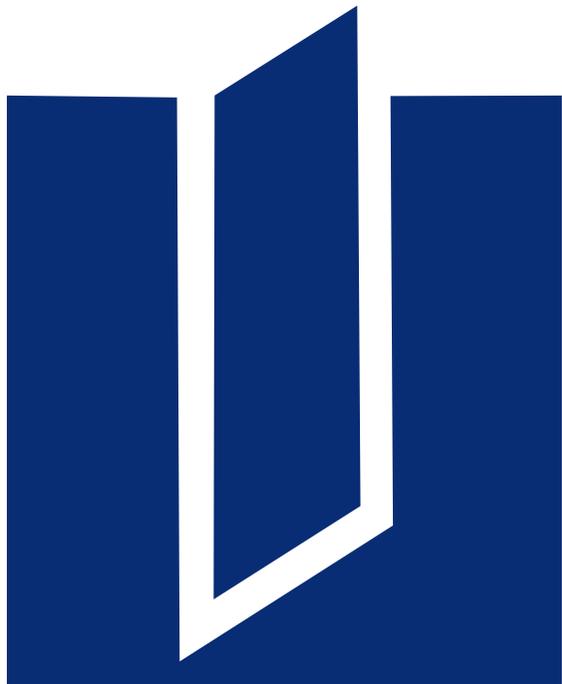


#ChefDeProduit *internet*



UNE SIGNATURE EDIC

Entrepreneuriat / *Entrepreneurship*

Digital / *Digital*

Innovation / *Innovation*

Créativité / *Creativity*

NOS VALEURS CORE

Citoyenneté / *Citizenship*

Ouverture d'esprit / *Openmindedness*

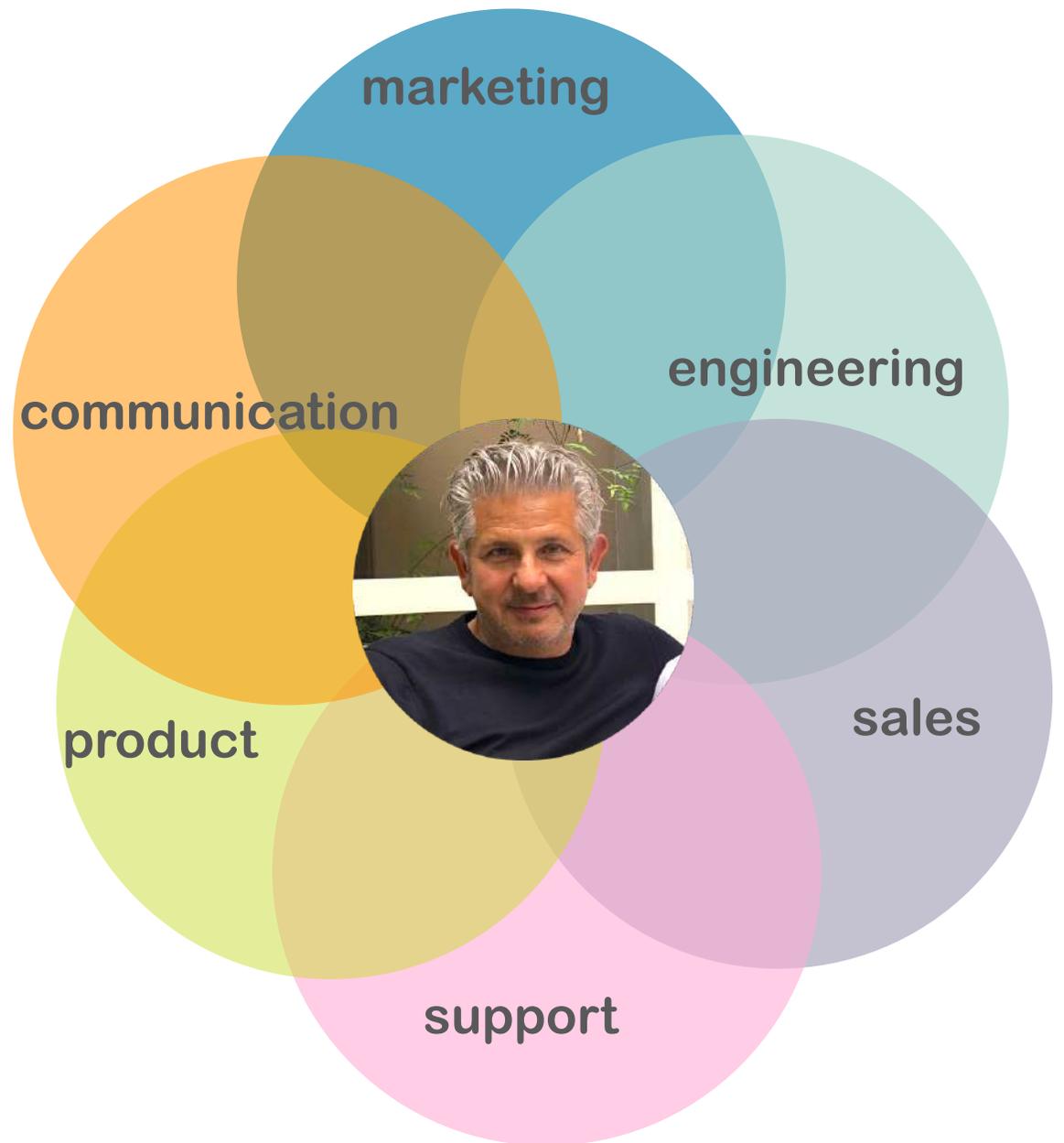
Responsabilité et éthique / *Responsability*

Engagement / *Engagement*



technology evangelist

hubert@kratiroff.com



technology evangelist

full stack marketer

CDDO: chief digital/data officer

DPO: Data Protection Officer

professeur d'économie numérique

expert **learn marketing, CMI, marcom**

everyday writing, coding & programming

entrepreneur / consultant



hubert@kratiroff.com



@kratiroff



linkedin.com/in/kratiroff



NOTATION (5/4)

5 quiz	1/4 note
2 colles (questions mail)	1/4 note
Elevator Speech	1/4 note
Pitch	1/4 note
Key Takeway	1/4 note

www.toutsurlemarketing.com/EBS

hubert@kratiroff.com



UX

CX

EX

SX




HERMÈS
VANILLE GALANTE



Google

lyrics dd

Tous Vidéos Images Actualités Shopping

Environ 38 300 000 résultats (0,65 secondes)

Au DD

PNL

Bats les couilles d'Himalaya, bats les couilles, j'vise plus l'sommet
Mon cœur fait "oulalala", crime passionnel que j'commets
Sur ton cœur j'fais trou d'boulette, j'fais tâche de sang sur le pull
J'désire nullement vous connaître, ni toi ni ces fils de putes
J'mé tire d'ici si j'm'écoute, sang corse mélange bougnoule
La lune, j'taime plus, j'vous la laisse, j'm'endors sous doré, sous grêle
J'suis ni chez moi ni d'chez vous, elle veut la bise, elle veut qu'j'a baise
J'connais la route, j'connais l'adresse, j'encule sur l'continent d'Hades
Sale comme la neuch, mâche courte, forte comme la peur qu'j'écoule
J'tire la gueule, j'm'écoute que mon âme seule, mektoub
J'vis dans un rêve érotique où j'parle peu mais j'caresse le monde
J'meurs dans un...

Source: LyricsFind

genius.com · P · PNL ·

PNL – Au DD Lyrics | Genius Lyrics

22 mars 2019 - Au DD Lyrics: Bats les couilles d'Himalaya / Bats les couilles
sommet / Mon cœur fait "oulalala" / Crime passionnel que ...





CD QALF

€13,99

RECOMMANDÉS

À PROPOS

CD

Contact

LEGAL

Conditions d'usage

Politique de confidentialité



tout
sur
le
marketing
.com/EBS

premier site
sur recherche
Google :
EBS marketing digital
EBS chef de produit





Hubert Kratiroff

CDO at C4C, MyConnecting





WeChat



Hubert Kratiroff 

France



Scan the QR code to add me on WeChat

TOOLS

Les acronymes du marketing moderne



Toute spécialité a son jargon, en attendant un vrai lexique, voici 250 acronymes = pas tous pertinents = du marketing digital... qui est le marketing de tout les jours ! Et même si vous pensez, comme Eliot¹ que ASB (acronyme seriously suck), sachez que TAWYD (Totally Agree With You Guys), mais c'est le langage des entreprises ! Bonne lecture (du moins utile) !
 1. même si Eliot Mark a été Appelé en 2010 (Troll, Sarcasm, SudoCity, Being and previously PayPal ou Twitter)

AAA: Average active sessions
AAO: Advised Advertising Creativity
AAARRR: Acquisition, Activation, Retention, Referral, Revenue
ABC: Always Be Closing
ABM: Account Based Marketing
ABT: AB testing
ACEE: Association pour commerce et services en ligne (ACEE: Association de l'Economie Numérique)
ADX: Ad Exchange platform
AdTech: Advertising Technology (of MarTech)
ADX: Google DoubleClick Ad Exchange platform
ADA: Attention Interest Desire Action "First Purchase Funnel"
AMA: Ask Me Anything
AMP: Accelerated Mobile Pages de Google
APP: Application (if program designed to run on mobile devices)
API: Application program interface (of SaaS)
AR: Augmented Reality (ou RA)
ARPU: Average revenue per user
ARR: average recurring revenue (ou annual)
ASO: App Store Optimization (of Search)
ASF: Apache Software Foundation
ASP: Application service provider AssurTech (of insurtech)
AskaAd: Anytime Anywhere Anydevice
AskAdAC: AskAd + AnyCustom
ATP: Above the fold (ou dessus du pl, donc visible = cf. BTF)
ATL: above the line (cf. BTL & media)
AWD: Adaptive web design (cf. RWD)
BAT(X): Baidu Alibaba Tencent Xiaomi (ou. BAFA)
BANT: formula: Budget, Authority, Need, Timeline (developed by IBM)
BAU: Business As Usual
BI: Business Intelligence
BMG: Business Model Generation by Alex Osterwalder
BCB: Best of Breed

BOFU: Bottom Of Funnel (cf. ToFu)
BPM: Business Process Management
BR: bounce rate (taux rebonds à une seule page ou non réception d'un email)
BRIC: 4 countries competing with Track and Trill
BTG: B2C (B2B)
BTF: Below the fold (ou dessous du pl, donc invisible = cf. ATP)
BTL: below the line (cf. ATL & hors media)
BtoG: Business to Government
BtoB: Business to Retail
BYOD: Bring your own device (cf. CYOD)
CAC: Customer Acquisition Cost (ou cycle d'activité client entrée du parcours client)
CAD: communication audiovisuelle dynamique (cf. DOOH & digital signage)
CCO: Chief Customer Officer
COO: COO
CCO: Career Day Changes
CDJ: customer digital journey
CCO: Chief Digital Officer (ou Chief Data Officer)
CDN: content delivery network / réseau de diffusion de contenu (AKAMA)
CDP: Customer Data Platform (it's more than a DMP and CRM)
CEM: Customer Experience Management
CES: Customer Effort Score
CGI: Computer-generated imagery
CHO: Chief Happiness Officer
CLI: command line interface
CLV: Customer Lifetime value
CM: Community Manager
CMC: Communication Marketing intégrée (MCI)
CMO: Chief Marketing Officer
CMS: Content management system
CNA: Commission Nationale Informatique et Liberté (cf. RGPD)
COOC: Corporate Open Online Course
COE: Cost Of Sale

CPA: collective performance of acquisition
CPA: Cost per action (or acquisition)
CPE: Cost per click: amount of money required to produce a single click (or Cost-per-Customer)
CPV: Cost per completed view (CPCV = Cost + Completed Views)
CPL: Cost per lead
CPM: Cost per thousand (impr)
CT: Cost-per-Transaction
CPV: Cost per view (see also PPV)
CR: Conversion rate
CRM: Customer relationship management
CRO: Conversion rate optimization
CSAT: Customer Satisfaction Score
CSR: Corporate social responsibility (RSE)
CSS: Cascading Style Sheets
CTA: Call to action
CSB: Customer to Business (cf. UGC)
CXC: Customer to Customer
CTR: Click Through rate (number of click on an banner)
CX: Customer experience (including UX)
CYOD: Choose Your Own Device (cf. BYOD)
DD: cf. DDD
DAO: Decentralized Autonomous Organization (holonote)
DD: Data Driven Document
DDM: data-driven decision management
DD: data-driven strategy
DL: Digital Learning
DM: Direct mail or Direct message via Twitter
DMSCo: Digital marketing exposition and conference (Congre, DE)
DMP: Data management platform
DNS: Domain name system (cf. ICANN & registre)
DNV: Digital Native Vertical Brand
DOOH: Digital Out Of Home (Digital Signage)
DL: Deep Learning

