, showing what appears to be a person's face and shoulders, suggesting a business meeting or agreement.

ON VIT TOUS
DE LA VENTE
DE QUELQUE
À QUELQU'UN

John



« QUOTE : happy
to be an

entrepreneur in

Description: funder of an IOT
company

9 employees

7 millions euros turnover

29 clients with 650 shops

Name

Age

Live With

Education

Resumé

Company 2012...2020

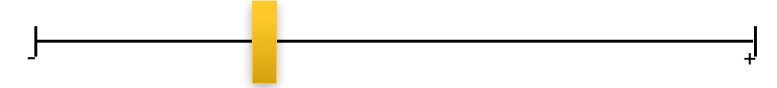
Products

PAIN POINTS

...

...

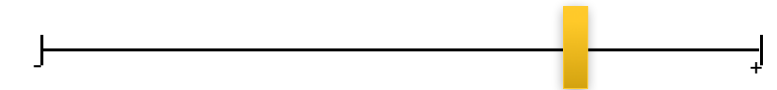
Revenues



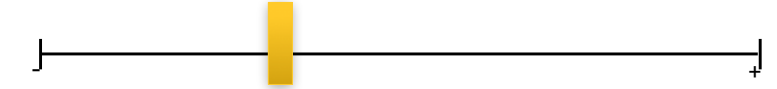
Type of city



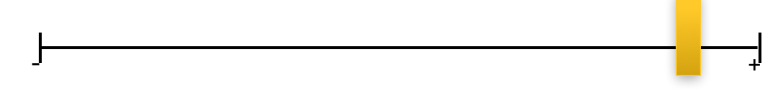
Frequency



Technical level



Mobile friendly



Know How



Millennials

Lost ... Greatest ... Silent ...

BabyBoomer (1940 - 1965 +/- 6 ans)

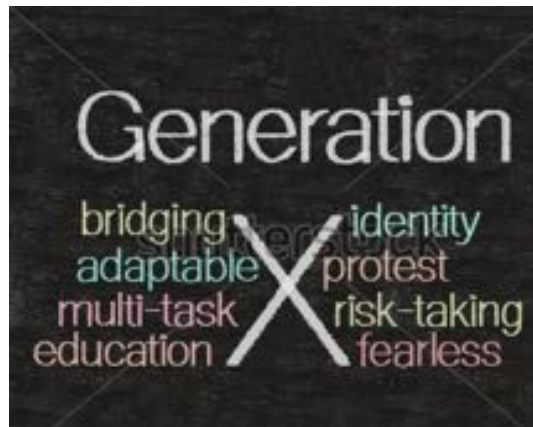
GenX (1955 1985 +/- 8 ans)

GenY = Millennials (1979 1999 +/- 5 ans)

GenZ = Digital Natives = GEN C (1994 2007 +/- 4 ans)

alphaGEN ? = 2008 - 2020 ?

SingularityGeneration ?? 2018 - 2030



GENERATION Z:
CONNECTED FROM BIRTH.
Born mid-1990s to 2010.



Empathy Map Canvas

Designed for

Designed by

Date

Version

The diagram is a large rectangle divided into several sections. At the top, there are four boxes for 'Designed for', 'Designed by', 'Date', and 'Version'. The main canvas is a large white area with a grey border. In the center is a profile of a person's head, facing right. The head is divided into several sections. At the top, there are two grey triangular sections. The top-left section is labeled '1 WHO are we empathizing with?' and contains three sub-questions. The top-right section is labeled '2 What do they need to DO?' and contains four sub-questions. The top-center section is labeled 'GOAL'. The middle-left section is labeled '3 What do they THINK and FEEL?' and is divided into two sub-sections: 'PAINS' and 'GAINS'. The middle-right section is labeled '4 What do they SEE?' and contains three sub-questions. The bottom-left section is labeled '5 What do they HEAR?' and contains four sub-questions. The bottom-right section is labeled '6 What do they SAY?' and contains two sub-questions. The bottom-center section is labeled '7 What do they DO?' and contains three sub-questions. The bottom-center section also contains a line of text: 'what other thoughts and feelings might motivate their behavior?'. The entire canvas is enclosed in a large white rectangle with a grey border.