Les 150 définitions Conférence NoLimit

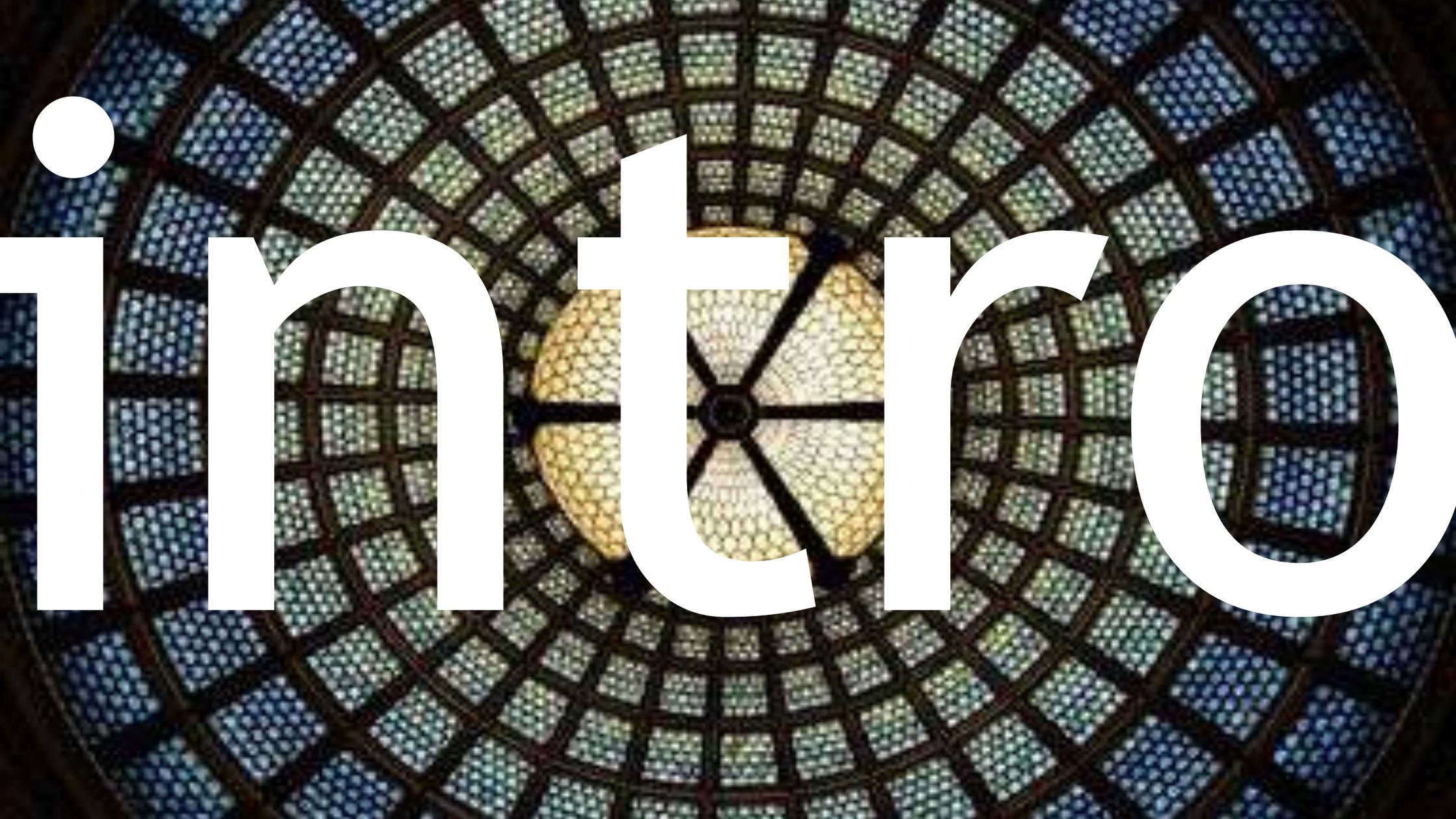


Toute spécialité a son jargon, voici quelques définitions utiles, regroupées par grands thèmes. Pour des questions de cohérence, certaines informations sont reprises avec un angle différent d'un thème à l'autre. La majorité des notions abordées et des définitions données sont d'un niveau très basique, l'objectif de ce document est de permettre un accès facile à ce monde digital qui peut en effrayer certains.

Les 150 définitions - Conférence NoLimit.....	1
1. AdTech: Advertising Technology.....	2
2. Agilé, design et plus.....	4
3. Economy & general.....	6
4. Juridique.....	8
5. KPI: Key Performance Indicator.....	9
6. MarTech: Marketing Technology.....	13
7. Research (market) & études online.....	14
8. Référencement (SEO/SEM).....	16
9. TECHNIQUE : inside web.....	18
Marketing: quelques définitions.....	21



EP01



intro

LEÇON INAUGURALE

ÉCONOMIE &

MARKETING



COLLÈGE
DE FRANCE
—1530—



1

Marketing Moderne



~~Méfiez-vous des recettes des années 60~~

- 4P de Jerome McCarthy (1960)
Produit - Prix - Promotion - Place
- 5B de Charles Kepner (1955): **BON** -
produit prix endroit moment quantité
- SWOT de Humphrey (1970)
- CAP Caractéristique Avantage Preuve
- cognitif / conatif / affectif
- SONCAS / AIDA

WOLFE
COURTES
COMIC

~~4P~~

M3 Modern Marketing Model

1. Strategy
2. Market Orientation
3. Customer insight
4. Brand & Value
5. Segmentation Targeting
6. Positioning
7. UX / CX & content
8. Distribution
9. Promotion
10. Data and Measurement

sources :

HBR + HBS
ADETEM + AACCC + UDA
iab
e-consultancy
e-marketer



« meeting needs
profitably »

*Philip Kotler
(2006 12^{ème} édition de Mkt Mgt)*

The best marketing strategy ever

« CARE »»

Gary Vaynerchuk

Stop selling. Start helping

Zig Ziglar

UX



@kratiroff

UX

CX

EX

SX

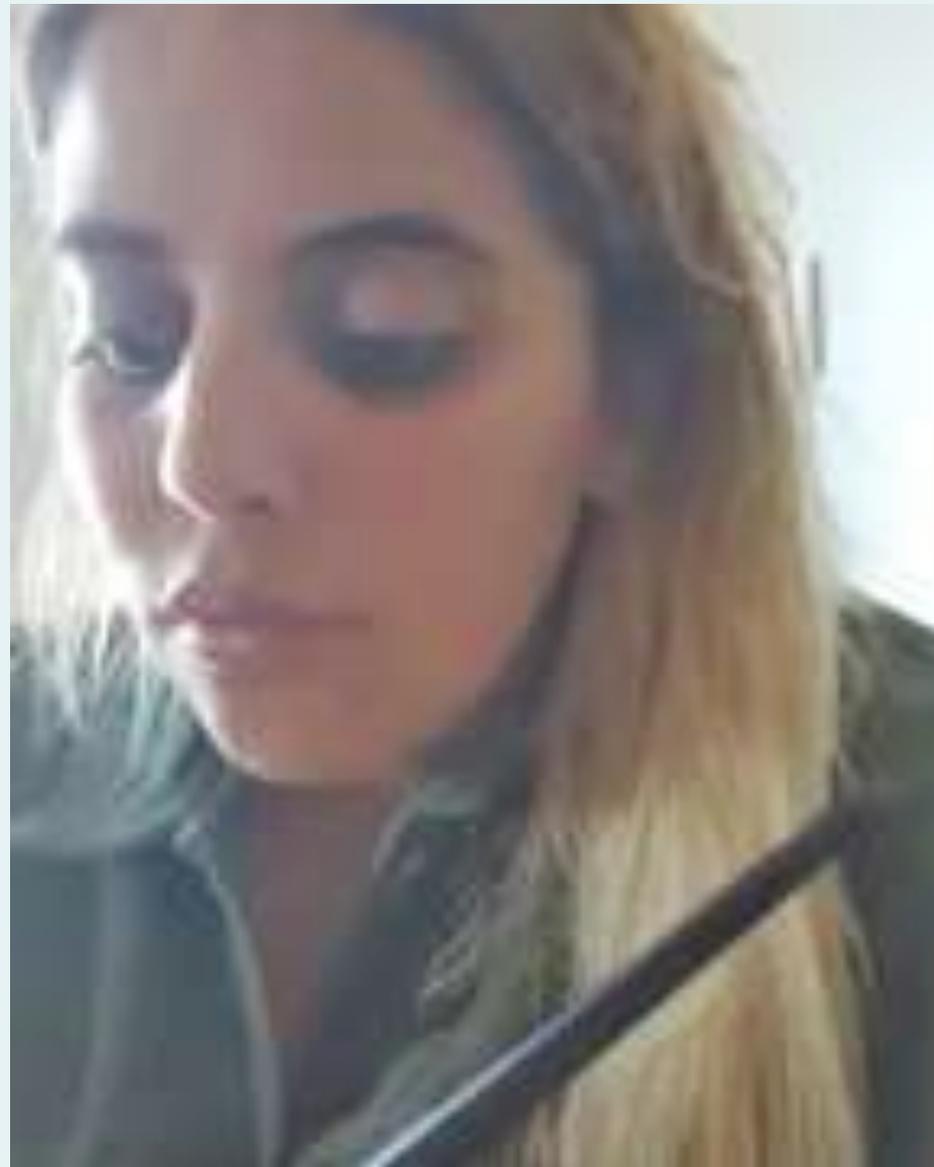
@kratiroff | ©2019 | GEM

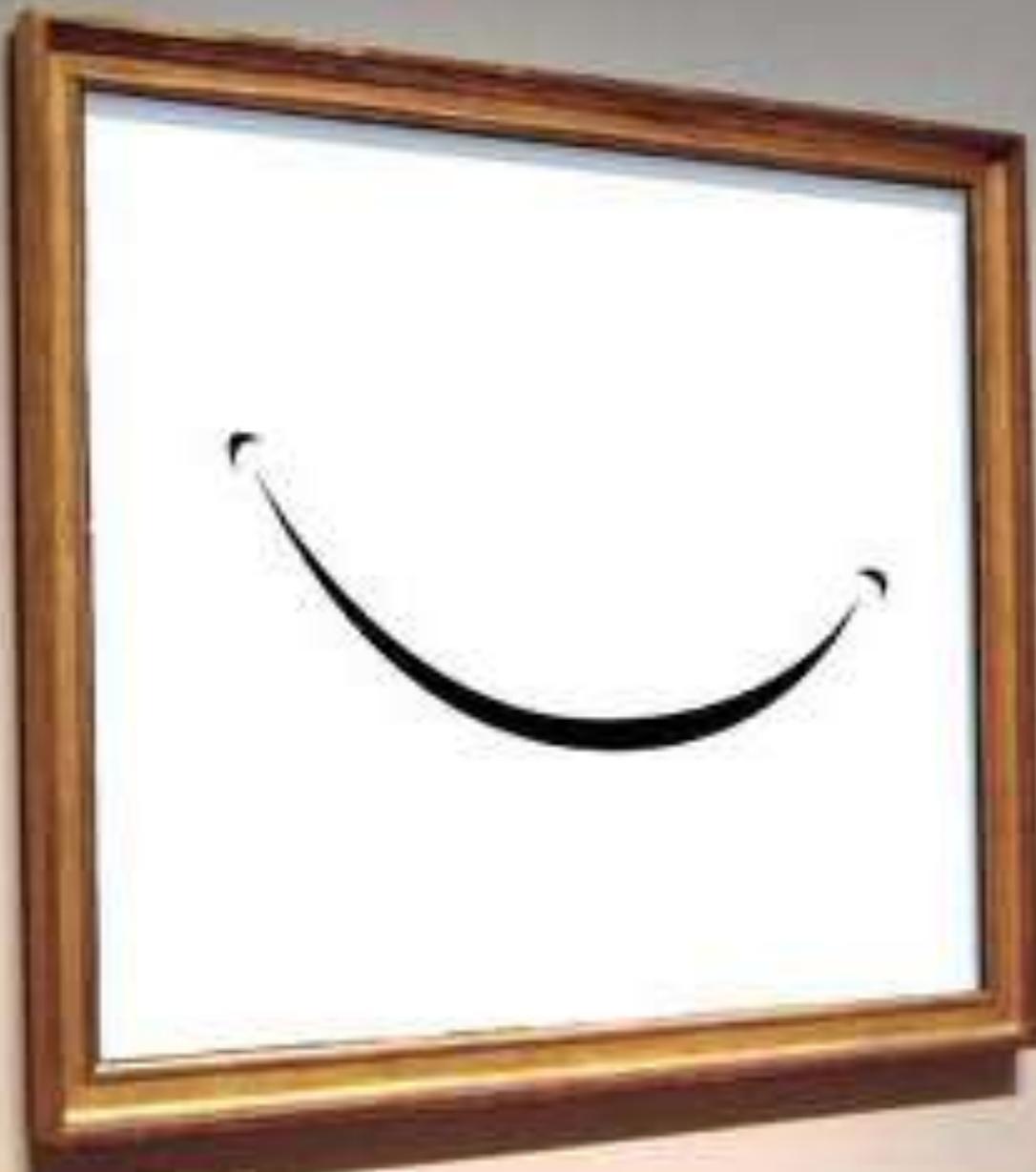
k ∞ QI x t x At











**your
happiness
is my
business**

Aphorisme de Hubert Kratiroff

“

MARKETING

IS NO LONGER ABOUT

the stuff you make

BUT ABOUT THE

STORIES

you tell.

”

- Seth Godin

“Créer de la
valeur pour le
client, l'écosystème
et l'entreprise”





- Home
- Community portal
- Help
- Wikipedia:FAQ
- Wikipedia:Manual of Style
- Wikipedia:Administrators
- Wikipedia:Requests for adminship
- Wikipedia:Requests for comment
- Wikipedia:Requests for deletion
- Wikipedia:Requests for move
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- Wikipedia:Administrators' noticeboard (archive 248)
- Wikipedia:Administrators' noticeboard (archive 249)
- Wikipedia:Administrators' noticeboard (archive 250)

Your preferred language and Wikipedia settings

Log in / create account

Marketing

From Wikipedia, the free encyclopedia

For the magazine entitled "Marketing", see *Marketing (magazine)*.

"Word bug thing" redirects here. For the voice of Albert, see *How Big Thing (album)*.

This article may require cleanup to meet Wikipedia's quality standards.
 Please discuss the issue on the talk page or on the help page, with a view to resolving the problem.
 This article has been tagged since June 2007.

Marketing is the process or act of making products appeal to a certain demographic, or to a consumer.

Contents (hide)

Introduction

A market focused, or customer focused, organization first determines what its potential customers desire, and then builds the product or service. Marketing theory and practice is applied in the belief that customers will purchase a product because they have a need, or because a product/service provides a perceived benefit.

Two major factors of marketing are the recruitment of new customers (acquisition) and the retention and expansion of relationships with existing customers (loyalty management).

Once a marketer has converted the prospective buyer, basic management/marketing takes over. The process of basic management shifts the marketer to building a relationship, nurturing the links, enhancing the benefits that could be drawn in the first place, and improving the product/service continuously to protect the business from competitive encroachments.

Marketing methods are informed by many of the social sciences, particularly psychology, sociology, and economics. Advertising is also a craft, but growing influence. Market research underpins these activities. Through advertising, it is also related to many of the creative arts.

For a marketing plan to be successful, the mix of the five "P's" must reflect the wants and desires of the consumers in the target market. Trying to convince a market segment to buy something they don't want is extremely expensive and seldom successful. Marketers depend on marketing research, both formal and informal, to determine what consumers want and what they are willing to pay for it. Marketers hope that this process will give them a customer's competitive advantage. Marketing management is the practical application of this process. The offer is also an important addition to the 5P's theory.

Within most organizations, the activities encompassed by the marketing function are led by a Vice President or Director of Marketing. A growing number of organizations, especially large US companies, have a Chief Marketing Officer position, reporting to the Chief Executive Officer.

The American Marketing Association (AMA) states, "Marketing is the process of planning and executing the conception, pricing, promotion, and distribution of ideas, goods, and services to create exchanges that satisfy individual and organizational objectives".

Marketing is a wide and heavily inter-connected subject with extensive publications. It is also an area of widely intensive fan-to-fan marketing itself and its vocabulary according to the times and the culture. As a result, much continued work is required to improve the quality, usefulness and usability of the (free) Wikipedia description.

The Different Schools, Theories, Practices and Views of Marketing

Much of the rest of this document **Marketing** is currently concerned with a particular (re)construction of the subject with a suitable and comprehensive encyclopaedia entry. That does not imply that the current description is necessarily consistent or complete.

In order to properly understand and communicate this (vast) subject, an effective terminology must emerge from within these Wikipedia pages. To that end, it is suggested that this document should be supplemented with the following subject entries &/or references, as they pertain to a description of **Marketing** in due course. These should appear in the content section above, where they are not already good important ones. ^[1]

- Perspective (marketing)
- Content (marketing)
- Culture (marketing)
- Technology (marketing)
- Channel (marketing)

Wikipedia has more about this subject:

- Marketing
- Look up marketing in Wiktionary, the free dictionary.

« Transformer la satisfaction
des clients en profit pour
l'entreprise »

*Hubert Kratiroff
(2004 Chef de Produit)*



Key TakeAways

ce qu'il faut retenir



:) = €





Satisfaction vs. Profit



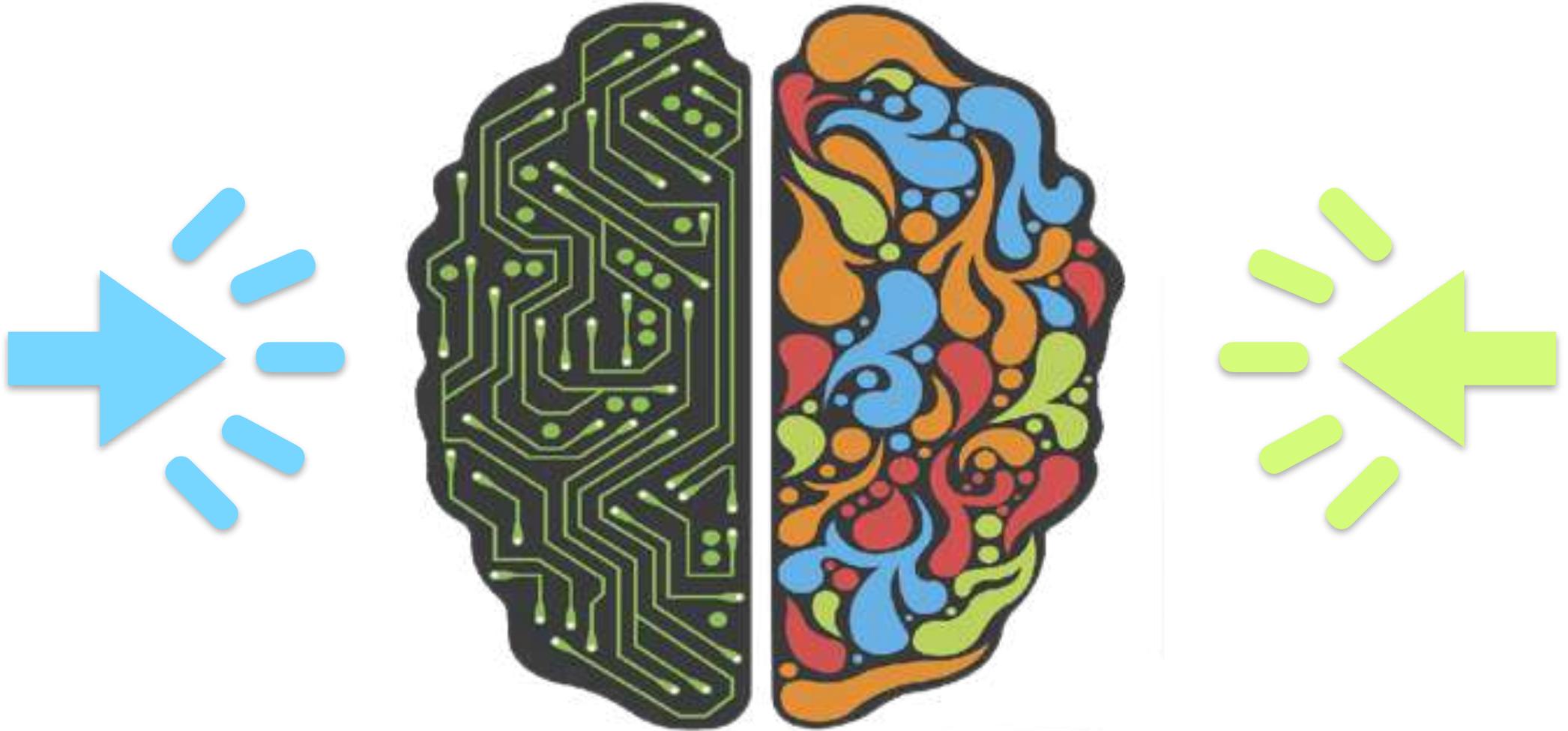
PROFIT : 10 types / fréquents

SATISFACTION : 2 types / rares

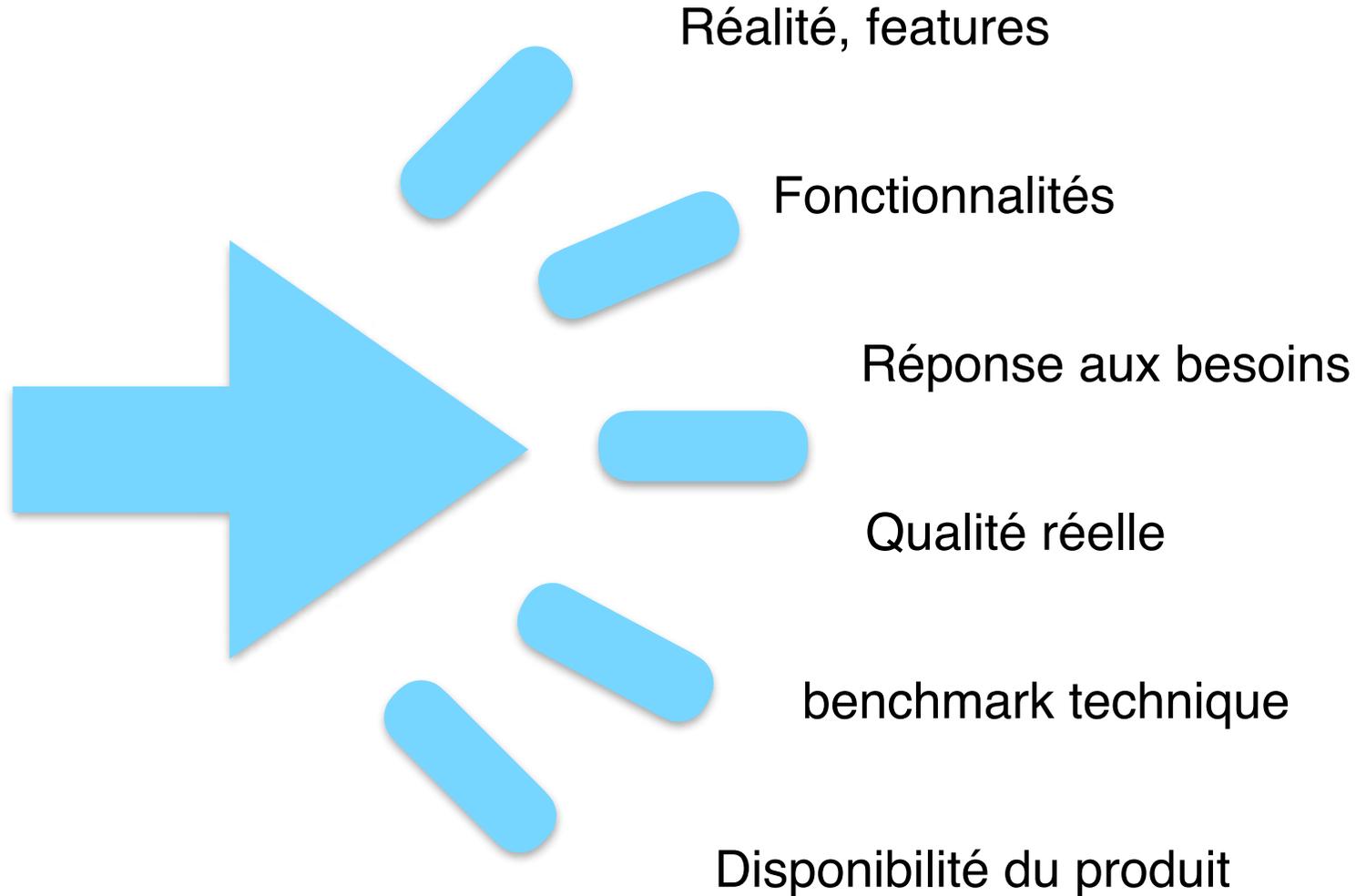
Objective : features

Subjective : insight

Satisfaction objective / subjective

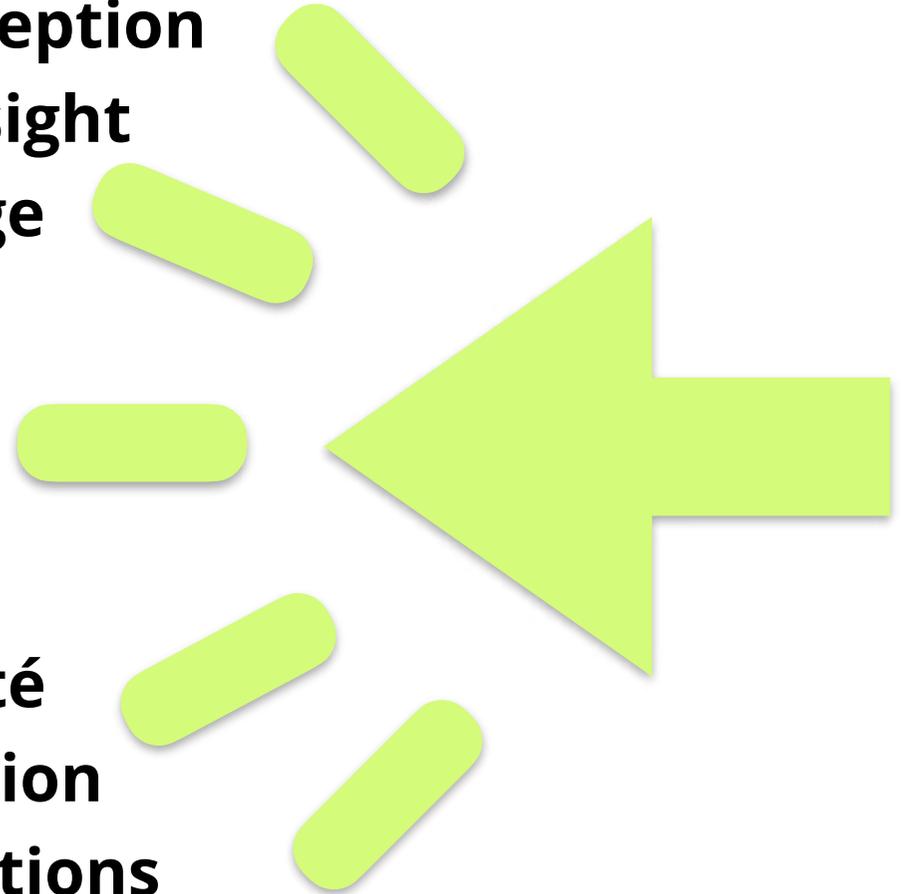


Satisfaction objective (cerveau gauche)



Satisfaction subjective (cerveau droit)

Perception
Insight
Image
Notoriété
Qualité perçue
Perception du prix
Appartenance (sentiment d')
Buzz/viralité
Recommandation
Réponse aux attentes et motivations





Deux types de satisfaction

2 satisfactions à mesurer mensuellement

Objective (réalité, features)

Fonctionnalités, réponse aux besoins

Qualité réelle, benchmark technique

Disponibilité du produit, prix

Subjective (perception, insight)

Image, notoriété

Qualité perçue, perception du prix

Appartenance (sentiment d')

Buzz, viralité, recommandation

Réponse aux attentes et motivations

Key TakeAways

ce qu'il faut retenir



Subjectif

>

Objectif



La démarche marketing



SOSTAC

OBJECTIFS

STRATEGIE

TACTIC

ACTIONS

CONTROL

Budget
MaCob

C
Contrôle
Finance

Plan
d'Action
TRAC

A
Action

Micro-planning
Gantt
Mix des
moyens

T
Tactique

SOSTAC
Démarche
Décomposition

S
Situation

Interne
Externe
concurrence

Outils d'analyse
stratégiques

O
Objectifs

Ségmentation
Cibles
Positionnement

Obj Corporate
Obj Financier
Obj marketing

S
Stratégie

Type de stratégie

Phases
Macro-Planing

SOSTAC

S : Situation, analyse interne, externe, marché, concurrence, portefeuille...

O : Objectifs en terme de cible + SCP + finance + persona + marketing + KPI...

S : Stratégie globale, macroplanning, phases

T : Tactique, microplanning

A : Actions, plan d'action commerciaux, marketing, communication

C : Budget, Finance, Contrôle, BP, PV

Médecine vs. Marketing

Analyse

Osculation, examen, observation, intuition, expérience, analyse de sang, NFS, chimie, iono

Données primaires, analyses, enquêtes études, mapping, matrice, datamining...