1 WHO are we empathizing with?
Who is the person we want to understand?
What is the situation they are in?
What is their role in the situation?

GOAL

2 What do they need to DO?
What do they need to do differently?
What skills do they want or need to get done?
What decisions do they need to make?
How will we know they were successful?

3 What do they THINK and FEEL?

PAINS
What are their fears, frustrations, and anxieties?

GAINS
What are their wants, needs, hopes and dreams?

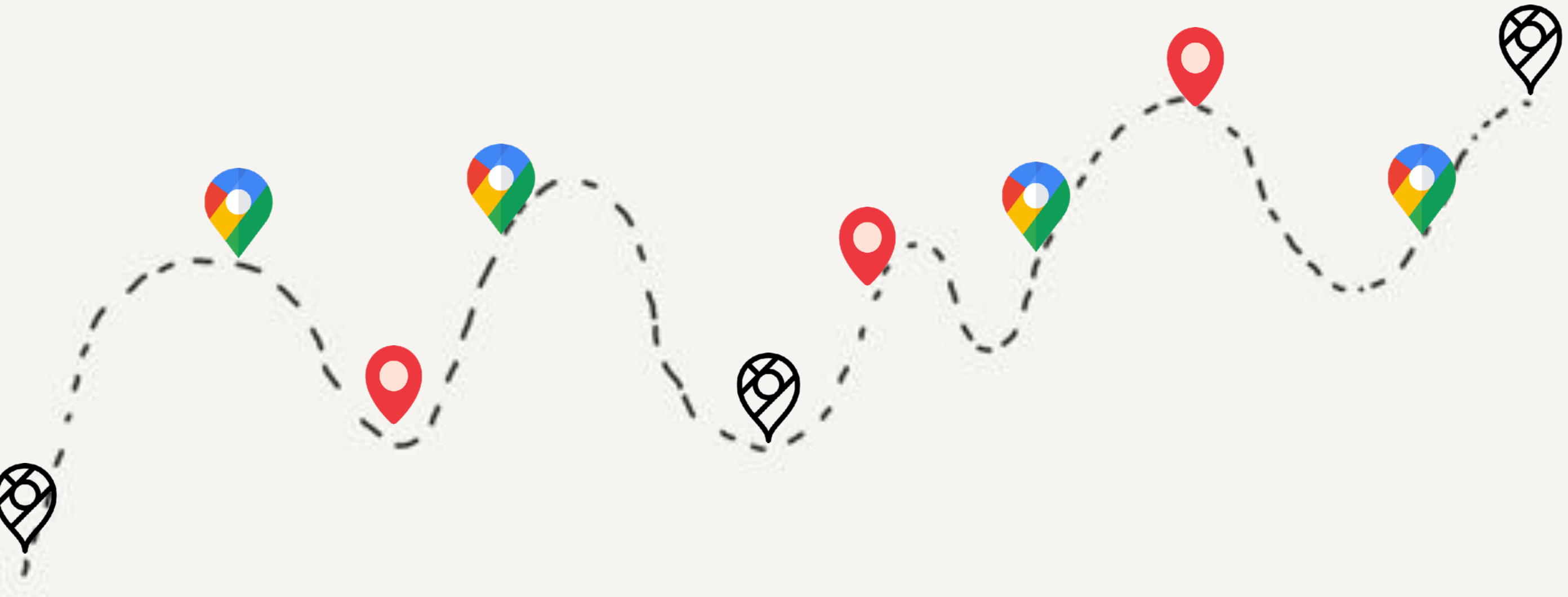
4 What do they SEE?
What do they see in the marketplace?
What do they see in their immediate environment?
What do they see others saying and doing?
What are they watching and reading?

5 What do they HEAR?
What are they hearing others say?
What are they hearing from friends?
What are they hearing from colleagues?
What are they hearing second hand?