Diagnostic

Soigner, guérir, baisser douleur, prolonger la vie

Objectifs

Augmenter CA, marge, résultats, pérenniser, atteindre taille critique

Moyens

Médicament, opération traitement

Pub, prix, PDV, FDV, CGV, internet, amélioration de l'offre

Chiffrage

Prix, délai, remboursement

Budget, rentabilité

Key TakeAways

ce qu'il faut retenir



1: analyse

fin: chiffre

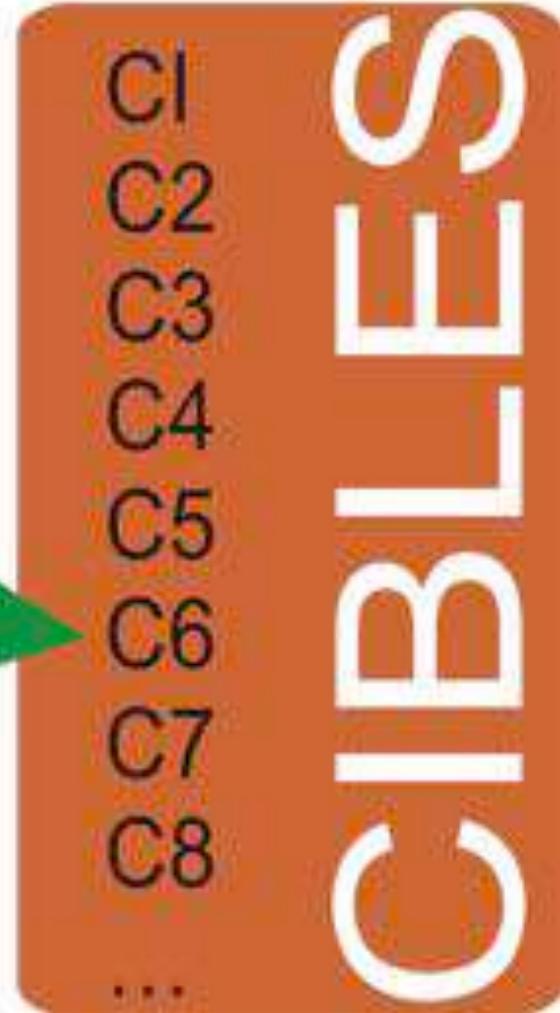


Discipline reine du
marketing :

Positionnement



POSITIONNEMENT BIJECTIF



Segmentation, ciblage, positionnement



Key TakeAways

ce qu'il faut retenir



Adresser
une qualité
à une cible



MM

XX

MixMarketing



MIX

mmm



5 blocs

MM
MODERN
MARKETING
MODEL
M3



STRATÉGIE



ANALYSE



ACTION



OBJECTIFS



DATA

MM
MODERN
MARKETING
MODEL
M3



1



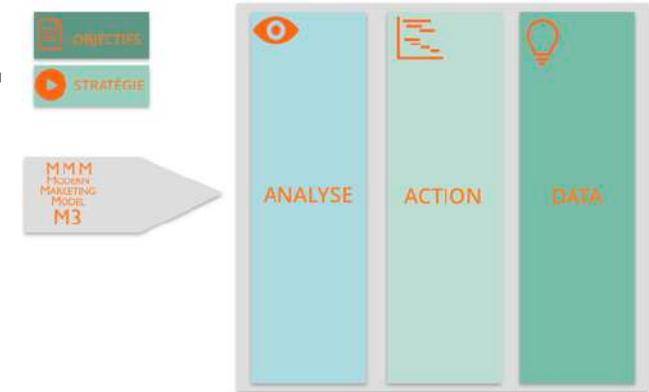
2



3



4



Quatre exemples d'utilisation



Key TakeAways

ce qu'il faut retenir



MIX le bon
dosage
consommateur



3 :

Décomposition du marketing



Philosophique, stratégique et opérationnelle

**1- Philosophique :
vision**

**2- Stratégique :
long terme / projet / PM + BP**

**3- Opérationnelle :
court terme / projet / plan d'action**



Philosophique, stratégique et opérationnelle

La philosophie marketing

Philosophie

- 1. Consommateur au centre**
- 2. Démocratie marketing**

consumer focus

Marketing

“Marketing is so basic that it cannot be considered a separate function...it is the whole business seen from the point of view of its final result, that is, from the customer's point of view.”

Peter Drucker

Marketing STRATÉGIQUE

Couple produit / marché

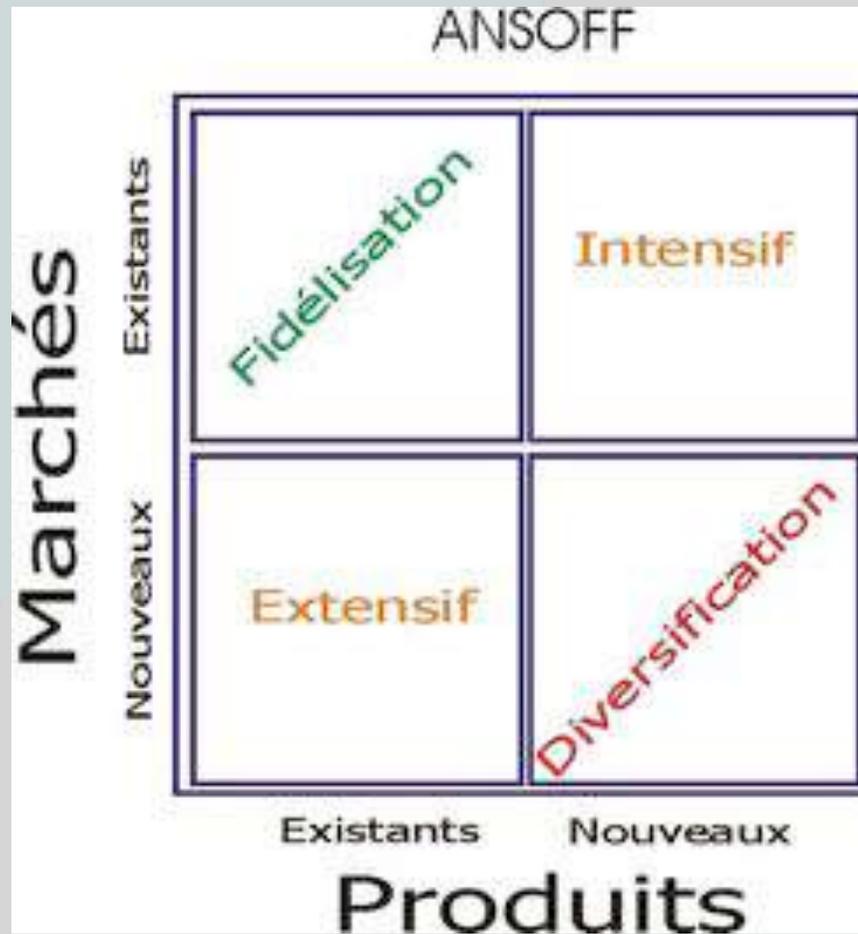
Fondamental du marketing

Sert de base à Ansoff

Sert de base au positionnement

Principe de la segmentation

Outil de réflexion universel



Marketing Opérationnel

=

3 x 6 moyens

Marketing Opérationnel

18

MM

6

TM

6

DM

6

Marketing Mix

- 1. Segmentation**
- 2. Produit**
- 3. Prix**
- 4. Publi-promotion (consommateur)**
- 5. Distribution**
- 6. Positionnement**

Trade marketing

- 1. CGV**
- 2. FDV**
- 3. EDI, SCM & LOGistique (process)**
- 4. COPromotion, comarketing, coadv**
- 5. LOBbying**
- 6. MERchandising**

Digital Marketing

Digital Marketing

- 1. Web Management**
- 2. Référencement (SEARCH)**
- 3. e-marketing**
- 4. e-commerce**
- 5. e-publicité**
- 6. m-marketing**







CONTENT MARKETING / NATIVE LUMAscape

MARKETER

CONSUMER



Click on the neighborhood, track names, and stations for detailed descriptions and useful links to sample vendors, products, and research.

Links will open a new tab. Digital Marketing constantly changes - report [London links here](#). Last updated 11 Feb 2015.

View All Tracks >

User Experience (UX)

Analytics

Advertising Tech

Mobile

Social

Commerce

RT Data

Marketing Management

Creative

Search

Strategy

Emerging Technologies





SOCIAL

RSE
YouTube
Linkedin



MOBILE

Vidéo
RA



ANALYTIC

TAG
Lake



CLOUD

APP
Collaboratif

+ Sécurité / RGPD



Key TakeAways

ce qu'il faut retenir



1
4
3 x 6



QrCode







WeChat



ACT THINK **IMPACT**



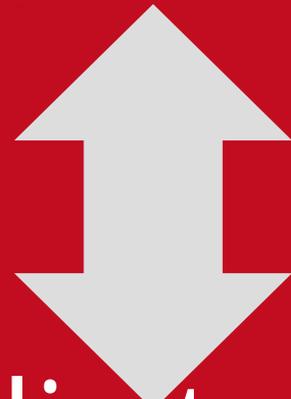
微信支付
WeChat Pay



Tencent 腾讯

QrCode : phygital

Lien analogique/physique



digital



**GRENOBLE
ECOLE DE
MANAGEMENT**
TECHNOLOGY & INNOVATION

CCI GRENOBLE

Générateur de QR Codes

🌟 Gratuit et immédiat ✂️ Personnalisation facile ⌚ Durée de vie illimitée

Type de QR Code

Web & réseaux sociaux Autres types

Entrez votre URL

<http://www.toutsurlemarche.fr>

VALIDER

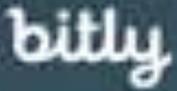
Votre QR Code



Important
Tout QR Code n'est pas forcément lisible.
Testez votre QR Code en taille réelle avant toute utilisation.

TELECHARGER LE QR CODE

URL shortener



LINK MANAGEMENT

ENTERPRISE

RESOURCES

BLOG

LOGIN

SIGN UP

GET ENTERPRISE

HARNESS EVERY CLICK, TAP AND SWIPE.

Brand, track and optimize every touchpoint with Bitly, the world's leading link management platform. [Learn More →](#)

Paste a link to shorten it.

SHORTEN

GET STARTED FOR FREE

or [Go Beyond the Basics →](#)



ACT THINK **IMPACT**



One more thing...

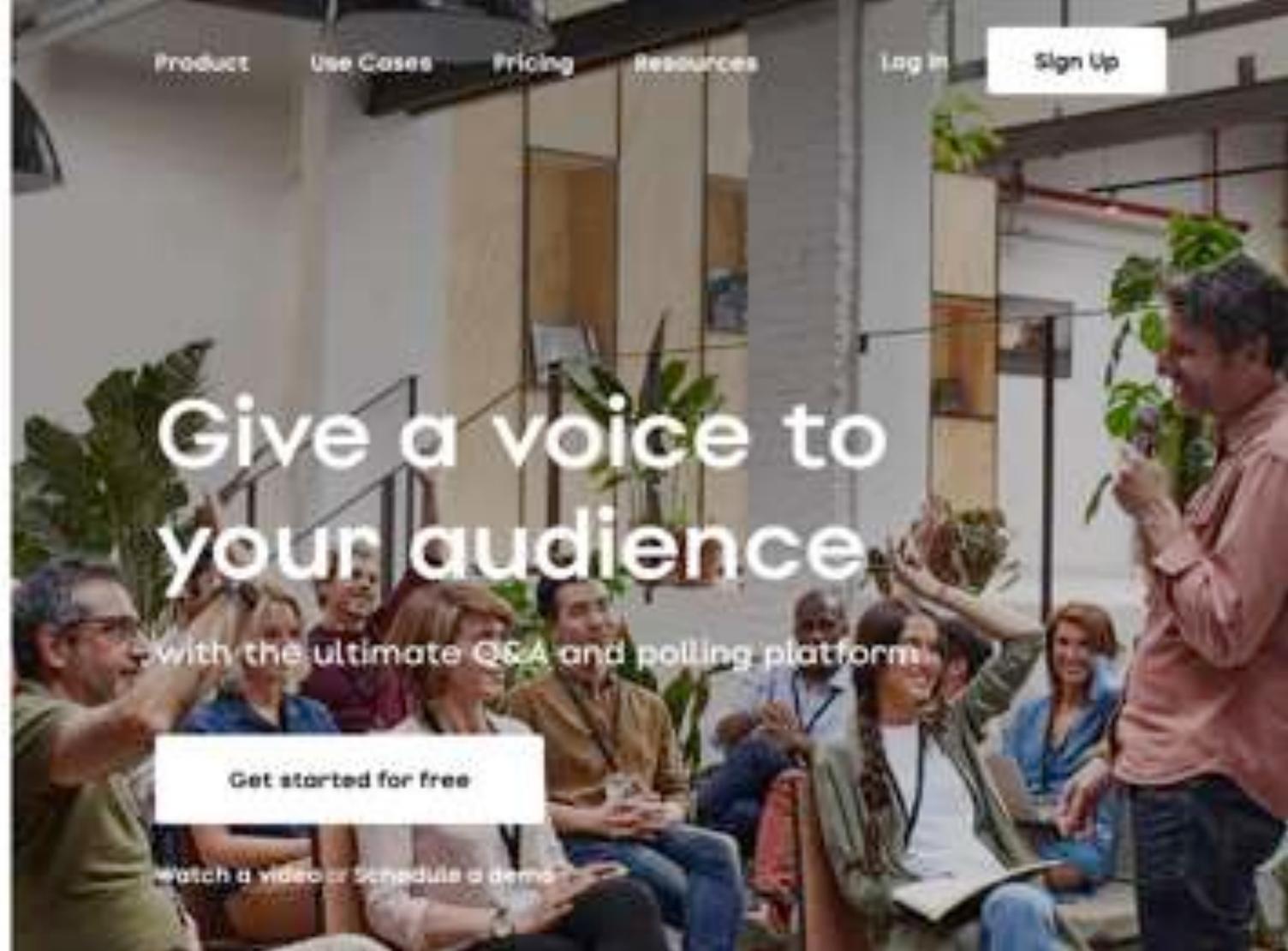


slido

Joining
a m

#gem

Join

The image shows the Slido website landing page. At the top, there is a navigation menu with links for 'Product', 'Use Cases', 'Pricing', 'Resources', 'Log In', and a 'Sign Up' button. The main visual is a photograph of a diverse group of people in a modern office setting, some sitting and some standing, engaged in a discussion. Overlaid on this image is the text 'Give a voice to your audience' in large white font, followed by 'with the ultimate Q&A and polling platform' in a smaller white font. Below this, there is a white button that says 'Get started for free'. At the bottom of the image, there are links for 'watch a video' and 'Schedule a demo'.

sli.do

ou

slido.com

#gem

▶ **SLI.do**

▶ **www.beekast.com**

▶ **Klaxoon**

▶ **Kahoot**

▶ **WooClap.com**

▶ **www.mentimeter.com/inspiration**



Black Mirror
NOSEDIVE (S03E01)
Entire History of you (S01E03)
Credit Social : note de confiance





Social Selling Dashboard



Hubert Kratiroff

CDO at C4C, MyConnecting

Top 3%

Industry SSI Rank

Top 5%

Network SSI Rank

Social Selling Index – Today

Your Social Selling Index (SSI) measures how effective you are at establishing your professional brand, finding the right people, engaging with insights, and building relationships. It is updated daily. [Learn more](#)



Épisode 2 :
**Plan Marketing
Business Plan
Projet**

Plan d'action (PAC ou PAM)



gestion de grands projets



GRENOBLE
ECOLE DE
MANAGEMENT

TECHNOLOGY & INNOVATION



CCI GRENOBLE

démarche
analyse
objectifs & cibles
stratégie
moyens & actions
finance





cycle

מחשבה

#digitalmindset

NOLIMIT



Numérique

techno, electro, computer,
enable companies to do things greater

Digital

the way from finding clients to earn income
change business model, process, objective

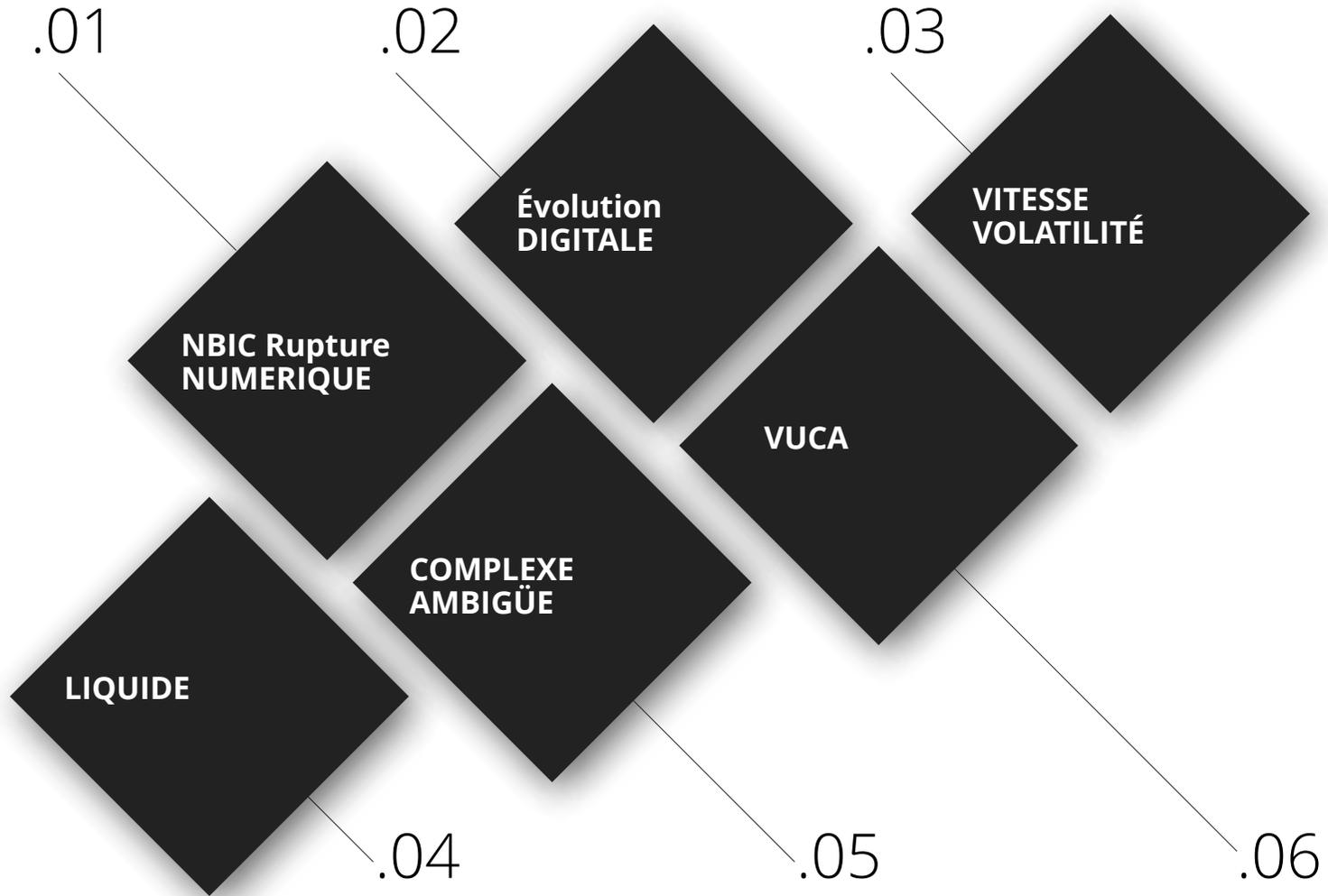
Cyber

security, resilience
... bureau des légendes



**LE BUREAU
DES
LEGENDES**

1-NoLimit



NBIC



NBIC

Nano (techno / matériaux)

Bio (techno / mimétisme)

Informatique (IOT Blockchain
Quantique Algo)

Cognitif (IA ML MOOC)



4^{ème} révolution industrielle

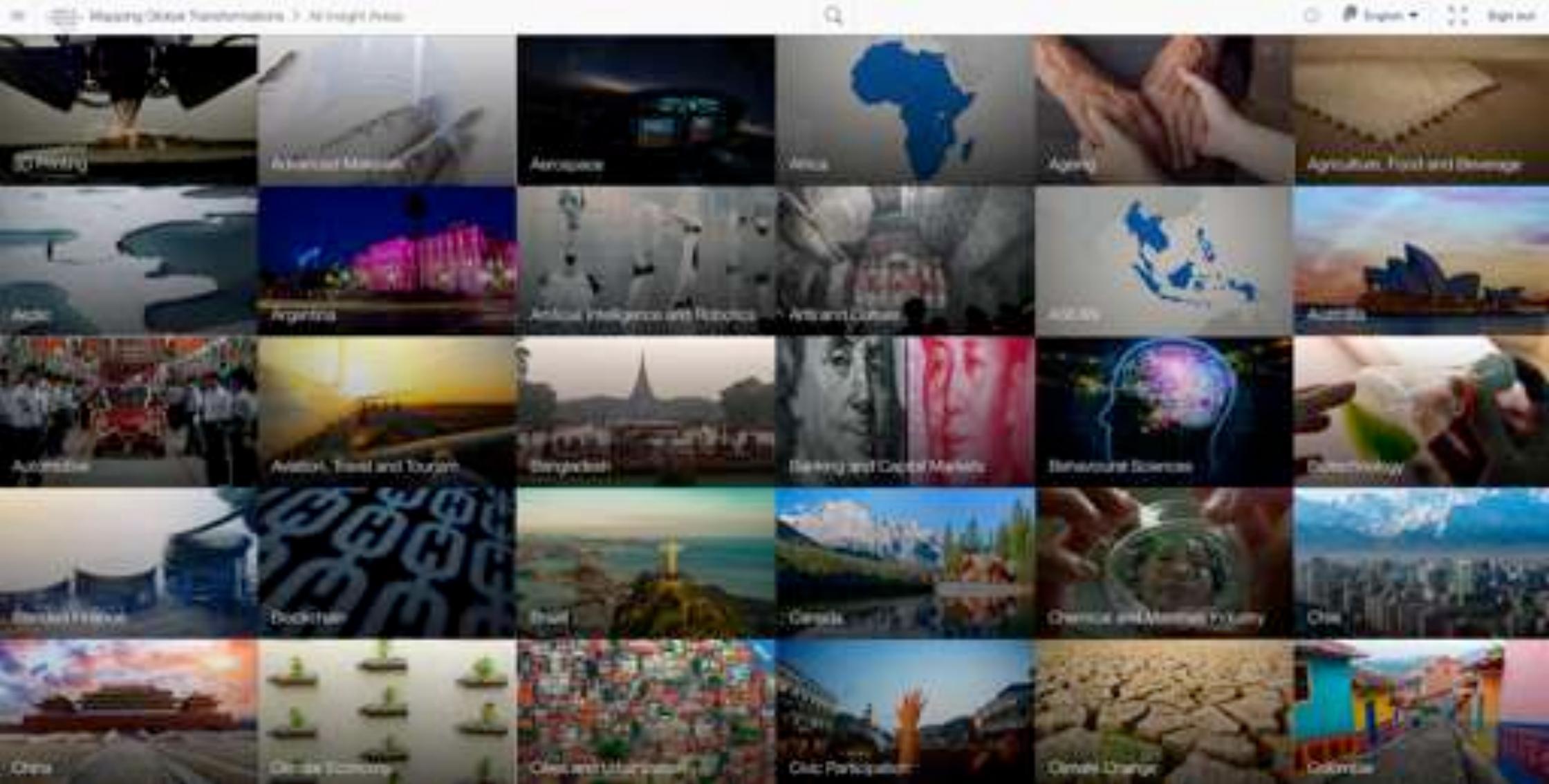
Vapeur + moteur

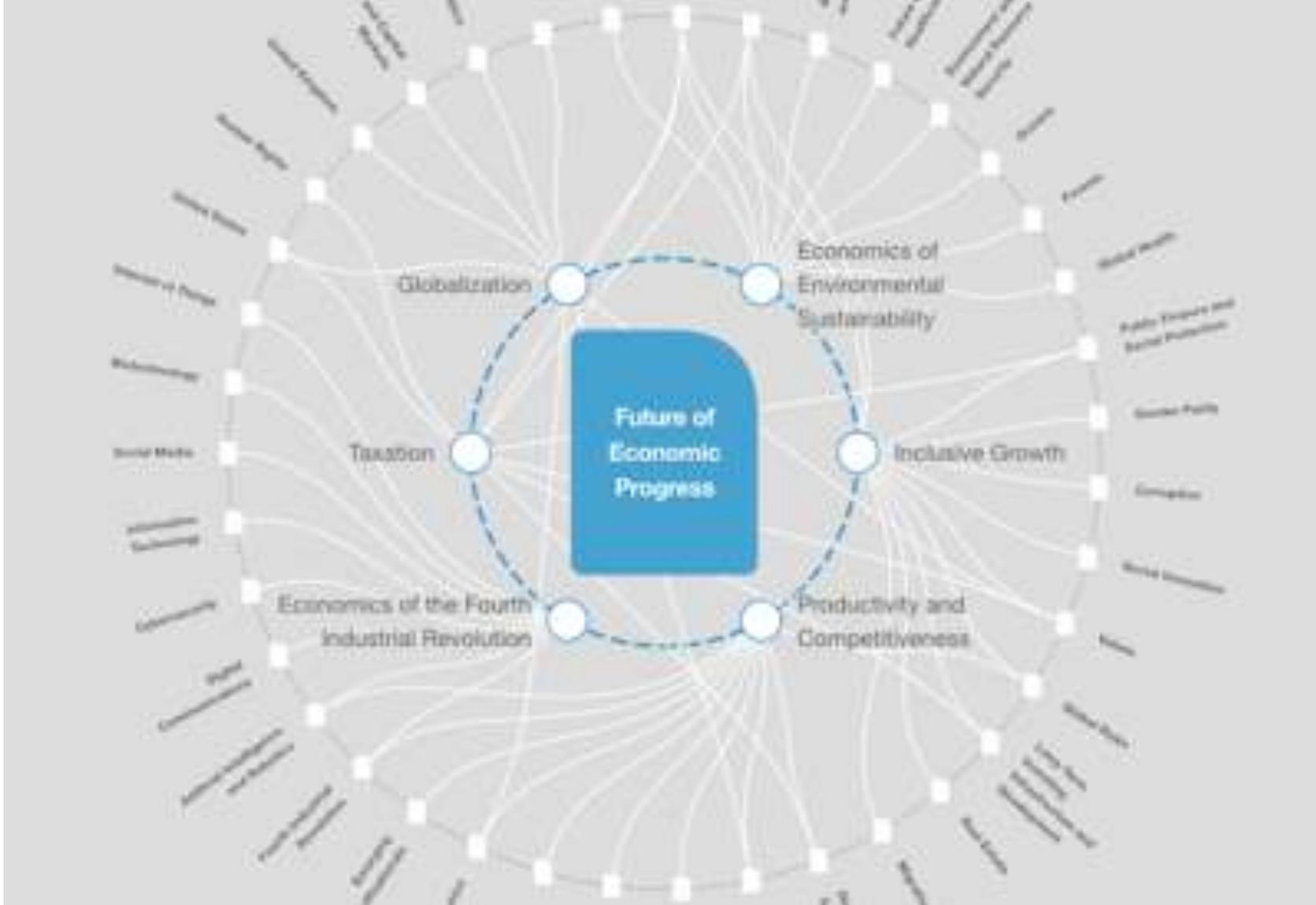
Électricité

Informatique

IA









ème

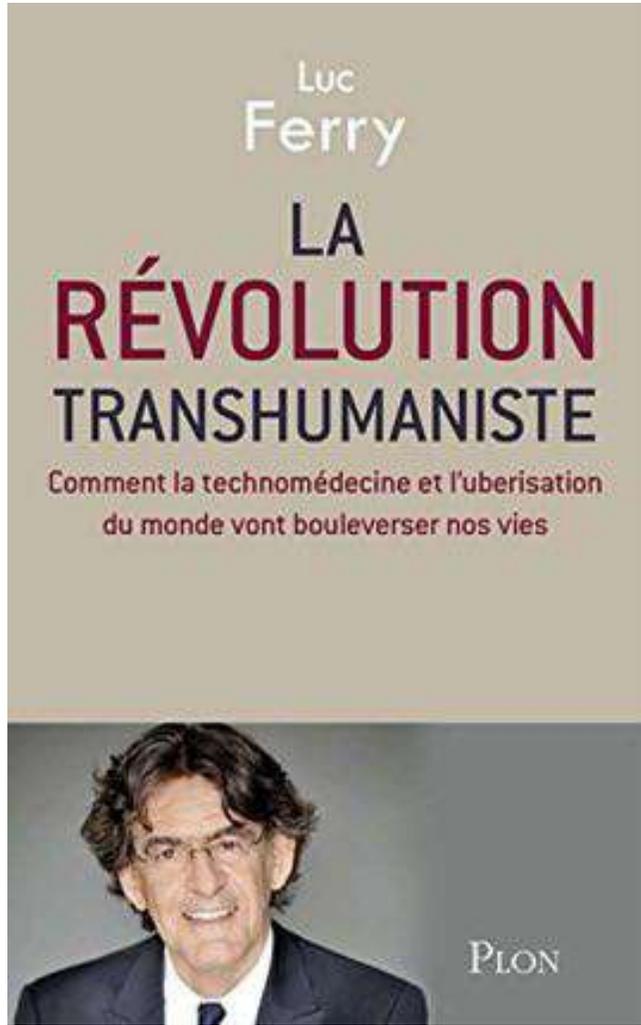
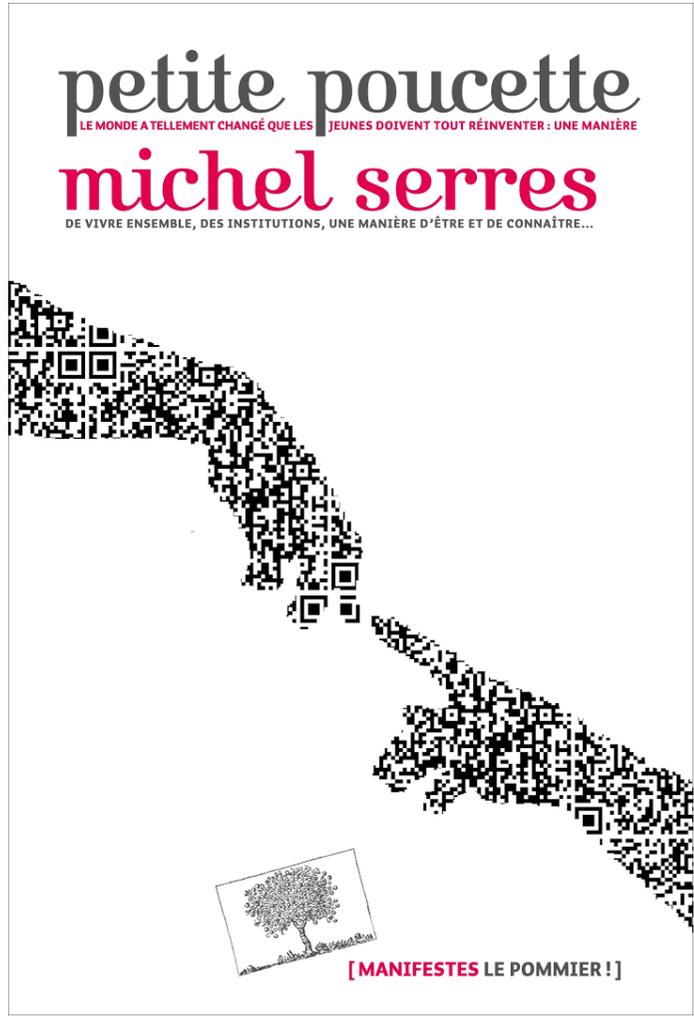
3

révolution industrielle

Vapeur + moteur

Électricité

NBIC (NTIC)