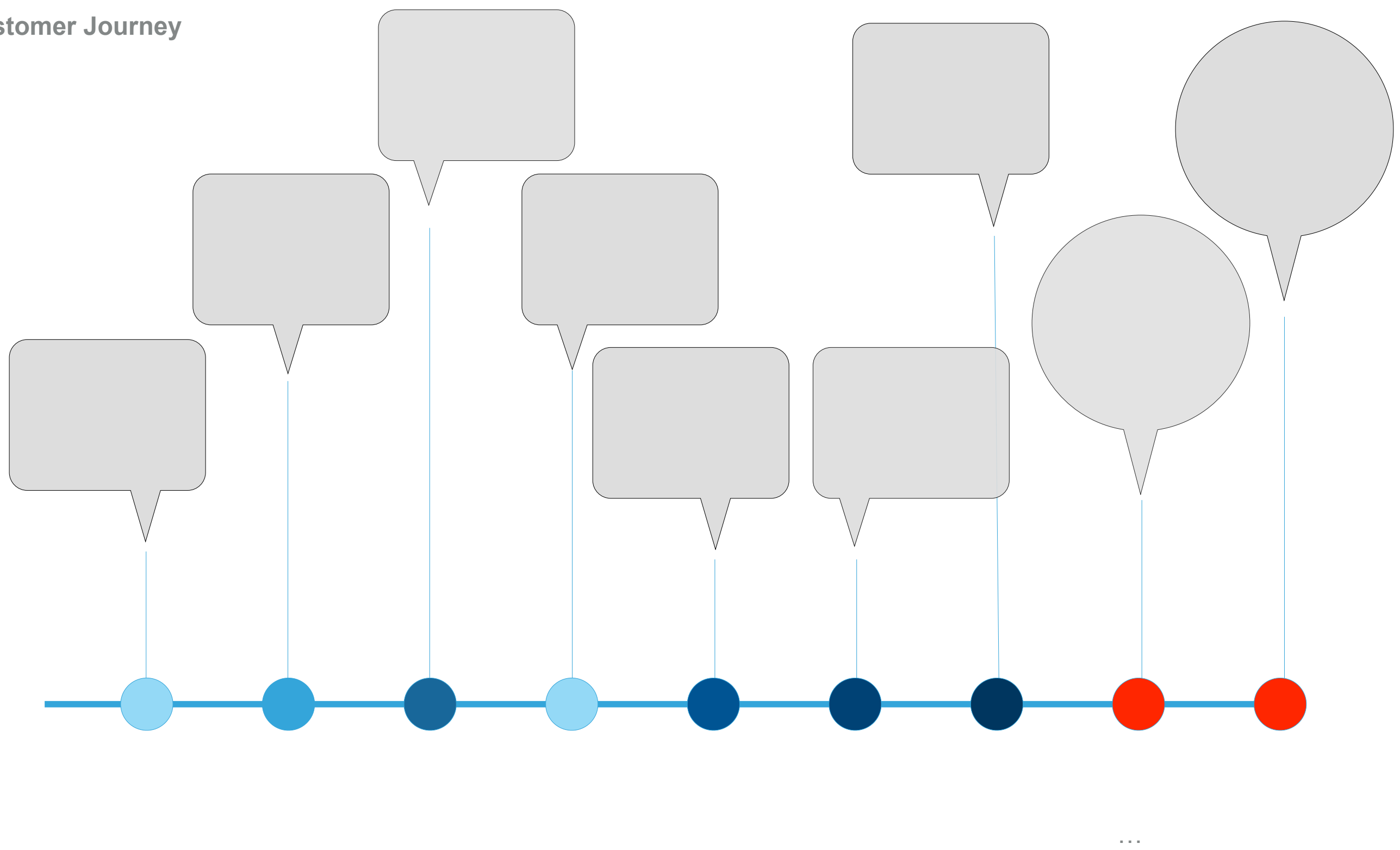
6 What do they SAY?
What have we heard them say?
What can we imagine them saying?

7 What do they DO?
What do they do today?
What behavior have we observed?
What can we imagine them doing?

what other thoughts and feelings might motivate their behavior?



Customer Journey



Nom du Touchpoint /
Point de contact

1

2

3

4

5

6

7

Channel / Canal

Interaction du client

Interaction de la marque

Avis du client perçu par le client

Décalage avec le
positionnement voulu

Customer Journey Map

Journey Map Title

Touchpoints	Title of touchpoint							
CHANNEL	Channels over which the touchpoint happens (e.g. phone, email etc.)							
CLIENT INTERACTION	How/why the client becomes involved regarding the touchpoint							
COMPANY INTERACTION	How/why the company responds or initiates the client interaction during the touchpoint.							
THEY FEEL	What the client is feeling at this specific touchpoint (e.g. confused, frustrated, surprised, excited etc.)							
SHOULD FEEL	How the company wants the client to feel during this specific touchpoint.							
SOLUTIONS/ OPPORTUNITIES	What are possible solutions or opportunities that could improve the interaction and benefit the client during this specific touchpoint.							

Lyft customer



Epic

Find and install the Lyft app



Create an account (if you don't have one already)



Enter payment information

Sign in

Enter the address of where you want to go

User picks Lyft level of service (XL, Black, Lux)

End of experience

User Story

Search the app store or google play store

Enter full name

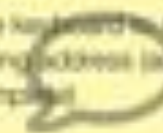


Enter credit card



Sign in with email and password

Use keyboard to start typing address (also complete)



Show user different cost for each level of service

Rate driver



Enter email

Sign in with Facebook

Use current location for pick up point



Show the arrival time for each level of service

Receive receipt

RELEASE 1 (Total Estimate: 7)

Enter mobile phone number

Create a secure password

Use map to pick destination

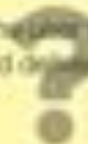
Enter a different location of where I want to be picked up