Michel SERRES

-3000 écriture

1450 imprimerie/chiffre

2000 NBIC

Luc FERRY

1800 Vapeur

1900 Électricité

2000 NBIC



GRENOBLE
ECOLE DE
MANAGEMENT
TECHNOLOGY & INNOVATION

avec le soutien de
CCI GRENOBLE

Gutenberg



Zuckerberg Sandberg

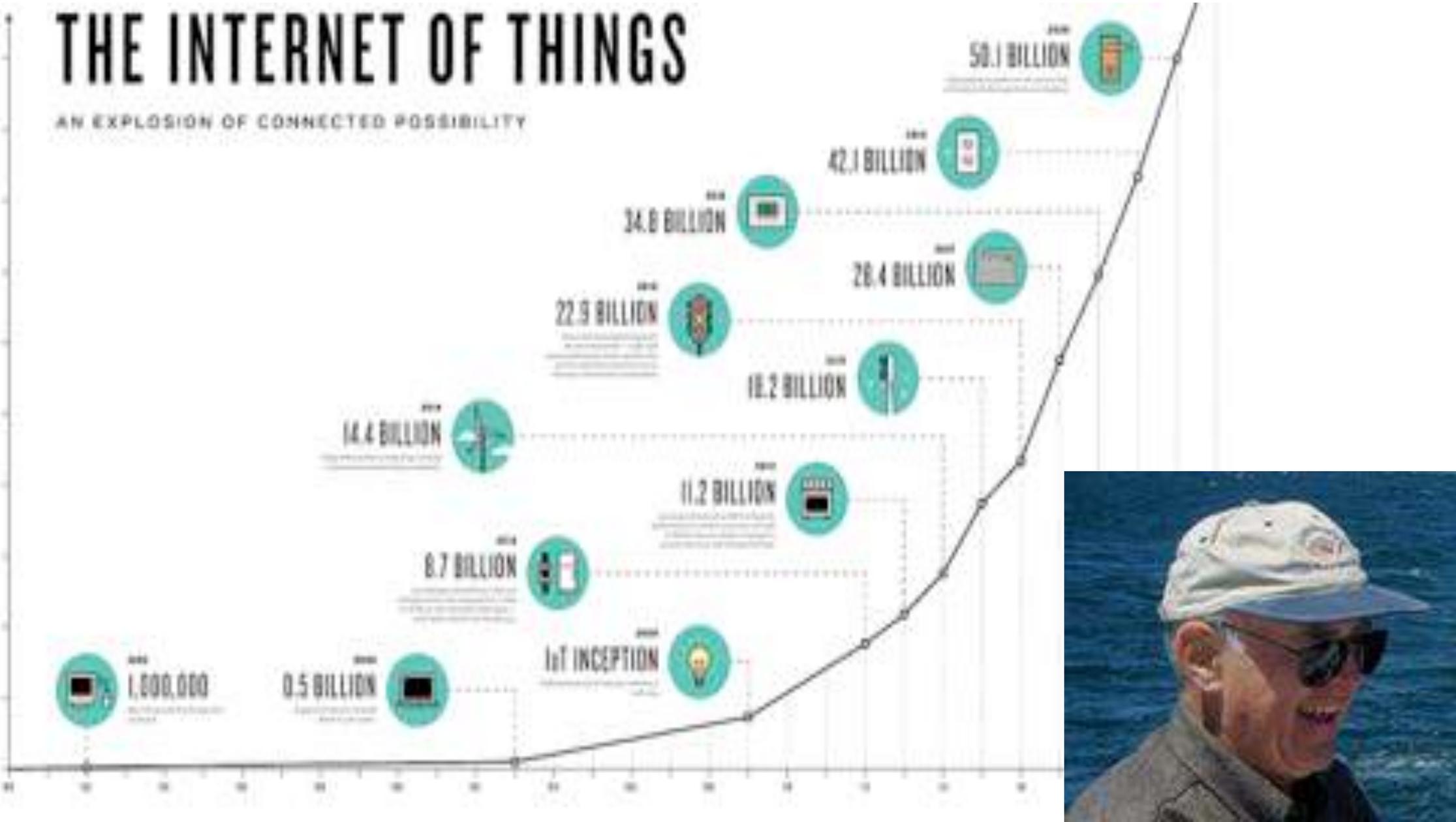


NO LIMIT



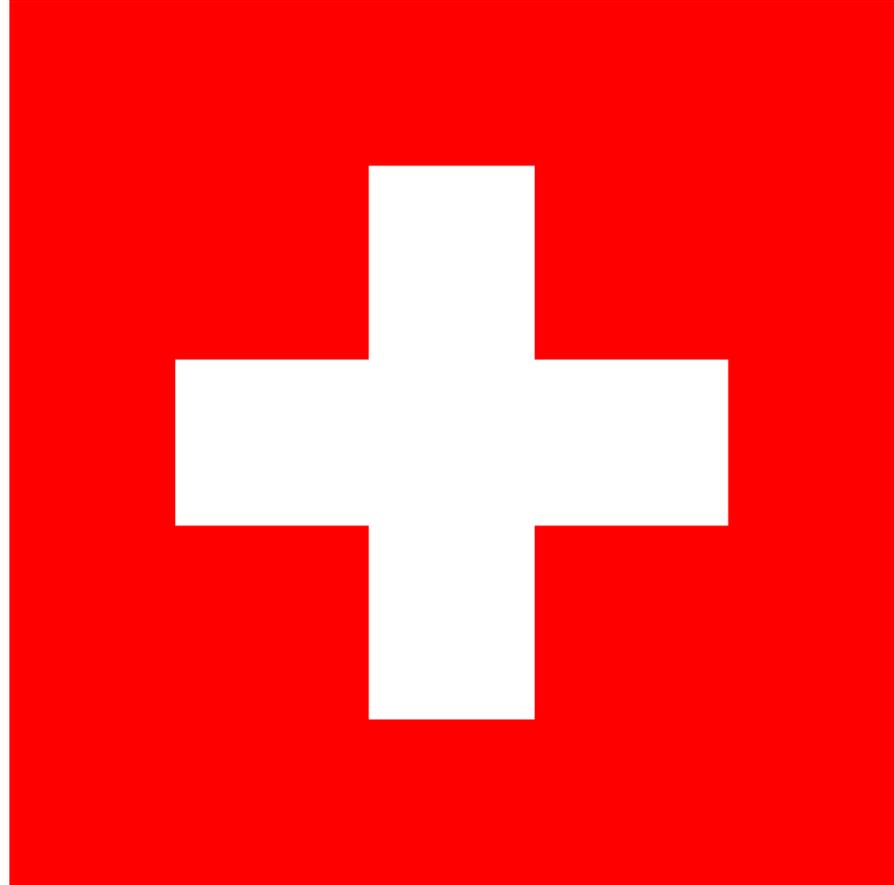
THE INTERNET OF THINGS

AN EXPLOSION OF CONNECTED POSSIBILITY





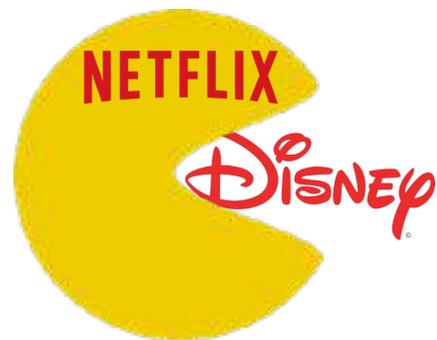
ROLEX



NETFLIX



Disney



G A F A

N A T U

B A T

G

GAFAM S
NATUBE Y
BATX BDH

G



THE WORLD LEADER IN ONLINE TRAVEL & RELATED SERVICES



Booking.com

The global technology leader in connecting travelers with the world's choice of holiday stays by sea.



Priceline

Offering the best in cars and more than 100,000 hotels in 100+ countries.



KAYAK

The world's leading travel search engine and a platform to help people experience the world by discovering their favorite travel deals.



Agoda

A global online accommodation reservation provider, a technology innovator and a Singapore-based company.



Rentalcars.com

The world's largest online car rental provider.

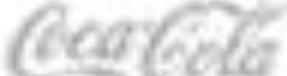


OpenTable

The world's leading provider of online restaurant reservations.

Elon Musk dévoile un premier aperçu de la version test du Starship



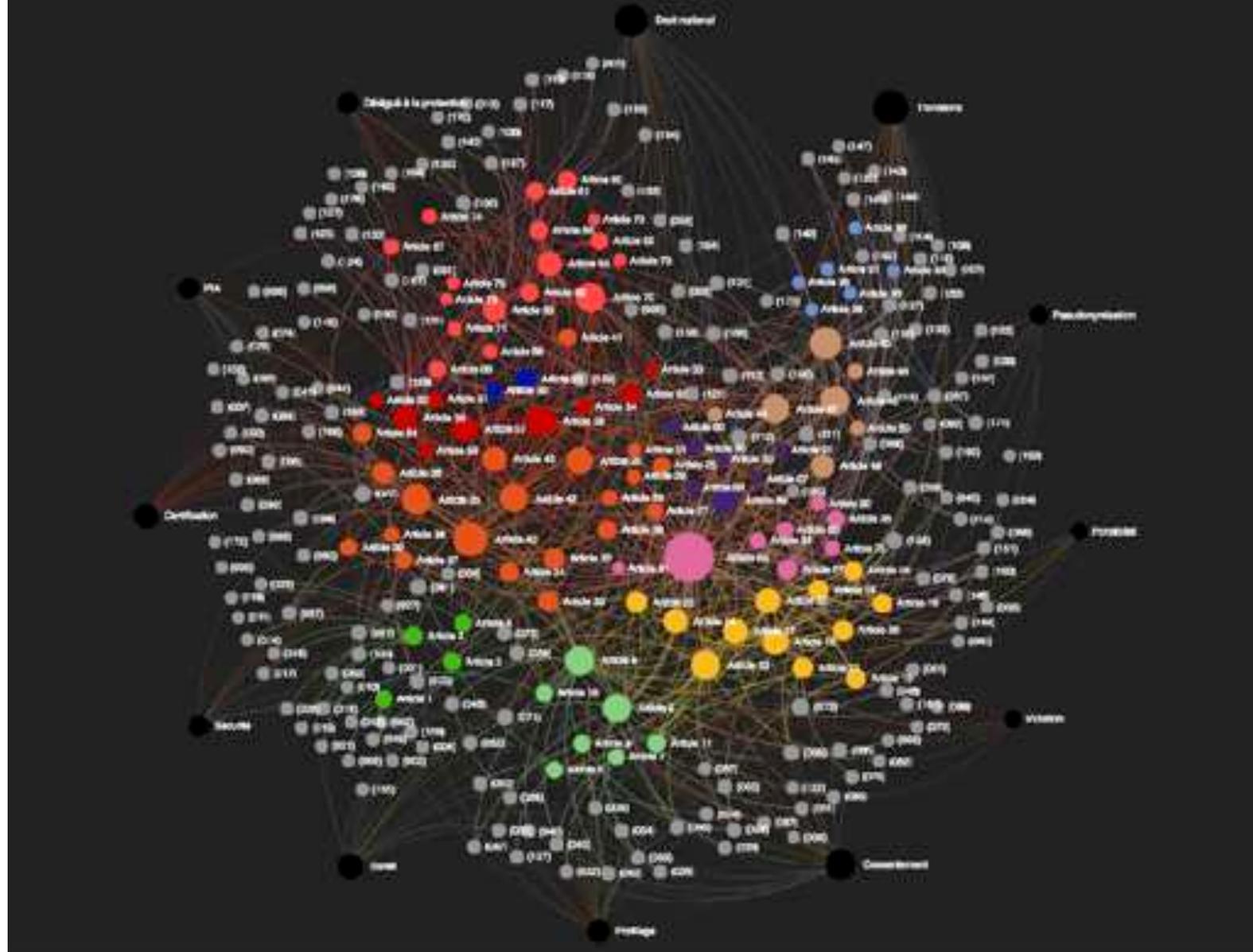
	2006	Brand Value 2006 \$MIL.	2017	Brand Value 2017 \$MIL.
1	 Microsoft	62,039	 Google	245,581
2		55,834		234,671
3	 Coca-Cola	41,406	 Microsoft	143,222
4	 中国移动 China Mobile	39,168	 amazon	139,286
5	 Marlboro	38,510	 facebook	129,800
6	 Walmart	37,567	 AT&T	115,112
7	 Google	37,445	 VISA	110,999
8	 IBM	36,084	 Tencent INC.	108,292
9	 citi	31,028	 IBM	102,088
10		30,201	 McDonald's	97,723