User confirms their ride

Show important info about their ride:
- arrival time
- driver name

Show the user the new Lyft food delivery app



miro

MAP

PERSONA



EPIC

EPIC 1

EPIC 2

EPIC 3

EPIC 4

USER STORY

US 1

US 2

US 3

US 4

US 5

US 6

US 7

US 8

US 9

US 10

FEATURE

FEATURE 1

FEATURE 2

FEATURE 3

FEATURE 4

FEATURE 5

FEATURE 6

FEATURE 7

FEATURE 8

RELEASE

RELEASE 1

RELEASE 2

RELEASE 3

RELEASE 4

RELEASE 5

RELEASE 6

RELEASE 7

RELEASE 8





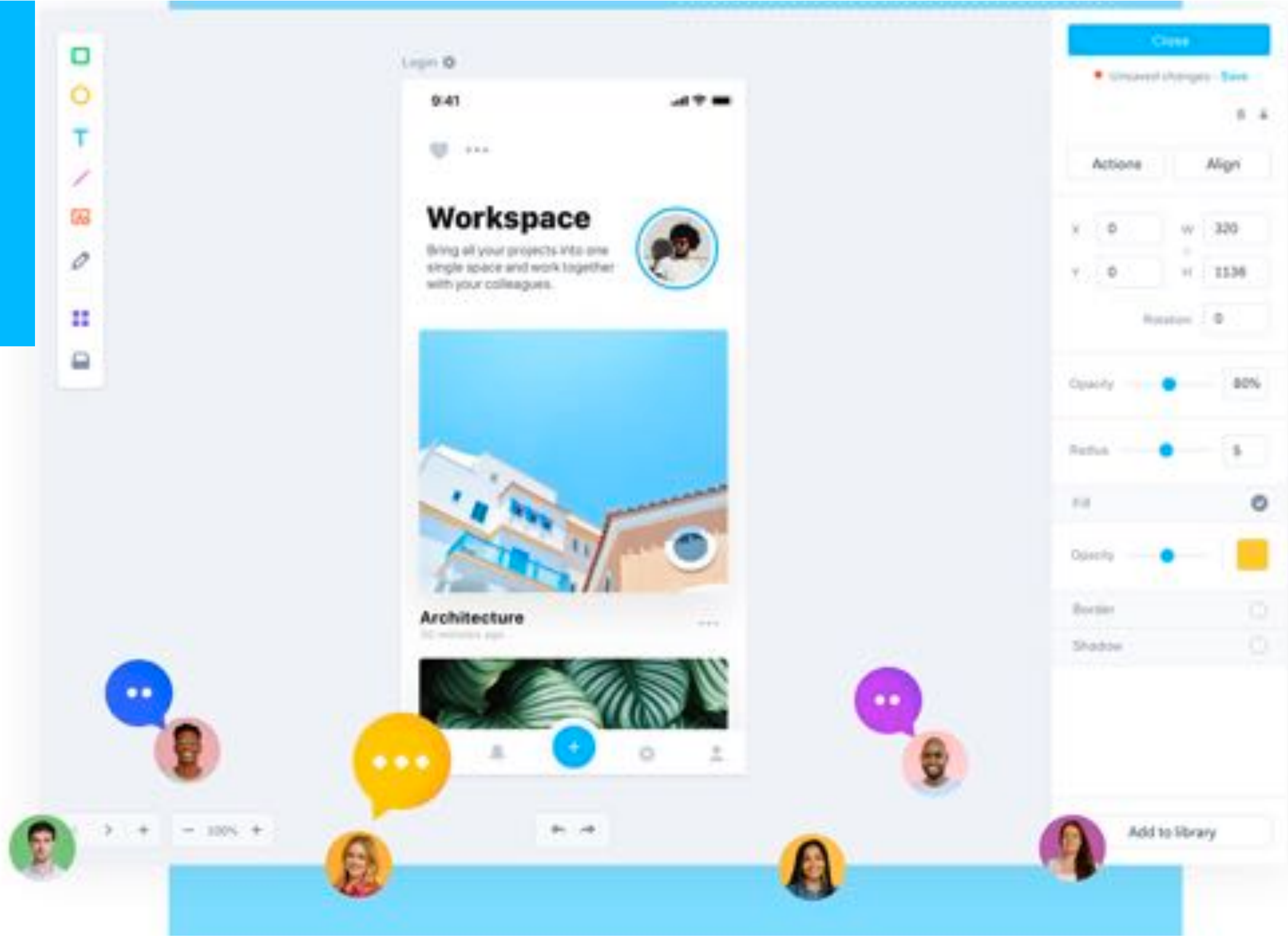
 Jira Software

 Jira

The screenshot shows the Jira Software interface for a project named "Teams in Space". The browser address bar shows "jira.teamsinspace.com". The left sidebar contains navigation options: Teams in Space (Software project), Backlog, Board (selected), Reports, Releases, Components, Issues, Repository, Add item, and Settings. The main area displays a Kanban board with four columns: TO DO (5 items), IN PROGRESS (5 items), CODE REVIEW (2 items), and DONE (0 items). Each item card includes a title, a team label (e.g., "SPACE TRAVEL PARTNERS", "LOCAL MARS OFFICE"), a status icon, a priority icon, a count, a due date, and an assignee icon. The "TO DO" column contains items like "Engage Jupiter Express for outer solar system travel" and "Create 90 day plans for all departments in the Mars Office". The "IN PROGRESS" column includes "Requesting available flights is now taking > 5 seconds" and "Engage Saturn Shuttle Lines for group tours". The "CODE REVIEW" column has "Register with the Mars Ministry of Revenue" and "Draft network plan for Mars Office". The "DONE" column is currently empty.



MARVEL

The Marvel logo is displayed in white, stylized script on a blue background.A screenshot of a mobile workspace application interface. The central focus is a mobile app preview titled "Workspace" with a sub-header "Architecture". The preview shows a building and a plant. To the left is a vertical toolbar with icons for selection, lasso, text, eraser, fill, stroke, and zoom. To the right is a settings panel with options for "Close", "Unsaved changes", "Actions", "Align", "Position", "Capacity" (80%), "Radius" (5), "Fill" (blue), "Opacity" (yellow), "Border", and "Shadow". At the bottom, there is a navigation bar with a zoom slider set to 100%, navigation arrows, and a row of five user avatars. A blue bar is at the very bottom. The interface is surrounded by several colorful speech bubbles and user avatars, suggesting a collaborative environment.