NO LIMIT



...
CNIL + RGPD

**protection des
données personnelles**



RGPD







INTRODUCING
amazon go

YouTube



AI + **amazon** = *amazon go*





N O T A M E

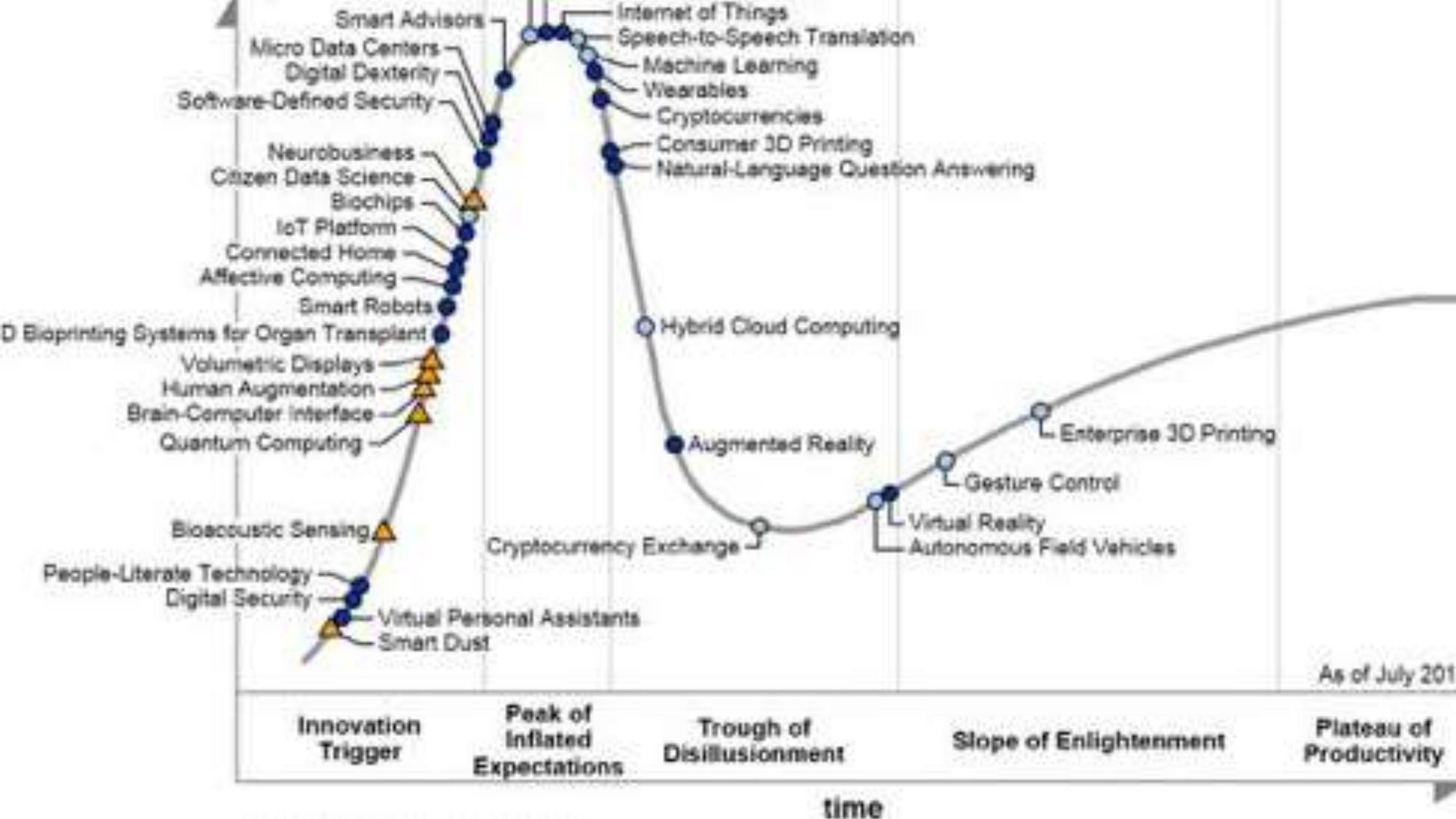
THE NEXT BIG THING

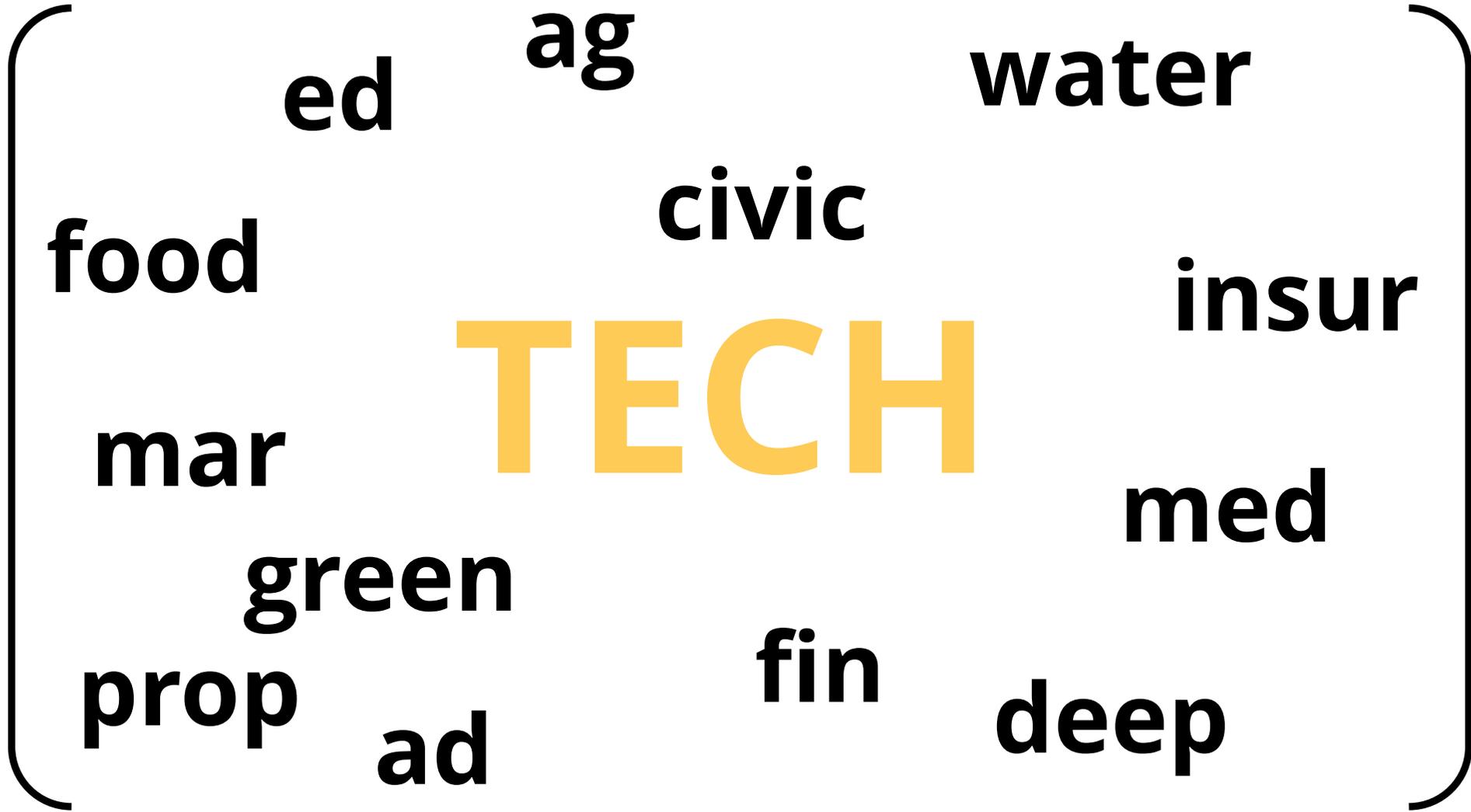


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ECOLE DE
MANAGEMENT**
TECHNOLOGY & INNOVATION

MEMBER







thingonomics (IOT)

GIG

expectation

evonomics

new

blue

sha | ring

micro

macro

offre

economy

neuro

gift

platform

nudge

barter

collaborative

market

attention

comportementale

intelligence

law

funding

sha | ring

crowd

marketing

power

lending

collaboration

sourcing



NO LIMIT



2018 天猫双11全球狂欢节

因为相信 所以看见

11月11日 20:00 天猫双11全球狂欢节 正式开启

¥213,550,497,011

人民币 2135.50497011 亿元

213,550,497,001 Chinese Yuan equals

30,685,177,689.3

2 United States Dollar

Nov 12, 8:21 AM UTC Disclaimer



213550497001 Chinese Yuan*
30685177689.32 United States*

2018 天猫双11全球狂欢节

因为相信 所以看见

24:00:00

2018年天猫双11成交额

2135

亿



Ranking	Banking Group	Market Capitalisation (USD bn)
1	JP Morgan	388
2	ICBC	330
3	Bank of America	315
4	China Construction Bank	270
5	Wells Fargo	268
6	HSBC	198
7	Agricultural Bank of China	200
8	Citi	183
9	Bank of China	180
10	Ant Financial	150
11	China Merchant Bank	122
12	Royal Bank of Canada	114
13	Santander	100
14	BNP Paribas	90
15	Goldman Sachs	91
16	Sberbank	84
17	Unicredit	50
18	Barclays	47





**KEEP
CALM
AND
THINK
BIG**



Transformation Numérique

intégrer les nouvelles technologies pour développer les activités

Transformation Digitale

adopter une nouvelle culture pour développer les activités

Numérique

invention, technologie, électronique, informatique, OS, brevet, industrie, production, backend, serveur, code, langage machine



Digital

innovations dans la manière de se servir des objets, frontend, nouvelles utilisations des fonctions, commandes par le toucher (doigt)



Cyber

sécurité, « intelligence (EN) » : le renseignement
... bureau des légendes

LE BUREAU
DES
LEGENDES

Digital transformation
Sujet

digital transformation
Terme de recherche

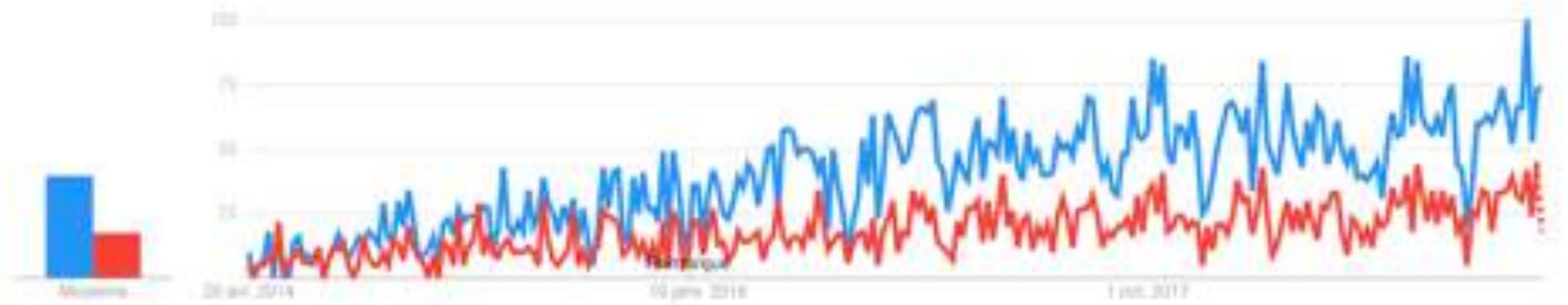
+ Ajouter une comparaison

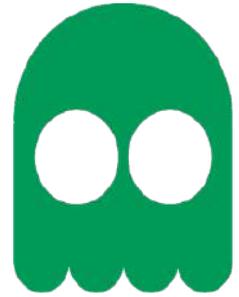
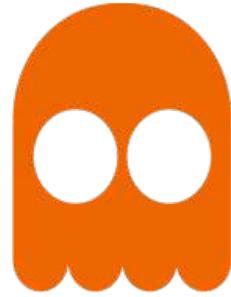
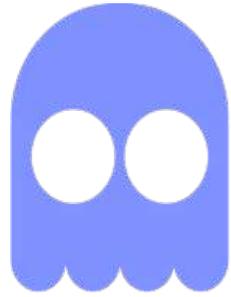
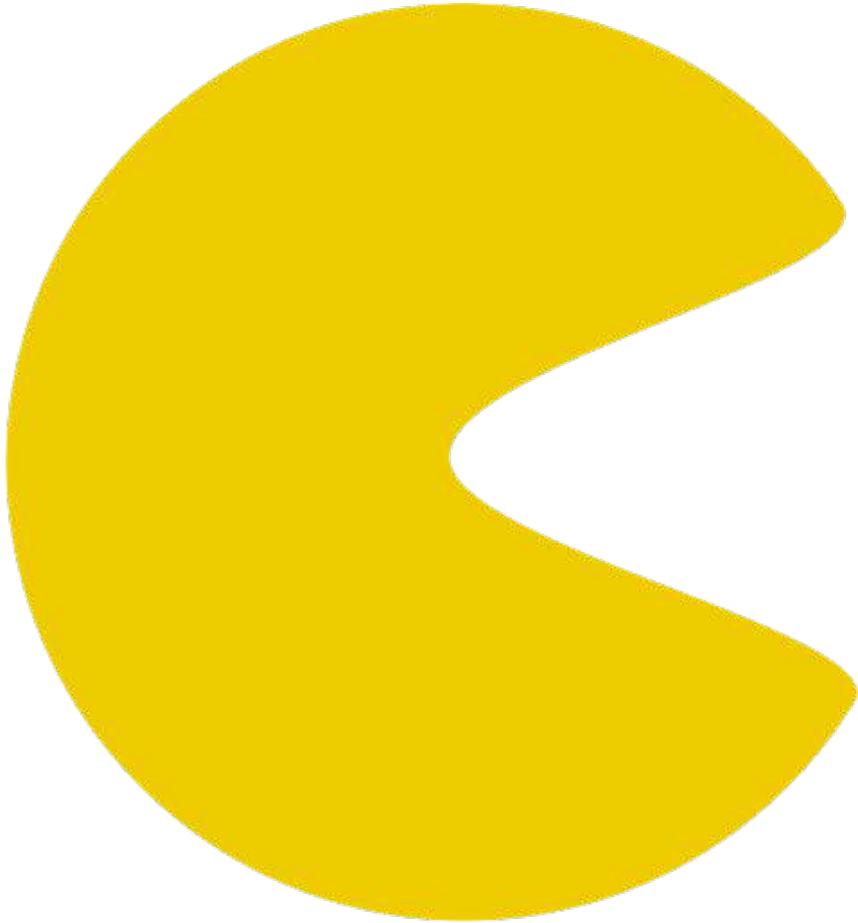
France Cinq dernières années Toutes catégories Recherche sur le Web

Remarque : Cette comparaison contient à la fois des termes de recherche et des sujets, qui sont calculés différemment. [EN SAVOIR PLUS](#)

Évolution de l'intérêt pour cette recherche

Chart controls: zoom in, zoom out, and share.