- 1/ Présentation équipe (1mn oral)
- 2/ Persona (1)
- 3/ Carte d'empathie (simple)
- 4/ Parcours client (7j)
- 5/ Product Backlog (10 user stories)
- 6/ Prototype (Marvel App)

Better done than perfect

Vin Cerf
Tim Berners-Lee
Metcalfe
Moore
Rifkin

Satochi Nakamoto

Vitalik Buterin

Pascal Gauthier

Nicolas Julia

PNL

METCALFE'S LAW

value
increases
with n^2



"When asked for the one keyword that best describes the book, he said, 'disruption.' He said that the book is a 'tour de force' because of what he has learned from his field for the past 20 years." —FORBES

THE
ZERO
MARGINAL
COST
SOCIETY

THE INTERNET OF THINGS,
THE COLLABORATIVE COMMONS,
AND THE ECLIPSE OF
CAPITALISM

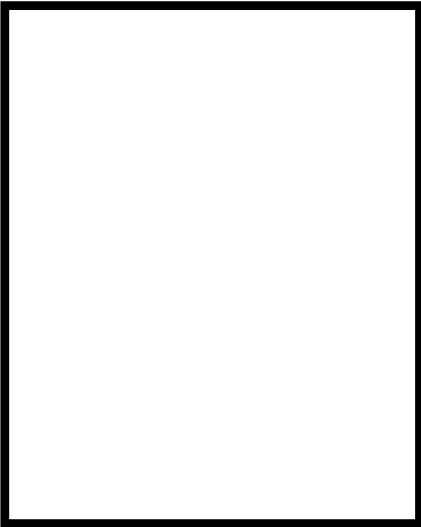
RENTAL
ECLIPSE

JEREMY RIFKIN

NEW YORK TIMES BESTSELLING AUTHOR OF
THE THIRD INDUSTRIAL REVOLUTION

**digital
platform**

--	--	--	--	--	--	--	--	--	--



«
.
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»



Age
Vit à
Avec
Enfant(s)
Éducation
Diplôme
Première entreprise

.
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Occupations

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USER STORY / PAIN POINTS / PROBLÈMES