CULTURE EATS STRATEGY FOR BREAKFAST

Peter Drucker



TOOLS

“ Il n’y a pas d’amour,
il n’y a que des preuves
d’amour ”



“ Il n’y a pas de digital,
il n’y a que des preuves
de digital ”



Michel Houellebecq
La carte
et le territoire

r c m a n

**PRIX
GONCOURT
2010**

Flammarion

~~SWOT~~

VUCA



VUCA

VOLATILITY

Events, trends and business market models. The lack of predictability and predictability.

UNCERTAINTY

The rate of change in the external environment, the potential limits for "knowing" for certain. Funds calculating their company plan, the lack of ability to forecast what may change. High costs.

COMPLEXITY

In understanding these financial markets in the era of the "new normal". The interconnected and increasing complexity of new financial instruments and regulatory bodies with increasingly complex demands, moving in new markets, new rules and new forms.

AMBIGUITY

The resulting feeling is that the great question from events is unclear? Or will some events play out for longer? What is the best course of action?



VUCA

HBR
2014



VUCA : NIKE with colin kaepernick



Believe in something.
Even if it means sacrificing everything.

 Just do it.

~~TIME
IS
MONEY~~



“

ATTENTION

=

MONEY

”



“

ATTENTION

=

MONEY

”

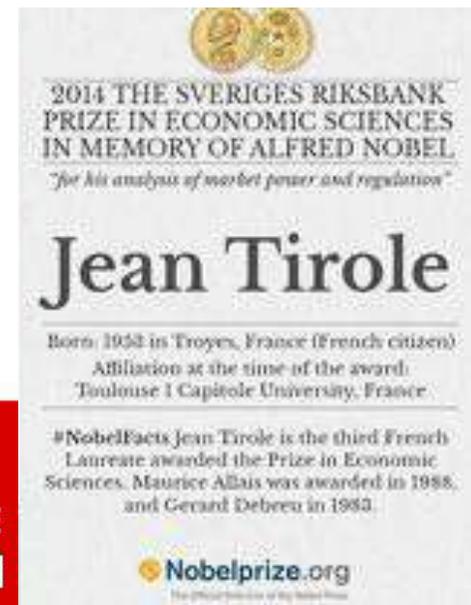
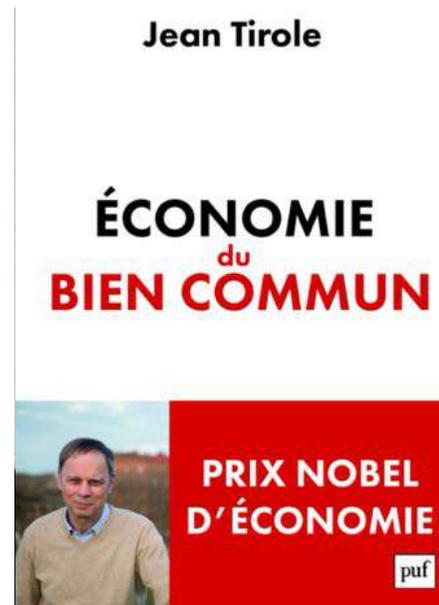


Amartya SEN

Nobel 1998 pour IDH

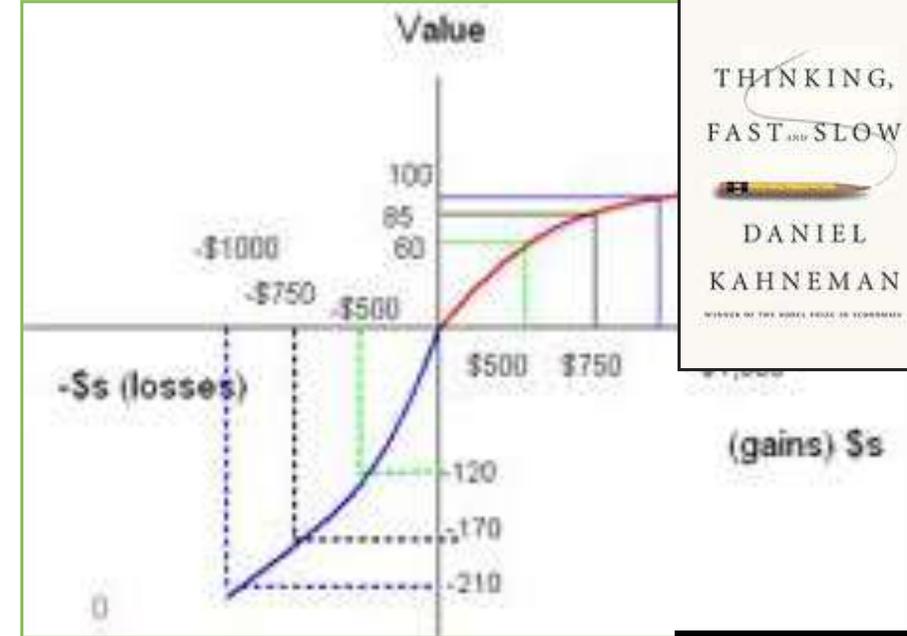
Jean Tirole

Nobel 2014 : régulation
et pouvoir de marché



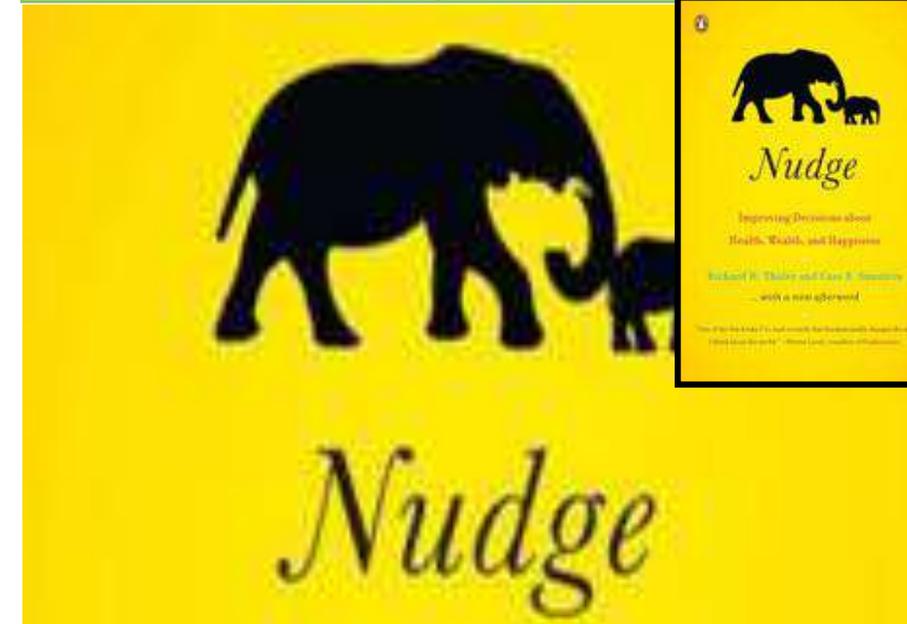
Daniel Kahneman

2002 Decision making under uncertainty



Richard Thaler

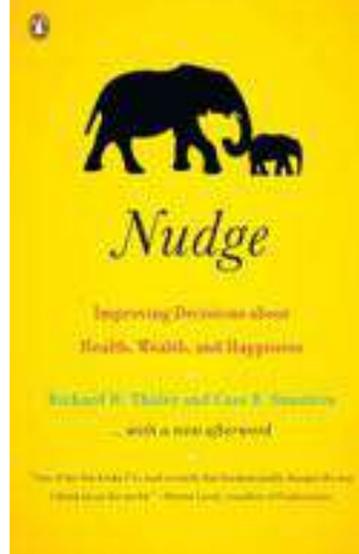
Nobel 2017 pour Nudge



Richard Thaler

Nobel 2017 pour Nudge

inciter sans que l'incitation soit perceptible,
sans contrainte ni récompense



The tendency to like (or dislike) everything about a person—including things you have not observed—is known as the halo effect.

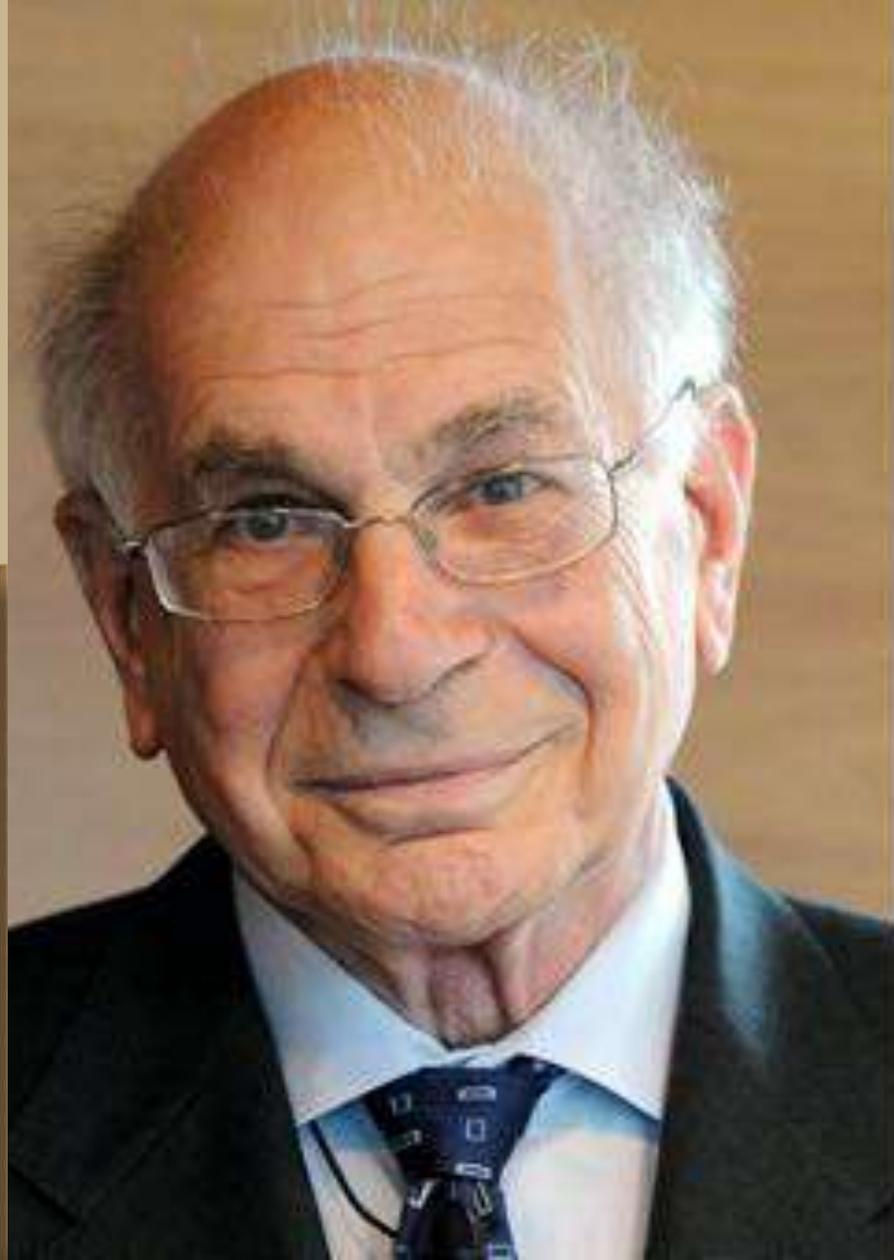
Quote from Thinking, Fast and Slow by Daniel Kahneman

THINKING,
FAST AND SLOW



DANIEL
KAHNEMAN

WINNER OF THE NOBEL PRIZE IN ECONOMICS



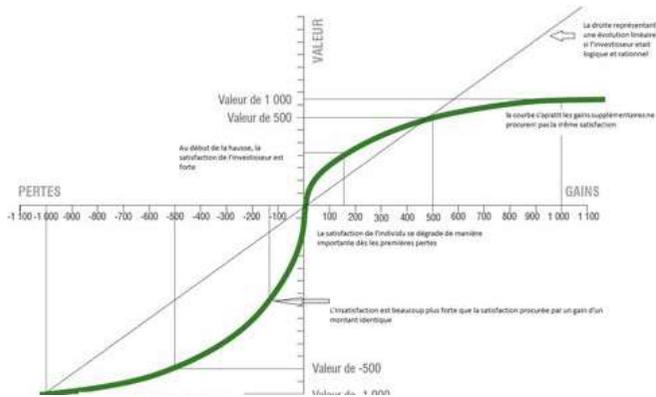
THINKING,
FAST AND SLOW



DANIEL
KAHNEMAN

WINNER OF THE NOBEL PRIZE IN ECONOMICS

Courbe de décision en incertitude



<https://www.ubs.com/microsites/together/en/nobel-perspectives/laureates/daniel-kahneman.html>

<https://www.cairn.info/revue-idees-economiques-et-sociales-2010-3-page-15.htm>

<https://www.theguardian.com/science/2014/feb/16/daniel-kahneman-thinking-fast-and-slow-tributes>

Les agents économiques n'agissent pas de manière rationnelle et «consistante». on peut prédire les actes des personnes par la volonté du gain ou la diminution de la perte

they can lead to systematic deviations from logic, probability or rational choice theory. The resulting errors are called "cognitive biases" and many different types have been documented. These have been shown to affect people's choices in situations like valuing a house, deciding the outcome of a legal case, or making an investment decision. Heuristics usually govern automatic, intuitive judgments but can also be used as deliberate mental strategies when working from limited information.

In psychology, heuristics are simple, efficient rules which people often use to form judgments and make decisions. They are mental shortcuts that usually involve focusing on one aspect of a complex problem and ignoring others. These rules work well under most circumstances, but

Key TakeAways

ce qu'il faut retenir

meeting
needs
profitably
in a VUCA
ecosystem