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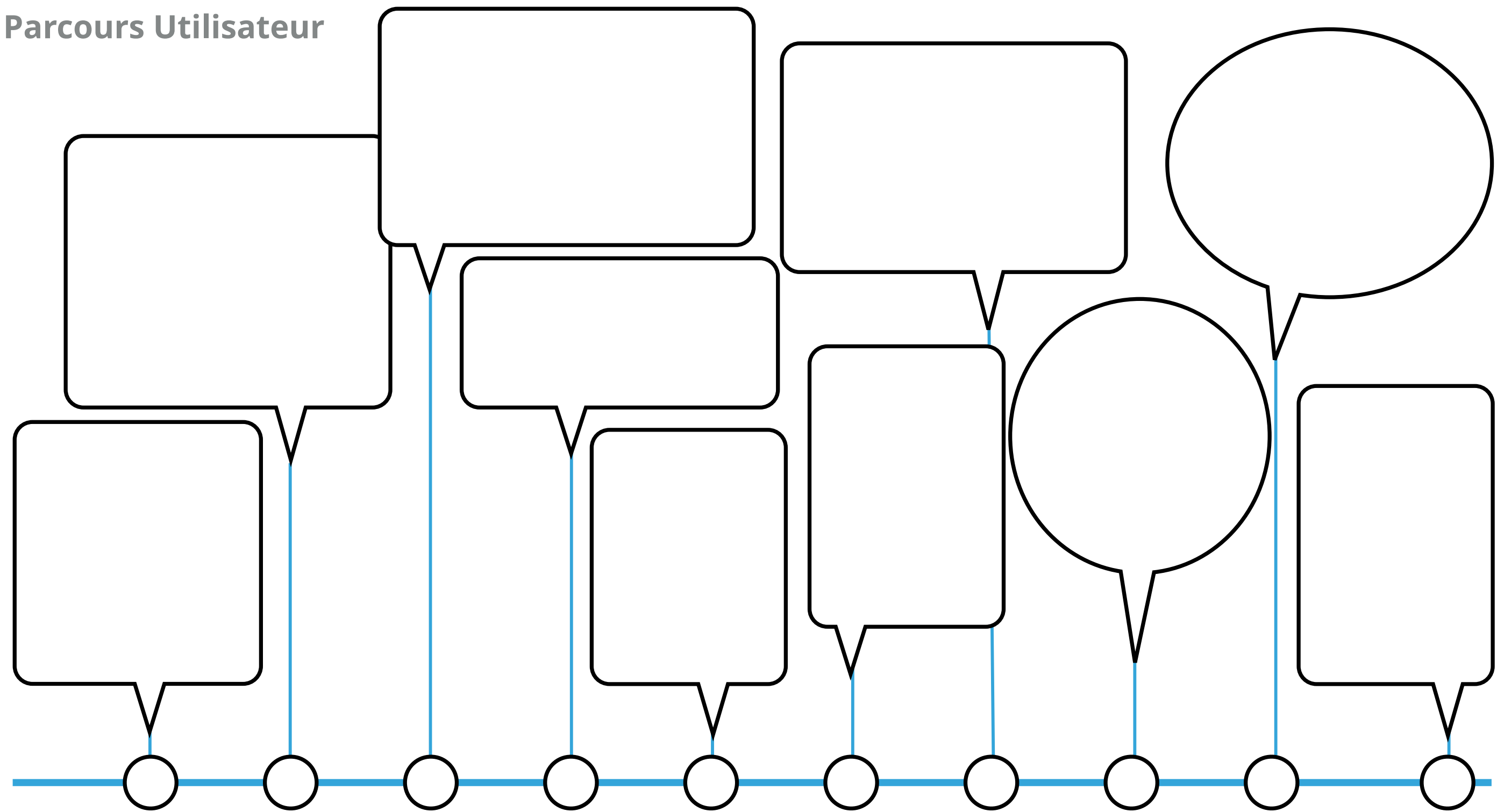
.....

.....

.....

.....

Parcours Utilisateur



Nouveau nom du : 1 produit 2 entreprise		
Secteur (s), pays, industrie (s)		
Positionnement et/ou Promesse		
Business Model BotBtoC		
Définitions du marketing	Définition générale, courte et simple du marketing	Adaptation de cette définition pour ce cas de BtoB

Nom opération	Outils utilisés	Avantages Utilités	Date ou période	Budget HT



newwork

CoWorkingCard CoWorkingTicket



WE TIE DUE S

hubertkratiroff

06 80 43 29 05

hubert@kratiroff.com
linkedin.com/in/kratiroff
@kratiroff



**Act
Think
Impact**



CHIFFRES CLÉS

SAMSUNG

50

**programmes
de formation**

en France et à
l'international
du niveau Bac+2
au Bac+8

33 000
diplômés

7 000
participants
formation
continue / an

8 000
étudiants

5600 en formation
"dans la salle de classe"

2400 "hors les murs" (alternance,
césures, échanges...)

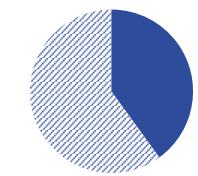
**200 sportifs
de haut niveau**



INTERNATIONAL STRASBOURG



étudiants internationaux
159 nationalités dans l'école



41% des effectifs



partenaires internationaux
dans le monde entier



accords de double diplôme
avec des institutions internationales





**GRENOBLE
ECOLE DE
MANAGEMENT**

BUSINESS LAB FOR SOCIETY

une école



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info@grenoble-em.com

grenoble-em.com



FOUNDING MEMBER
GIANT
INNOVATION CAMPUS

**Act
Think
Impact**